

November 10th, 2026

Camden County Senate Bill 40 Board

(dba) Camden County Developmental Disability Resources

Open Session Board Meeting

Agenda

Camden County Senate Bill 40 Board
DBA Camden County Developmental Disability Resources (CCDDR)
100 Third Street
Camdenton, MO 65020

Tentative Agenda for Open Session Board Meeting on November 10th, 2026, at 6:00 PM

This Board Meeting will be held at:

255 Keystone Industrial Park Drive
Camdenton, MO 65020

Participants can also Join via WebEx/Phone:

Click Here for WebEx Link

To Join by Phone: 1-415-655-0001
Meeting Number (Access Code): 2555 614 7411
Meeting Password: 46264672

Call to Order/Roll Call

Approval of Agenda

Approval of Open Session Board Meeting Minutes for October 13th, 2026

Approval of Closed Session Board Meeting Minutes for October 13th, 2026

Acknowledgement of Distributed Materials to Board Members

- September 2026 Our Savior's Lighthouse Child & Family Development Center Monthly Reports (OSL)
- September 2026 I Wonder Y Preschool (IWYP) Monthly Reports
- September 2026 Children's Learning Center (CLC) Monthly Reports
- September 2026 Lake Area Industries (LAI) Monthly Reports
- Calendar Year 2026 Quarterly Performance Summary
- September 2026 Support Coordination Report
- September 2026 Agency Economic Report
- September 2026 Credit Card Statement

Speakers/Special Guests/Announcements

- NONE

Monthly Reports

- OSL
- IWYP
- CLC
- LAI

Committee Meetings (Updates)

1. Budget Appropriations Committee – 10/20/2026

    - Resolution 2026-50: Fiscal Year 2027 Budget
    - Resolution 2026-51: Implementation of Transportation Services Wait List

Old Business for Discussion

- NONE

New Business for Discussion

- Annual DMH TCM Audit (Columbus Group)
- Missouri Medicaid Audit & Compliance (MMAC) Audit

CCDDR Reports

- Calendar Year 2026 Quarterly Performance Summary
- September 2026 Support Coordination Report
- September 2026 Agency Economic Report

September 2026 Credit Card Statements

Open Discussions

Public Comment

Pursuant to **ARTICLE IV, "**Meetings", Section 5. Public Comment:

"The Board values input from the public. There shall be opportunity for comment by the public during the portion of the Board agenda designated for "Public Comment". Public comment shall be limited to no more than 3 minutes per person to allow all who wish to participate to speak. It is the policy of the Board that the Board shall not respond to public comment at the Board meeting."

"Only comments related to agency-related matters will be received, however such comments need not be related to specific items of the Board's agenda for the meeting. The Board shall not receive comments related to specific client matters and/or personnel grievances, which are addressed separately per Board policies and procedures."

Adjournment of Open Session

The news media may obtain copies of this notice, and a direct link to the WebEx meeting can be submitted to anyone requesting access by contacting:

Ed Thomas, CCDDR Executive Director
100 Third Street (Physical Address), P.O. Box 722 (Mailing Address), Camdenton, MO 65065
Office: 573-317-9233 Fax: 573-317-9332 Email: director@ccddr.org

October 13th, 2026

Open Session Minutes

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES

Open Session Minutes of October 13th, 2026

Members Present Paul DiBello, Mary Hayslett, Kym Jones, Laura Martin, Brent Simpson, Brian Willey, Ro Witt, Kelly Vernetti

Members Absent Elizabeth Perkins

Others Present Ed Thomas, Executive Director

Guests Present Natalie Couch, Robert Bixby (LAI)
Megan Thurman (CLC)
Jeanna Booth, Nicole Whittle (CCDDR)
Kayla Paterson
Mike McDuffy
Mickey McDuffy
Angie Richardson

Approval of Agenda

Motion by Mary Hayslett, second Paul DiBello, to approve the agenda as presented.

AYE: Paul DiBello, Mary Hayslett, Kym Jones, Laura Martin, Brent Simpson, Brian Willey, Ro Witt, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

Approval of Open Session Board Meeting Minutes for September 8th, 2026

Motion by Ro Witt, second Mary Hayslett to approve the Open Session Board Meeting Minutes for September 8th, 2026, as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Brian Willey, Ro Witt, Kelly Vernetti

NO: None

ABSTAIN: Kym Jones because she was not present at the September 8th, 2026 Open Session Board Meeting.

Motion carries.

Acknowledgement of Distributed Reports & Documents to Board Members

- August 2026 Our Savior's Lighthouse Child & Family Development Center Monthly Reports (OSL)
- August 2026 I Wonder Y Preschool (IWYP) Monthly Reports
- August 2026 Children's Learning Center (CLC) Monthly Reports
- August 2026 Lake Area Industries (LAI) Monthly Reports
- August 2026 Support Coordination Report
- August 2026 Agency Economic Report
- August 2026 Credit Card Statement

Speakers/Special Guests/Announcements

None

Monthly Reports

Our Saviors Lighthouse (OSL)

OSL has added one more client so they are up to three clients now.

I Wonder Y Preschool (IWYP)

IWYP has two clients right now. Summer is over so all the additional summer clients are back to school or preschool.

Children's Learning Center (CLC)

The Step Ahead program currently serves 36 children, with 32 having special needs or developmental delays. There are seven children receiving one-on-one support with varying schedules and 22 day hab children with varying schedules.

Adrian spoke at the United Way fundraising kickoff, and Megan spoke at the Daybreak Rotary meeting. There was a Kiwanis grant luncheon where CLC received $2,000 to help families with sliding scale fees and program supply costs. Megan and Adrian also volunteered at the Champagne Campaign. CLC just completed the second round of quality assurance report observations. The scores are very strong, allowing CLC to move to quarterly visits through next year. After that, they expect to complete the program which will be a great accomplishment. There are parent-teacher conferences on Monday, October 19th where children's progress, goals, and developmental screening results will be discussed with families. Katie from the Health Department will be coming to do another healthy eating activity on October 22nd.

Mary Hayslett asked if CLC still has a waiting list now that summer is over. Megan responded that they do still have a waitlist and it looks like they will be full through the summer with all the kids they currently have.

Lake Area Industries (LAI)

LAI employed a total of 65 certified employees in September with 60 being CCDDR clients and 5 being DESE-only. One of those employees will be a CCDDR client as soon as they are transferred by DMH.

Packaging has been very busy. LAI originally turned down the Keefe holiday kits thinking they would be under construction. Since the NAP grant was delayed, the kits are now feasible so they will be packaging 25,000 kits. The Pulaski County and Lincoln Workshops are helping to pack other items to keep up with volume. For Innovative Procurement, there were increased sales shown in September because tackleboxes were just waiting for a final box to put everything in. Those could not be billed until they were completely assembled. They are also busy with combos and ammo cans. There is also still a crew working on fillet knives at their facility. Everything is caught up for BTI. A big order for Optic Armor came in last week. For Springfield Strapping and Packaging, there is a load of targets coming in and LAI is still working on helping them get the final product for Walmart to approve. Offsite crews are doing well. The Laurie Care team has been short-handed because there have been so many MTA and community events going and that is the team people get pulled from to help. They are back to being fully staffed this week. It has still been hot at the horse rescue but hopefully the hot weather will be over tomorrow. Camden on the Lake is done for the season. That crew has been working at Innovative Procurement. The Trap Shooting Association

season with the food counter is over. Overall revenue, minus the cost of sales, was about $18,000, which is in line with last year. There is a small event coming up where LAI will be feeding the Camden County Leadership class next Wednesday. The class will take a tour, and LAI will feed them lunch.

The Run What Ya Brung Poker Run was canceled, and it is one of LAI's biggest Shootout events. They ended up with a total of 568 volunteer hours compared to 838 hours last year. Their check will probably be smaller than last year unless a lot more money was raised.

The 6-month review for DMH employment services is on September 22nd. The comprehensive review is scheduled for December 2nd. Some of the employees that were originally denied are being approved and starting services.

For recycling, two trailer loads of foam were received. They are close to having full loads of foam, plastic, and paper. The last shipping statement was received for electronics. It was only worth $182. Revenue is collected on the front end when TVs are dropped off so that was about $5,500. They are also disputing a line item for batteries that was low. The last hazardous household waste event was well attended. Mum sales have been a little slow because of the weather. The expense has been recouped.

LAI took mums to the Sudsy Supper and they were auctioned off. The annual garage sale sponsored by Donna's Ice House, Y Road Self Storage, Vikings Post 306, Northtown Collision, and Southtown Graphix. The event raised $3,500 and only required a small amount of labor. The Sudsy Supper was on Saturday night, and a few employees attended because there were extra seats. Natalie is not sure how much money was raised. LAI is still selling tickets for the raffle fundraiser. They will be drawing the winners at the Thanksgiving party on the Wednesday before Thanksgiving. Tickets can be purchased online. People can also come by LAI to purchase tickets to avoid credit card processing fees. They are working to sell the NAP tax credits. The contract was received last week, and Natalie has a training call next week. LAI has signed a contract with Otto Construction. They originally anticipated breaking ground in late November.

Mary asked Natalie how much of the $350,000 NAP had been collected. Natalie responded that they had sold $11,000. Mary asked Natalie to keep the Board informed about their campaign. Natalie said that with Brent's help they have already issued press releases. They have been in Lake Expo and have shared the information with Community Foundation of the Lake who will also be sending it out through their network. The sooner the donors can be secured, the better because they might take advantage of it three years in a row. Mary also asked what IP was from Natalie's report. Natalie responded that IP is Innovative Procurement located right by the airport and they are repackaging fillet knives.

Committee Meetings (Updates)

There were no committee meetings. There was going to be a Budget Appropriations Committee meeting, but it had to be rescheduled.

Old Business for Discussion

Transportation to and from LAI

Emergency procurement for transportation to and from LAI was not needed. OATS has hired a driver so things should be smoothing out. Ed has had multiple conversations with OATS over the past 30 days. He has been going back and forth with Dorothy Yeager, the OATS Executive Director. After requesting the information from OATS for two years, he has finally gotten more information about how they bill. He was working on it today but should have more answers tomorrow about how CCDDR is being billed and if there is any overbilling occurring. He is concerned about one bus that shows over nine hours of service hours and CCDDR is billed for approximately half of that. It seems like the entire day even though clients are only being picked up and dropped off in the morning and in the afternoon. He also wants to figure out how the $36 an hour is applied. Dorothy said that the existing contract could be changed to a service fee

and Ed is doing the math to see if that would be cheaper. What they have provided so far does not make sense at face value and he is trying to figure out how their software works and how they pro-rate everything.

The new information from OATS was the primary reason for canceling the Budget Appropriations meeting. The service hours really jumped over the summer and there were not more CCDDR riders. It seems to be from the driver vacancy and adding a temporary route. Ed is concerned they may have billed more hours than they should have.

Mary asked questions about invoices. She asked about repairs made by Always Kool and the invoice for CARF International. Ed said that blower motors had to be added because of a design flaw with the HVAC. The air handler is in the lobby, and the ductwork runs all the way to the other end of the building. No air really comes out of the vents in the very back office. The thermostat for that unit was also located in the lobby, which experiences a lot of temperature changes because of the front door and the sun shining in the afternoon. The heat or air constantly runs. The thermostat was relocated down the hallway and that has helped prevent the unit from running constantly. Mary asked if there was any recourse for that flaw and Ed said no.

He explained that CARF is an accreditation for agencies like CCDDR. Accreditation carries a lot of weight and is even required for agencies who wish to work with VR. CCDDR's CARF accreditation is for support coordination and administration. They look at policies and bylaws and make sure that they are being updated and reflect best practices. It is the gold standard for how IDD agencies should operate. The survey is conducted every three years.

New Business for Discussion

TCM Contract Update

The TCM contract was extended again until November 30th. The original contract expired June 30th of 2025. There have been five extensions since then. A lot of details have been ironed out but there was a lot of redundancy that did not make sense. It looks like a new contract will be issued December 1st but it does not look like anything has changed. One of the things that held up the contract was a phrase that said TCM revenues could not be used for anything else. That was a sticking point because it is earned revenue and agencies should be able to use it for what they want.

2027 Budget Update

Along with OATS, Ed has also been going back and forth with CLC. They have a list of anywhere from three to five CCDDR clients wanting to attend. Mid-year, CCDDR will be looking to see if CLC can utilize the100 Third Street space. Ed is also trying to make the CLC budget line item as accurate as possible for next year. They may be able to add a few clients by rearranging schedules. The Budget Appropriations meeting will be October 20th.

CARF Accreditation Survey Update

Everything has been prepared for the survey. Everything has been gathered and saved to a drive online. Once the surveyors are identified, they will request all of the documents so they can review them beforehand. Usually, one surveyor comes on site for the TCM portion and the administrative portion is done remotely by a different surveyor. Myrna has been working very hard the past several months to get everything gathered and put together. Some policies and procedures still need to reviewed.

Agency Governance Committee Meeting—Need to Schedule

The Agency Governance Committee needs to schedule a meeting. Members of the committee are Elizabeth, Kelly, Brent, and Laura. The next few months will be jam packed. It is up to the committee whether they want all of the policies to be done in December or to split them up into two meetings. There is at least one policy that will require significant changes. The committee can email their preference to Ed and let him know if they would rather have two separate meetings or meet closer to the December Board meeting. The meeting can be virtual.

LOCLG Human Services Transportation Plan Update

Ed and Nicole are done with the planning process. The draft plan was approved by the subcommittee today and will be posted on the LOCLG website for public comment for 30 days. After 30 days, there will be a multimodal meeting to approve it to go to the Transportation Advisory Committee meeting, to approve it to go to the Board of Directors, which will be approved in December if there is a quorum. Ed is basically done except for speaking at meetings.

Mobility Management Documents

Ed sent some mobility management documents out to the Board. It took him almost a year to develop them and he sent them to Rural Transportation Assistance Planning (RTAP), which is a division funded by the FTA. Ed also sent it to MoDOT and they have vetted it. Both gave their blessings so he sent it to the Missouri Complete Streets Initiative which is funded by the Department of Health and Senior Services. Ed has requested that it be posted on the Missouri Complete Streets website because the four documents are very helpful for any agency who wishes to look at and explore mobility management. Right now, MoDOT is doing a pilot project for mobility management in Platte County. It is supposed to eventually lead to the creation of a software system that is accessible statewide. Ed has been working on this since 2019. RTAP has said they would like to disseminate it nationwide. If Ed has not heard back from anyone at Missouri Complete Streets Advisory Committee that it has been posted by December 31st, 2026, he would like to post it on the CCDDR website on January 1st so people can have this information available to them. CCDDR should be able to have some ownership since he spent so long working on it. There were no objections to posting it to the CCDDR website. Ed said if it does get posted to the Complete Streets website, he will just post a link.

CCDDR Reports

August 2026 Support Coordination Report

CCDDR had 373 clients at the end of August. As of today, there are 378 clients. There were four pending intakes, three approved intakes, three transfers in, five transfers out, and three discharges during August. A total of 83.65% of all CCDDR clients have Medicaid but only 78.28% are billable. Year-to-date Medicaid claim submission is at 98.49%. It is less than it was last year but there have been issues with Spend-down and Ticket-to-Work premiums being posted. Some of the premiums are directly debited from the client's accounts but the payments do not get posted on the Medicaid side until a month later. Rebilling is being submitted regularly. Another issue has been with names not matching across the Mo HealthNet and DMH systems. It takes a while to get names changed.

August 2026 Agency Economic Report

As of August, the SB 40 Tax and Services Program income was higher than projected. The SB 40 Tax Program expenses were lower than projected in all categories. Overall Services Program expenses were lower than budgeted. Presentations/Public Meeting Expenses were higher than budgeted due to higher than anticipated advertising costs for CCDDR vacancies. There were lots of adjustments from the approval of the revised budget in August. The SB 40 Tax funding for Ancillary Services and TCM Support was adjusted. Those things will balance out by the end of the year.

Mary asked about the status of the audit and what the timeline looks like. Ed responded that he hoped it would be finished by the end of the year again. A lot of the delay is because information cannot be obtained from the County. The first part of the year is tough for CPAs and the audit is extensive so the CPAs normally do not start on the audit until the second half of the year. Mary asked who CCDDR is in contact with at the County. Ed responded that it is the County Collector. There was some staff turnover in that department but at one point the information was being sent regularly. Mary said she does not like it reflecting on CCDDR that the audit is not fully complete until 14 months after the end of the year. Ed agreed.

Motion by Paul DiBello, second Brian Willey to approve the reports as presented.

AYE: Paul DiBello, Mary Hayslett, Kym Jones, Laura Martin, Brent Simpson, Brian Willey, Ro Witt, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

August 2026 Credit Card Statements

A vote is not necessary. Brian asked if there are any other trash companies because the bill looks a little high. Ed said that there may be a couple and new pricing can be obtained. GFL is another company.

Discussion & Conclusion of Other Resolutions

None

Open Discussion

None

Public Comment

None

Adjournment of Open Session

Motion by Paul DiBello, second Kym Jones to adjourn the Open Session Board meeting and go into Closed Session pursuant to Section 610.021 RSMo, subsection (1). A roll call vote was taken.

AYE: Paul DiBello, Mary Hayslett, Kym Jones, Laura Martin, Brent Simpson, Brian Willey, Ro Witt, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

The Open Session Board meeting was adjourned.

_____ _____

Board Chairperson/Other Board Member Secretary/Other Board Member

OSL September 2026 Reports

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Activity
September 2026

	Total
Revenue	
Subsidy Payment	7,749.28
Tuition	6,397.85
Total Revenue	**$14,147.13**
Gross Profit	**$14,147.13**
Expenditures	
Curriculum	98.33
Food	906.98
Interest Paid	46.37
Job Supplies	177.93
Office Supplies & Software	126.42
Office/General Administrative Expenses	15.85
Payroll Expenses	
Payroll Expenses - OS	-861.20
Taxes	1,267.64
Wages	16,645.80
Total for Payroll Expenses	**$17,052.24**
QuickBooks Payments Fees	184.00
Telephone	37.60
Uncategorized Expense	67.55
Total Expenditures	**$18,713.27**
Net Operating Revenue	**-$4,566.14**
Other Revenue	
Other Income	
Donations	300.00
Fund Raisers	13,850.00
Grant	1,000.00
Total for Other Income	**$15,150.00**
Total Other Revenue	**$15,150.00**
Net Other Revenue	**$15,150.00**
Net Income	**$10,583.86**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Activity

January-September, 2026

	Total
Revenue	
Subsidy Payment	60,780.60
Tuition	82,169.15
Total Revenue	**$142,949.75**
Gross Profit	**$142,949.75**
Expenditures	
Activities	2,081.38
Bank Charges & Fees	1.00
Curriculum	884.97
Food	9,205.08
Insurance	1,570.00
Interest and Penalty	
Interest	0.24
Penalty	30.05
Total for Interest and Penalty	**$30.29**
Interest Paid	477.35
Job Supplies	2,180.64
Legal & Professional Services	78.00
Office Supplies & Software	1,022.89
Office/General Administrative Expenses	139.25
Payroll Expenses	
Payroll Expenses - OS	-1,656.20
Taxes	10,571.38
Wages	138,820.43
Total for Payroll Expenses	**$147,735.61**
QuickBooks Payments Fees	1,550.00
Repairs & Maintenance	214.69
Staff Functions	490.83
Telephone	300.80
Uncategorized Expense	128.60
Total Expenditures	**$168,091.38**
Net Operating Revenue	**-$25,141.63**
Other Revenue	
Other Income	$26.00
CD Interest	337.75
Donations	25,295.00
Fund Raisers	21,987.00
Grant	36,500.00
Total for Other Income	**$84,145.75**
Total Other Revenue	**$84,145.75**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Activity

January-September, 2026

	Total
Other Expenditures	
OS Transfers	19,983.14
Total Other Expenditures	**$19,983.14**
Net Other Revenue	**$64,162.61**
Net Income	**$39,020.98**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Cash Flows

September 2026

Account Name	Total
OPERATING ACTIVITIES	
Net Income	10,583.86
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Direct Deposit Payable	0.00
Payroll Liabilities:Daycare Half Days Employee Discount	537.50
Payroll Liabilities:Federal Taxes (941/944)	145.57
Payroll Liabilities:MO Income Tax	283.22
Payroll Liabilities:MO Unemployment Tax	0.00
QuickBooks Tax Holding Account	-428.57
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**$537.72**
Net cash provided by operating activities	**$11,121.58**
FINANCING ACTIVITIES	
OakStar Loan	-153.63
Net cash provided by financing activities	**-$153.63**
NET CASH INCREASE FOR PERIOD	**$10,967.95**
Cash at beginning of period	**$37,121.10**
CASH AT END OF PERIOD	**$48,089.05**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Cash Flows

January-September, 2026

Account Name	Total
OPERATING ACTIVITIES	
Net Income	39,020.98
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Accounts Payable (A/P)	0.00
Direct Deposit Payable	0.00
OS941Accrual	1,097.56
Payroll Liabilities:Daycare Half Days Employee Discount	5,753.50
Payroll Liabilities:Federal Taxes (941/944)	561.68
Payroll Liabilities:MO Income Tax	182.00
Payroll Liabilities:MO Unemployment Tax	0.00
Payroll Refunds	0.00
Petty Cash	0.00
QuickBooks Tax Holding Account	-4,026.69
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**$3,568.05**
Net cash provided by operating activities	**$42,589.03**
FINANCING ACTIVITIES	
OakStar Loan	-5,786.48
Net cash provided by financing activities	**-$5,786.48**
NET CASH INCREASE FOR PERIOD	**$36,802.55**
Cash at beginning of period	**$11,286.50**
CASH AT END OF PERIOD	**$48,089.05**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Financial Position Summary

As of Sep 30, 2026

Distribution account	Total
Assets	$49,822.41
Current Assets	$49,822.41
Bank Accounts	$48,089.05
Accounts Receivable	$0.00
Other Current Assets	$1,733.36
Total Current Assets	**$49,822.41**
Fixed Assets	$0.00
Total Assets	**$49,822.41**
Liabilities and Equity	$49,822.41
Liabilities	$19,297.45
Current Liabilities	$10,054.92
Accounts Payable	$0.00
Other Current Liabilities	$10,054.92
Total Current Liabilities	**$10,054.92**
Long-term Liabilities	$9,242.53
Total Liabilities	**$19,297.45**
Equity	$30,524.96
Total Liabilities and Equity	**$49,822.41**

IWYP September 2026 Reports

Narrative:

I Wonder Y Preschool and WAVE Childcare are not for profit, 501(c)3 Missouri Methodist supported children's programs dedicated to providing exceptional care to children 3 to 12 years of age. Highly qualified staff provide gentle and loving support to children with the primary goal of aiding each child to reach their fullest potential. Independently created curriculum incorporates a skill set geared toward individual goals and is focused on reaching physical, mental, and spiritual growth in a safe environment. I Wonder Y Preschool and WAVE Childcare are housed by Camdenton United Methodist Church and gladly accepts subsidized payments to help support family needs. All child care programs strive to create an environment that is inclusive to the needs of each child while fostering a love of learning and friendships. Inquiries into the various outreach programs supported by Camdenton United Methodist can be made by calling 573-346-5350 or visiting our website at CamUMC.org.

CamUMC currently offers support through several children and youth programs. The current attendance numbers are:
17 I Wonder Y Preschoolers
18 WAVE After School Care (Elementary Age)
23 CamUMC J-Force (Youth- Elementary Age)
12 CamUMCYF (Youth- Junior High and High School Age)
Currently, three participants qualify for CCDDR assistance for one-on-one care. Two are after-school care and one is half-day care (Monday-Friday).

All programs will close November 23-November 27 for Thanksgiving Break..
All childcare programs will be open during regular hours on Nov. 9th for all day care needs.
J Force and Youth meetings are held every week during the school session months and include special outings.
Preschool is offered Monday - Friday 7:00 am - 5:30 pm
All Day School-Age care is offered Monday - Friday 7:30 am - 5:30 pm from May-August, and After-School care is offered Monday - Friday 3:30 pm - 5:30 pm during the school year.
All programs follow Camdenton R-III inclement weather closings.
CamUMC will host Trunk-or-Treat on Oct. 31st from 5-7 pm

CamUMC I Wonder Y Preschool
Cash Flow Statement Sept 2026

Inflow:		YTD Sept, 2026
Tuitions:	$ 11131.85	$ 111539.74
Donations:	$ 400.00	$ 3600.00
DESE:	$ * 2703.26	$ * 28406.48
CCDDR:	$ 2673.92	$ 55031.32
DESE Remittance:	$ 00	$ 215.60
Total Income:	$ 16909.03	$ 198793.14
Outflow:		
Staff Expenses:	$ 10844.71	$ 153894.70
Food:	$ 581.03	$ 10287.99
Supplies:	$ 45.51	$ 1933.66
Misc Expenses: (printer, shared utilities)	$ 350.00	$ 3150.00
Training	$ 00.00	$ 51.00
Total Expenses:	$ 11821.25	$ 169,317.35
Total cash in =	$ 16909.03	$ 198793.14
Total cash out =	$ 11821.25	$ 169,317.35
Total profit =	$ 5087.78	$ 29475.79
Net liquidity =	$ 14852.00	$ 14852.00
Net Assets =	$ 275439.00	$ 275439.00
Net liabilities =	$ 7996.06	$ 7996.06
Net equity=	$ 6855.94	$ 6855.94
Shareholders equity =	$ 275439.00	$ 275439.00

*Error in processing payments from DESE. Some of these are in remittance review as of 03/03/2025. In February of 2025, we received a total of $4553.09 in remittance payments from DESE and those figures will reflect on the Feb. 2025 Cash Flow statement. For this year, I will include a space for remittance payments to better reflect overall cash flow.

CLC September 2026 Reports



SB40/CCDDR
November 2026

CHILDREN'S LEARNING CENTER
AGENCY UPDATE/PROGRESS REPORT
October 12, 2026

Child Count / Attendance:

The Step Ahead program currently serves 36 enrolled children.

Of these, 32 children have identified special needs or developmental delays.

Current attendance includes:

- 5 full-time one-on-one children
- 1 part-time one-on-one child
- 1 one-on-one after school
- 22 day habilitation children with varying schedules

Community Events:

- Adrienne spoke at the United Way fundraising kick off presentation at ITW EAE in Camdenton. Explaining the impact the funds from the United Way impact CLC children on Monday, September 21st
- Adrienne and Megan attended the grant luncheon with Kiwanis on Thursday, September 24th. At the luncheon CLC was awarded a grant for $2,000 to help families with sliding scale subsidy fees and to help with supply costs.
- Megan spoke at the Daybreak Rotary meeting on Friday, September 25th
- Adrienne and Megan volunteered at the Champagne Campaign on Saturday, September 26th

Program Activities:

- We had our second round of QAR (Quality Assurance Report) observations on September 22-23. Based on our observation scores being so good, our center will only receive quarterly visits through next year, and then we will fall out of the program for meeting quality standards.
- On Monday, October 19th we will have Parent Teacher Conferences where we will discuss child progress towards their goals, set new goals, and discuss developmental screening results with families. We will remain open on Thursday, October 22nd when Camdenton closes early for their conferences.
- On Thursday, October 22nd Katie from the Camdenton Health Department will be coming to do a healthy eating activity.

Grants / Fundraisers:

CHILDREN'S LEARNING CENTER

Statement of Activity

January - September, 2026

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				$0.00
41000 Contributions & Grants				$0.00
41100 CACFP		18,644.53		$18,644.53
41200 Camden County SB40	11,048.85	262,564.91		$273,613.76
41400 United Way Grant		5,168.00		$5,168.00
41500 Misc. Grant Revenue		25,000.00		$25,000.00
41600 Community Foundation of the Ozarks		2,000.00		$2,000.00
Total 41000 Contributions & Grants	**11,048.85**	**313,377.44**		**$324,426.29**
42000 Program Services				$0.00
42100 First Steps				$0.00
42130 Natural Environment Mileage	2,701.23			$2,701.23
42150 Physical Therapy	**10,695.00**			**$10,695.00**
42170 Speech/Language Therapy	**10,387.50**			**$10,387.50**
Total 42100 First Steps	**23,783.73**			**$23,783.73**
Total 42000 Program Services	**23,783.73**			**$23,783.73**
43000 Tuition				$0.00
43500 Tuition		7,870.00		$7,870.00
43505 Subsidy Tuition		9,827.58		$9,827.58
Total 43500 Tuition		**17,697.58**		**$17,697.58**
Total 43000 Tuition		**17,697.58**		**$17,697.58**
45000 Other Revenue		22,195.00		$22,195.00
45200 Fundraising Income				$0.00
45280 Pizza For A Purpose		6,419.49		$6,419.49
Total 45200 Fundraising Income		**6,419.49**		**$6,419.49**
45300 Donation Income				$0.00
45310 Donations		470.00		$470.00
45312 Community Rewards		247.16		$247.16
45314 Kiwanis Club Of Ozarks		2,000.00		$2,000.00
45315 Bear Market		675.00		$675.00
45316 Daybreak Rotary		2,500.00		$2,500.00
45351 Community Foundation of the Lake		5,000.00		$5,000.00
Total 45310 Donations		**10,892.16**		**$10,892.16**
Total 45300 Donation Income		**10,892.16**		**$10,892.16**
Total 45000 Other Revenue		**39,506.65**		**$39,506.65**
Total 40000 INCOME	**34,832.58**	**370,581.67**		**$405,414.25**
Total Revenue	**$34,832.58**	**$370,581.67**	**$0.00**	**$405,414.25**
GROSS PROFIT	**$34,832.58**	**$370,581.67**	**$0.00**	**$405,414.25**
Expenditures				
50000 EXPENDITURES				$0.00
51000 Payroll Expenditures				$0.00
51100 Employee Salaries		**249,701.06**	**0.00**	**$249,701.06**

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
51200 Background Check		15.55		$15.55
51400 Employee Retirement		**3,740.00**		**$3,740.00**
51500 Employee Taxes		**19,853.85**	**0.00**	**$19,853.85**
51800 Payroll Bank/Electronic Transaction Fees		9.73		$9.73
51900 Workermans Comp Insurance		4,845.00		$4,845.00
Total 51000 Payroll Expenditures		**278,165.19**	**0.00**	**$278,165.19**
52000 Advertising/Promotional		709.18		$709.18
53000 Equipment		1,759.88		$1,759.88
54000 Fundraising/Grants				$0.00
54510 United Way Grant		5,161.59		$5,161.59
54700 Pizza For A Purpose		1,094.50		$1,094.50
Total 54000 Fundraising/Grants		**6,256.09**		**$6,256.09**
55000 Insurance				$0.00
55200 Commercial General Liability	445.00	1,780.00		$2,225.00
55300 Commercial Property	542.80	2,171.20		$2,714.00
55400 Director's & Officers	90.00	360.00		$450.00
55500 Hired & Non-Owned Auto	113.60	454.40		$568.00
55700 Crime Policy	236.40	945.60		$1,182.00
Total 55000 Insurance	**1,427.80**	**5,711.20**		**$7,139.00**
56000 Office Expenditures				$0.00
56100 Copy Machine	41.32	165.23		$206.55
56300 Office Supplies	27.21	378.39		$405.60
56400 Postage & Delivery	32.80	131.20		$164.00
Total 56000 Office Expenditures	**101.33**	**674.82**		**$776.15**
57000 Office/General Administrative Expenditures		185.01		$185.01
57100 Accounting Fees	300.00	2,700.00		$3,000.00
57160 QuickBooks Payments Fees	10.00	2,460.62		$2,470.62
57200 Bank Charges		61.00		$61.00
57220 Stop Payment/Return Check Fees		480.00		$480.00
Total 57200 Bank Charges		**541.00**		**$541.00**
57400 Child Management Software		864.55		$864.55
57600 License/Accreditation/Permit Fees		625.00		$625.00
57700 Membership/Association Dues	27.80	379.09		$406.89
Total 57000 Office/General Administrative Expenditures	**337.80**	**7,755.27**		**$8,093.07**
58000 Operating Supplies				$0.00
58100 Classroom Consumables		864.15		$864.15
58200 Dining		13,135.65		$13,135.65
58400 Sanitizing		1,207.83		$1,207.83
Total 58000 Operating Supplies		**15,207.63**		**$15,207.63**
59000 Program Service Fees				$0.00
59100 First Steps				$0.00
59130 Natural Environment Mileage	3,152.38			$3,152.38
59150 Physical Therapy	**11,079.36**			**$11,079.36**
59170 Speech/Language Therapy	**10,219.37**			**$10,219.37**
Total 59100 First Steps	**24,451.11**			**$24,451.11**
Total 59000 Program Service Fees	**24,451.11**			**$24,451.11**
61000 Repair & Maintenance		799.44		$799.44
62000 Safety & Security	147.20	1,239.29		$1,386.49
63000 Utilities				$0.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
63100 Electric	683.37	2,733.43		$3,416.80
63200 Internet	177.30	709.34		$886.64
63300 Telephone	270.00	1,080.00		$1,350.00
63400 Trash Service		444.15		$444.15
63500 Water Softener		213.89		$213.89
Total 63000 Utilities	**1,130.67**	**5,180.81**		**$6,311.48**
Total 50000 EXPENDITURES	**27,595.91**	**323,458.80**	**0.00**	**$351,054.71**
Payroll Expenses				$0.00
Company Contributions				$0.00
Retirement		1,980.00	0.00	$1,980.00
Total Company Contributions		**1,980.00**	**0.00**	**$1,980.00**
Total Payroll Expenses		**1,980.00**	**0.00**	**$1,980.00**
Reimbursements		122.08		$122.08
Total Expenditures	**$27,595.91**	**$325,560.88**	**$0.00**	**$353,156.79**
NET OPERATING REVENUE	**$7,236.67**	**$45,020.79**	**$0.00**	**$52,257.46**
NET REVENUE	**$7,236.67**	**$45,020.79**	**$0.00**	**$52,257.46**

CHILDREN'S LEARNING CENTER

Statement of Activity

September 2026

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				$0.00
41000 Contributions & Grants				$0.00
41100 CACFP		1,668.99		$1,668.99
41200 Camden County SB40	2,620.89	61,405.09		$64,025.98
Total 41000 Contributions & Grants	**2,620.89**	**63,074.08**		**$65,694.97**
42000 Program Services				$0.00
42100 First Steps				$0.00
42130 Natural Environment Mileage	224.28			$224.28
42170 Speech/Language Therapy	**2,188.75**			**$2,188.75**
Total 42100 First Steps	**2,413.03**			**$2,413.03**
Total 42000 Program Services	**2,413.03**			**$2,413.03**
43000 Tuition				$0.00
43500 Tuition				$0.00
43505 Subsidy Tuition		628.15		$628.15
Total 43500 Tuition		**628.15**		**$628.15**
Total 43000 Tuition		**628.15**		**$628.15**
45000 Other Revenue		2,050.00		$2,050.00
45300 Donation Income				$0.00
45310 Donations				$0.00
45314 Kiwanis Club Of Ozarks		2,000.00		$2,000.00
45315 Bear Market		75.00		$75.00
Total 45310 Donations		**2,075.00**		**$2,075.00**
Total 45300 Donation Income		**2,075.00**		**$2,075.00**
Total 45000 Other Revenue		**4,125.00**		**$4,125.00**
Total 40000 INCOME	**5,033.92**	**67,827.23**		**$72,861.15**
Total Revenue	**$5,033.92**	**$67,827.23**	**$0.00**	**$72,861.15**
GROSS PROFIT	**$5,033.92**	**$67,827.23**	**$0.00**	**$72,861.15**
Expenditures				
50000 EXPENDITURES				$0.00
51000 Payroll Expenditures				$0.00
51100 Employee Salaries		**34,046.93**	**0.00**	**$34,046.93**
51400 Employee Retirement		**440.00**		**$440.00**
51500 Employee Taxes		**2,635.56**	**0.00**	**$2,635.56**
Total 51000 Payroll Expenditures		**37,122.49**	**0.00**	**$37,122.49**
56000 Office Expenditures				$0.00
56100 Copy Machine	3.95	15.79		$19.74
56300 Office Supplies		27.99		$27.99
56400 Postage & Delivery	32.80	131.20		$164.00
Total 56000 Office Expenditures	**36.75**	**174.98**		**$211.73**
57000 Office/General Administrative Expenditures		0.99		$0.99
57160 QuickBooks Payments Fees		285.80		$285.80

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
57400 Child Management Software		584.55		$584.55
57700 Membership/Association Dues		32.89		$32.89
Total 57000 Office/General Administrative Expenditures		**904.23**		**$904.23**
58000 Operating Supplies				$0.00
58100 Classroom Consumables		181.11		$181.11
58200 Dining		1,202.08		$1,202.08
58400 Sanitizing		199.92		$199.92
Total 58000 Operating Supplies		**1,583.11**		**$1,583.11**
59000 Program Service Fees				$0.00
59100 First Steps				$0.00
59130 Natural Environment Mileage	451.15			$451.15
59150 Physical Therapy	**1,793.75**			**$1,793.75**
59170 Speech/Language Therapy	**1,078.44**			**$1,078.44**
Total 59100 First Steps	**3,323.34**			**$3,323.34**
Total 59000 Program Service Fees	**3,323.34**			**$3,323.34**
61000 Repair & Maintenance		432.28		$432.28
62000 Safety & Security	5.80	23.20		$29.00
63000 Utilities				$0.00
63100 Electric	80.26	321.06		$401.32
63200 Internet	18.81	75.23		$94.04
63300 Telephone	30.00	120.00		$150.00
63400 Trash Service		49.35		$49.35
63500 Water Softener		56.55		$56.55
Total 63000 Utilities	**129.07**	**622.19**		**$751.26**
Total 50000 EXPENDITURES	**3,494.96**	**40,862.48**	**0.00**	**$44,357.44**
Payroll Expenses				$0.00
Company Contributions				$0.00
Retirement		220.00	0.00	$220.00
Total Company Contributions		**220.00**	**0.00**	**$220.00**
Total Payroll Expenses		**220.00**	**0.00**	**$220.00**
Total Expenditures	**$3,494.96**	**$41,082.48**	**$0.00**	**$44,577.44**
NET OPERATING REVENUE	**$1,538.96**	**$26,744.75**	**$0.00**	**$28,283.71**
NET REVENUE	**$1,538.96**	**$26,744.75**	**$0.00**	**$28,283.71**

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

January - September, 2026

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	52,257.46
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-1,085.00
QuickBooks Tax Holding Account	2,739.33
Accounts Payable (A/P)	3,232.42
21000 CBOLO MasterCard -8027	-656.20
21200 Kroger-DS1634 CLC	-969.81
22300 Payroll Liabilities:Federal Taxes (941/944)	0.00
22400 Payroll Liabilities:MO Income Tax	174.00
22500 Payroll Liabilities:MO Unemployment Tax	122.75
Direct Deposit Payable	11,287.66
Payroll Liabilities:Ascensus	3,960.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**18,805.15**
Net cash provided by operating activities	**$71,062.61**
FINANCING ACTIVITIES	
Retained Earnings	866.21
Net cash provided by financing activities	**$866.21**
NET CASH INCREASE FOR PERIOD	**$71,928.82**
Cash at beginning of period	248,130.05
CASH AT END OF PERIOD	**$320,058.87**

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

September 2026

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	28,283.71
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-180.00
QuickBooks Tax Holding Account	-221.95
Accounts Payable (A/P)	3,520.42
21000 CBOLO MasterCard -8027	-1,299.55
21200 Kroger-DS1634 CLC	-1,255.25
22300 Payroll Liabilities:Federal Taxes (941/944)	0.00
22400 Payroll Liabilities:MO Income Tax	191.00
22500 Payroll Liabilities:MO Unemployment Tax	30.95
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	440.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**1,225.62**
Net cash provided by operating activities	**$29,509.33**
NET CASH INCREASE FOR PERIOD	**$29,509.33**
Cash at beginning of period	290,549.54
CASH AT END OF PERIOD	**$320,058.87**

CHILDREN'S LEARNING CENTER

Statement of Financial Position

As of September 30, 2026

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
11000 CBOLO Checking	265,343.11
12000 Community Foundation of the Ozarks	53,530.76
Total Bank Accounts	**$318,873.87**
Accounts Receivable	
Accounts Receivable (A/R)	1,055.00
Total Accounts Receivable	**$1,055.00**
Other Current Assets	
14000 Undeposited Funds	1,185.00
Cash Advance	700.00
Payroll Corrections	-464.47
Prepaid Expenses	7,971.74
QuickBooks Tax Holding Account	985.19
Repayment	
Cash Advance Repayment	-1,000.00
Total Repayment	**-1,000.00**
Total Other Current Assets	**$9,377.46**
Total Current Assets	**$329,306.33**
TOTAL ASSETS	**$329,306.33**
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	3,520.42
Total Accounts Payable	**$3,520.42**
Credit Cards	
21000 CBOLO MasterCard -8027	-891.65
21200 Kroger-DS1634 CLC	-346.51
Total Credit Cards	**$ -1,238.16**
Other Current Liabilities	
22000 Payroll Liabilities	110.29
22100 Anthem	2,191.63
22200 Childcare Tuition	3,141.44
22300 Federal Taxes (941/944)	-8,320.79
22400 MO Income Tax	-2,233.48
22500 MO Unemployment Tax	-1,021.41
22600 Primevest Financial	448.19
Aflac	8,859.15
Aliera	9,354.60
Ascensus	26,695.00
Globe Life - After Tax	147.81

	TOTAL
Globe Life - After Tax Life Insurance Children	157.08
Globe Life Accidental Insurance - Pre-Tax Insurance	903.09
Globe Life After Tax	113.52
Health Care (United HealthCare)	821.87
US Department of Education	1,115.65
Total 22000 Payroll Liabilities	**42,483.64**
Direct Deposit Payable	-50.00
Total Other Current Liabilities	**$42,433.64**
Total Current Liabilities	**$44,715.90**
Total Liabilities	**$44,715.90**
Equity	
30000 Opening Balance Equity	16,194.08
Retained Earnings	216,138.89
Net Revenue	52,257.46
Total Equity	**$284,590.43**
TOTAL LIABILITIES AND EQUITY	**$329,306.33**

CHILDREN'S LEARNING CENTER

A/P Aging Summary

As of September 30, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Bankcard Services	2,257.38					$2,257.38
Kroger/Gerbes	1,206.49					$1,206.49
Lindyspring Systems of Lake Ozark	56.55					$56.55
TOTAL	**$3,520.42**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$3,520.42**

CHILDREN'S LEARNING CENTER

A/P Aging Summary

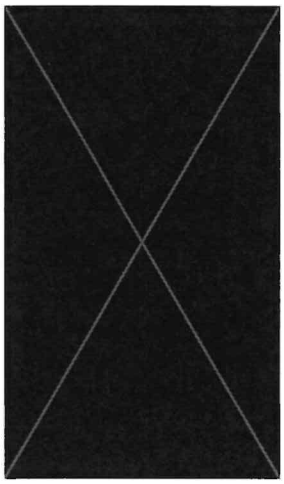
As of September 30, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Bankcard Services	2,257.38					$2,257.38
Kroger/Gerbes	1,206.49					$1,206.49
Lindyspring Systems of Lake Ozark	56.55					$56.55
TOTAL	**$3,520.42**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$3,520.42**

CHILDREN'S LEARNING CENTER

A/R Aging Summary

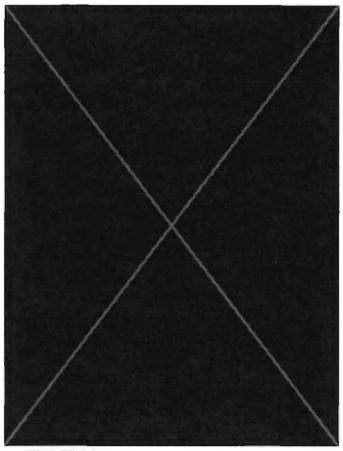
As of October 21, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
		150.00				$150.00
				50.00		$50.00
		90.00				$90.00
		150.00			20.00	$170.00
		150.00				$150.00
		150.00				$150.00
					255.00	$255.00
					50.00	$50.00
			20.00			$20.00
		100.00				$100.00
		50.00	50.00	50.00		$150.00
		50.00				$50.00
		150.00	150.00	150.00	50.00	$500.00
TOTAL	**$0.00**	**$1,040.00**	**$220.00**	**$250.00**	**$375.00**	**$1,885.00**

CHILDREN'S LEARNING CENTER

A/R Aging Summary

As of September 30, 2026



	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
			50.00			$50.00
					20.00	$20.00
		-90.00				$ -90.00
		150.00				$150.00
		50.00				$50.00
		150.00				$150.00
					255.00	$255.00
		-50.00				$ -50.00
				50.00		$50.00
		20.00				$20.00
		50.00	50.00			$100.00
		150.00	150.00	50.00		$350.00
TOTAL	**$0.00**	**$430.00**	**$250.00**	**$100.00**	**$275.00**	**$1,055.00**

LAI September 2026 Reports

LAI

Lake Area Industries

LAI Gifted Gardens

LAI

Secure Document Destruction

Monthly Financial Reports

Lake Area Industries, Inc.

September 30, 2026

Lake Area Industries, Inc.
Balance Sheet Comparison

	As of Sep 30, 2026	As of Sep 30, 2025
ASSETS		
Current Assets		
Bank Accounts		
LAI Checking/Money Market	386,906	279,592
Sullivan Bank Premium Money Market	245,921	
Total Bank Accounts	**632,827**	**279,592**
Total Accounts Receivable	**76,889**	**65,162**
Other Current Assets		
CASH	943	940
Certificates of Deposit	739,405	974,414
Community Foundation of the Ozarks Agency Partner Account	2,018	1,917
INVENTORY	18,391	15,512
Prepaid Expenses	1,505	
Total Other Current Assets	**762,263**	**992,783**
Total Current Assets	**1,471,979**	**1,337,537**
Fixed Assets		
ACCUMULATED DEPRECIATION	(953,919)	(914,329)
AUTO AND TRUCK	259,947	259,947
BUILDING	392,982	418,508
FURN & FIX ORIGINAL VALUE	19,284	19,284
GH RETAIL STORE	14,355	16,505
GREENHOUSE EQUIPMENT	2,870	2,870
LAND	33,324	33,324
LAND IMPROVEMENT	157,239	179,952
MACHINERY & EQIPMENT	236,691	237,291
OFFICE EQUIPMENT	11,066	9,106
Sewer Equipment	19,354	19,354
SHREDDING EQUIPMENT	71,022	71,022
Total Fixed Assets	**264,213**	**352,832**
Other Assets		
UTILITY DEPOSITS	554	554
Total Other Assets	**554**	**554**
TOTAL ASSETS	**1,736,745**	**1,690,922**
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Total Accounts Payable	**13,307**	**5,775**
Total Credit Cards	**3,606**	**6,544**
Other Current Liabilities		
ACCRUED WAGES	19,842	6,434

Gift Certificate Payable	0	(125)
Missouri Department of Revenue Payable	0	54
Rock Sales @ 80%	136	44
SALES TAX PAYABLE	0	406
Total Other Current Liabilities	**19,978**	**6,813**
Total Current Liabilities	**36,892**	**19,131**
Total Liabilities	**36,892**	**19,131**
Equity		
Designated Net Assets for Recycling Building Project	500,000	
Unrestricted Net Assets	1,140,264	1,602,828
Net Income	59,590	68,963
Total Equity	**1,699,854**	**1,671,791**
TOTAL LIABILITIES AND EQUITY	**1,736,745**	**1,690,922**

Lake Area Industries, Inc.
Budget vs. Actuals

	Sep 2026			YTD		
	Actual	Budget	over Budget	Actual	Budget	over Budget
Income						
CONTRACT PACKAGING	32,569	16,595	15,974	221,194	149,352	71,842
GREENHOUSE SALES	1,441	4,566	(3,125)	49,837	41,092	8,746
OFF-SITE WORK	17,230	12,030	5,200	120,360	108,272	12,089
Recycling Income	7,646	7,554	91	54,195	67,988	(13,793)
Total Income	**58,885**	**40,745**	**18,140**	**445,586**	**366,704**	**78,883**
Cost of Goods Sold						
CONTRACT LABOR	1,406		1,406	5,491	0	5,491
Cost of Goods Sold	1,699	1,557	143	26,679	14,009	12,670
GG PLANTS & SUPPLIES	1,200	2,863	(1,663)	27,334	25,769	1,565
MANUFACTURING SUPPLIES (deleted)			0	1,114	0	1,114
MTA Food Counter	3,375	1,116	2,259	16,138	10,043	6,095
SHIPPING AND DELIVERY			0	2,266	0	2,266
WAGES-EMPLOYEES	33,838	28,922	4,916	264,224	260,295	3,930
Total Cost of Goods Sold	**41,518**	**34,457**	**7,061**	**343,247**	**310,117**	**33,130**
Gross Profit	**17,367**	**6,287**	**11,080**	**102,339**	**56,587**	**45,752**
Expenses						
ACCTG. & AUDIT FEES		0	0	12,325	12,500	(175)
ALL OTHER EXPENSES	2,254	3,323	(1,069)	21,060	29,911	(8,851)
CASH OVER/SHORT	(1)		(1)	(40)	0	(40)
EQUIP. PURCHASES & MAINTENANCE	2,240	4,332	(2,092)	19,027	38,984	(19,958)
INSURANCE	3,438	3,892	(454)	34,316	35,025	(709)
PAYROLL	33,968	33,121	847	328,642	298,087	30,555
PAYROLL EXP & BENEFITS	12,822	11,706	1,117	106,822	105,350	1,472
PROFESSIONAL SERVICES	2,571	2,039	532	21,092	18,348	2,744
SALES TAX			0	23	0	23
SUPPLIES		318	(318)	1,543	2,863	(1,320)
UTILITIES	1,697	1,910	(213)	12,878	17,187	(4,309)
Total Expenses	**58,989**	**60,639**	**(1,650)**	**557,688**	**558,255**	**(567)**
Net Operating Income	**(41,622)**	**(54,352)**	**12,730**	**(455,349)**	**(501,668)**	**46,320**
Other Income						
Credit Card Processing Fees	29		29	29	0	29
DMH Employment Services Revenue	9,108	6,917	2,191	35,940	62,250	(26,310)
INTEREST INCOME	3,687	2,917	770	28,529	26,250	2,279
MISCELLANEOUS INCOME	27		27	117	0	117
OTHER CONTRIBUTIONS	4,610		4,610	78,178	0	78,178
SB-40 REVENUE	17,492	19,301	(1,808)	158,938	173,705	(14,768)
STATE AID	27,743	26,260	1,483	250,719	236,338	14,381
Unrealized Gain (Loss) on CDs			0	387	0	387

Total Other Income	**62,696**	**55,394**	**7,302**	**552,837**	**498,543**	**54,294**
Other Expenses						
ALLOCATION NON OPERATING EXPENSES	0	0	(0)	0	0	(0)
DEPRECIATION	4,211		4,211	37,898	0	37,898
Total Other Expenses	**4,211**	**0**	**4,211**	**37,898**	**0**	**37,898**
Net Other Income	**58,485**	**55,394**	**3,091**	**514,939**	**498,543**	**16,396**
Net Income	**16,863**	**1,042**	**15,821**	**59,590**	**(3,125)**	**62,715**

Lake Area Industries, Inc.
Profit and Loss

	Sep 2026		Total	
	Current	Sep 2025 (PY)	Current	Jan - Sep, 2025 (PY)
Income				
CONTRACT PACKAGING	32,569	16,890	221,194	151,459
GREENHOUSE SALES	1,441	2,650	49,837	54,374
OFF-SITE WORK	17,230	10,529	120,360	111,582
Recycling Income	7,646	6,929	54,195	75,012
Total Income	**58,885**	**36,998**	**445,586**	**392,427**
Cost of Goods Sold				
CONTRACT LABOR	1,406		5,491	2,274
Cost of Goods Sold	1,699	14,442	26,679	27,643
GG PLANTS & SUPPLIES	1,200	2,696	27,334	32,190
MANUFACTURING SUPPLIES (deleted)			1,114	0
MTA Food Counter	3,375	2,121	16,138	12,596
SHIPPING AND DELIVERY			2,266	2,169
WAGES-EMPLOYEES	33,838	33,260	264,224	243,713
Total Cost of Goods Sold	**41,518**	**52,519**	**343,247**	**320,585**
Gross Profit	**17,367**	**(15,522)**	**102,339**	**71,842**
Expenses				
ACCTG. & AUDIT FEES			12,325	11,700
ALL OTHER EXPENSES	2,254	3,803	21,060	21,688
CASH OVER/SHORT	(1)	30	(40)	61
EQUIP. PURCHASES & MAINTENANCE	2,240	4,085	19,027	25,184
INSURANCE	3,438	3,337	34,316	31,127
PAYROLL	33,968	30,924	328,642	266,522
PAYROLL EXP & BENEFITS	12,822	8,434	106,822	86,562
PROFESSIONAL SERVICES	2,571	2,266	21,092	18,392
SALES TAX			23	0
SUPPLIES			1,543	1,890
UTILITIES	1,697	1,254	12,878	16,470
Total Expenses	**58,989**	**54,133**	**557,688**	**479,595**
Net Operating Income	**(41,622)**	**(69,655)**	**(455,349)**	**(407,753)**
Other Income				
Credit Card Processing Fees	29		29	0
DMH Employment Services Revenue	9,108		35,940	0
INTEREST INCOME	3,687	646	28,529	27,689
MISCELLANEOUS INCOME	27	3	117	268
OTHER CONTRIBUTIONS	4,610	25,248	78,178	68,224
SB-40 REVENUE	17,492	14,486	158,938	140,318
STATE AID	27,743	29,397	250,719	240,216
Unrealized Gain (Loss) on CDs			387	0

Total Other Income	**62,696**	**69,781**	**552,837**	**476,716**
Other Expenses				
ALLOCATION NON OPERATING EXPENSES	0	0	0	0
DEPRECIATION	4,211		37,898	0
Total Other Expenses	**4,211**	**0**	**37,898**	**0**
Net Other Income	**58,485**	**69,781**	**514,939**	**476,716**
Net Income	**16,863**	**126**	**59,590**	**68,963**

Lake Area Industries, Inc.
Statement of Cash Flows
YTD

	Total
OPERATING ACTIVITIES	
Net Income	59,590
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(8,498)
CASH:Employee Store Cash	(3)
Certificates of Deposit:2025 11.25 CD Sullivan Bank - 4.25% (deleted)	261,541
Certificates of Deposit:2026 03.14 CD Heritage - 4.5% Acct# 7089 (deleted)	258,441
Certificates of Deposit:2026 05.08 CD Edward Jones - 5.0% (deleted)	75,320
Certificates of Deposit:2026 10.24 CD OakStar CDARS - 3.975%	(3,755)
Certificates of Deposit:2026.12.01 CD Edward Jones - 3.8%	(3,000)
Certificates of Deposit:2026.12.21 CD Edward Jones - 3.95%	(246,000)
Certificates of Deposit:Edward Jones Cash	147,037
Certificates of Deposit:Edward Jones Mutual Fund	(231,148)
Community Foundation of the Ozarks Agency Partner Account	(30)
Interest Receivable	2,610
INVENTORY:GG PLANT & SUPPLIES INVEN	(785)
INVENTORY:RAW MATERIAL INVENTORY	(3,476)
Prepaid Expenses	(1,505)
Accounts Payable	5,019
CBOLO CC - 5044 Natalie	(5,762)
CBOLO CC - 9051 Lillie	314
Eagle Stop Gas Cards	685
Sam's Club Mastercard- 2148	(71)
Accrued Expense	0
ACCRUED WAGES	(694)
ACCRUED WAGES:pto payable	7,420
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	0
Missouri Department of Revenue Payable	0
Rock Sales @ 80%	136
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**253,796**
Net cash provided by operating activities	**313,386**
INVESTING ACTIVITIES	
ACCUMULATED DEPRECIATION	37,898
Net cash provided by investing activities	**37,898**
FINANCING ACTIVITIES	
Unrestricted Net Assets	45
Net cash provided by financing activities	**45**
Net cash increase for period	**351,329**
Cash at beginning of period	281,498
Cash at end of period	**632,827**

Lake Area Industries, Inc.
Statement of Cash Flows
September 2026

	Total
OPERATING ACTIVITIES	
Net Income	16,863
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	2,823
Certificates of Deposit:2026 10.24 CD OakStar CDARS - 3.975%	(1,278)
Certificates of Deposit:Edward Jones Cash	(3)
Certificates of Deposit:Edward Jones Mutual Fund	(1,008)
INVENTORY:GG PLANT & SUPPLIES INVEN	(785)
INVENTORY:RAW MATERIAL INVENTORY	(5,271)
Prepaid Expenses	167
Accounts Payable	2,894
CBOLO CC - 5044 Natalie	(2,323)
CBOLO CC - 9051 Lillie	(64)
Eagle Stop Gas Cards	400
Sam's Club Mastercard- 2148	(469)
ACCRUED WAGES	(4,544)
ACCRUED WAGES:pto payable	(395)
AFLAC DEDUCTIONS PAYABLE	(0)
Missouri Department of Revenue Payable	(373)
Rock Sales @ 80%	80
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**(10,148)**
Net cash provided by operating activities	**6,715**
INVESTING ACTIVITIES	
ACCUMULATED DEPRECIATION	4,211
Net cash provided by investing activities	**4,211**
Net cash increase for period	**10,926**
Cash at beginning of period	621,900
Cash at end of period	**632,827**

Lake Area Industries, Inc.
A/P Aging Summary
As of September 30, 2026

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	$ 6,810	$ 6,603	-$ 10	$ 0	-$ 96	$ 13,307

Lake Area Industries, Inc.
A/R Aging Summary
As of September 30, 2026

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	$ 74,375	$ 4,621	$ 0	-$ 5	-$ 2,102	$ 76,889

Resolutions
2026-50 & 2026-51

Camden County Developmental Disability Resources

CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-50

FISCAL YEAR 2027 BUDGET

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden County voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, Section 205.968, Paragraph 1, defines the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources) as a "political subdivision" of Camden County.

WHEREAS, Chapter 67 RSMo outlines specific requirements for a political subdivision's budgets and also requires that a Fiscal Year Budget for the following year must be approved and recorded by a political subdivision.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", concludes that the Executive Director has proposed a Fiscal Year 2027 Budget to the Budget Appropriations Committee; the Budget Appropriations Committee has reviewed and approved the Fiscal Year 2027 Budget for final review and approval by the Board; the Fiscal Year 2027 Budget shall allow the proper business of the Board to be conducted with the best possible practices and in compliance with law; and so that appropriate expenditures can be negotiated and authorized within the guidelines of the budget.

2. That the Fiscal Year 2027 Budget, which is identified in Attachment "A" hereto, shall be adopted as a result of the passage of this Resolution.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

_____ _____

Chairperson/Officer/Board Member Date

_____ _____

Secretary/Vice Chairperson/Treasurer/Board Member Date

Attachment “A” to Resolution 2026-50

Camden County Senate Bill 40 Board
DBA Camden County Developmental Disability Resources
Fiscal Year 2027 Budget Summary

Budget Overview

Income

SB 40 Tax revenue is projected to slightly increase in 2027. With the passage of SB190 and the adoption of the SB190 ordinance by Camden County, it is currently unknown how much this will impact tax collections. There are a considerable number of retired individuals residing in Camden County; therefore, the preliminary expectation is that collections will only slightly increase compared to the previous year. Exact tax levy billings were unknown at the time the 2027 Budget was produced; therefore, tax revenue was based on the most recently submitted "Pro Forma – State Auditor's Review of Data Submitted" report.

Targeted Case Management (TCM) Revenue for Medicaid TCM services (recorded as Medicaid Services) will fluctuate with the total number of caseloads; however, the current trend analysis reflects total caseload counts (Medicaid and non-Medicaid) are projected to increase to approximately 380 individuals served by the end of 2026 and could exceed 400 individuals served by the end of 2027. The current Medicaid TCM rate is $8.64 per unit (5 minutes), which is $103.68 per hour; however, it is anticipated that the rate will be cut to $8.50 per unit (5 minutes), which is $102.00 per hour, for State FY 2028 (July 1, 2027, to June 30, 2028). The Department of Mental Health, Division of Developmental Disabilities (DMH/DDD), had historically utilized Uniform Cost Reporting to determine the TCM rate; however, DMH/DDD contracted with Mercer in 2019 to perform a rate study in preparation for the Missouri Medicaid State Plan renewal in 2020 (plan renewal submission to the Centers for Medicare and Medicaid Services occurs every 10 years). The 2019 study indicated the current rate was within the high and low bounds of the determined range at that time. Due to the rapid rise in the Consumer Price Index and escalating provider workforce crisis, DMH/DDD refreshed its previous rate study (contracted again with Mercer) and published the results in November 2022. The results showed the TCM rate was 18.83% below the market rate for TCM services at that time. There has not been an increase in the TCM rate since July 1st, 2015. According to the Bureau of Labor Statistics' CPI Inflation Calculator, the buying power of $1.00 in July 2015 has the same buying power as $1.44 in September 2026, which would translate to a 44% reduction in buying power.

In 2017, the TCM Contract allocation formula, aka allocation "cap", in the contract with DMH/DDD was changed to reflect 35 (originally reflected 40) clients per Support Coordinator with a maximum of 120 billable hours per month per Support Coordinator. DMH/DDD's review of billed Medicaid TCM service claims is determined quarterly and finalized at the end of the State Fiscal Year (FY). It is anticipated Camden County Developmental Disability Resources (CCDDR) will exceed this "cap" when the final State FY 2027 totals are provided if Support Coordinator turnover remains stable and TCM services billing meets budgeted expectations. Sufficient State revenues are always a topic of concern, and any deficiencies could prompt demands for more cuts and/or limited funding requests from each State department, which could ultimately impact DMH/DDD's ability to pay for TCM services. DMH/DDD cannot guarantee future State revenues allocated to TCM services will be sufficient to cover all costs incurred for TCM services; however, there have been no monies owed to DMH/DDD for state TCM budget allocation shortfalls since 2018. In State FY 2026, there were no monies owed to DMH/DDD for exceeding the "cap" because there were monies remaining from the overall State TCM budget for services; however, it is still entirely possible CCDDR could owe more than the final calculation derived from the allocation formula if the total amounts billed by TCM agencies statewide is significantly higher than the approved State TCM budget.

DMH/DDD's requirement to provide Support Coordination services to individuals not eligible for or not participating in the State's Medicaid programs was removed from the TCM contract in 2018. The contract is currently being revised again to include individuals receiving Medicaid program services that do not pay for TCM services as well (NOTE: the final contract reflecting the 2026 revisions was not finalized by the time the FY 2027 Budget was approved). TCM entities do have the option to continue providing TCM services to individuals not eligible for or are not participating in the State's Medicaid programs and who participate in Medicaid programs that do not pay for TCM services. CCDDR has chosen to continue providing TCM services to individuals who are not eligible for the State's Medicaid programs, who are not participating in the State's Medicaid programs, and who are participating in State Medicaid programs that do not pay for TCM services. CCDDR began separating Medicaid TCM and non-Medicaid TCM revenues (recorded as Non-Medicaid Services) in 2017. In 2023, non-Medicaid clients were reassigned to the Community Resource Coordination Department. Community Resource Coordination service revenues were paid from the SB 40 tax funds based on the total Community Resource Coordination employee and operating costs projected for the FY. However, the non-Medicaid caseloads were reassigned back to the TCM Department in 2025 due to CCDDR budget changes. There is no longer funding available for the Community Resource Coordination Department. Instead, revenues needed to offset shortfalls to the TCM Department are now allocated from the SB 40 tax funds based on operational shortfalls (recorded as TCM Support).

Administrative expenses related to the SB 40 tax disbursements, SB 40 tax funding contract management, and other SB 40 tax funded programs management are offset through the Ancillary Services revenue, which are paid from SB 40 tax funds. The annual Ancillary Services revenue is based on the projected total administrative employee and operating costs for FY 2027, then allocated proportionally. The budgeted amount of Ancillary Services revenue each month is then calculated by dividing the total annual projected Ancillary Service costs by 12. CCDDR implemented the Ancillary Services funding in 2021.

Expenses

With the adoption of the Proprietary Funding Accounting System, Enterprise Fund Accounting Principle, in 2012, the Agency adopted specific restricted equity funds to account for expenses on an ongoing basis. Specific funds will be restricted by the Board on an annual basis based on two measures:

1. Specific expense accounts savings categorized by the Board in prior FYs will be recorded in current and future years to offset expenses incurred because of delayed billing or surplus funds to be utilized for the specific restriction criteria.
2. Expense accounts savings not categorized or re-categorized by the Board from positive cash flow in prior FYs by the Board will be recorded in current and future years to offset general operational costs, unanticipated changes in system deliveries negatively impacting budgeted items, expand programs or resources, make major purchases, or supplement the Agency's operational reserves requirements as needed.

These measures were implemented to prevent an over-commitment of Board funds and to continually account for actual remaining (if any) restricted fund balances previously allocated for specific services or expenses. Expense accounts have been created to offset costs so that the current FY line items are not exceeding approved totals and to identify surplus carryover utilized for those additional expenses. Once the 2026 year-end unaudited financials are determined to be finalized, estimated excess funds available, if any, will be identified and restricted appropriately by the Board.

By year-end 2026, it is projected there will be approximately 380 individuals receiving services from

the Board. As stated earlier, CCDDR's current trend analysis indicates caseload counts in 2027 are projected to increase; however, more significant growth or a decline is also possible. Measures have been implemented to offset reduced billings in the event service revenues do not meet the levels anticipated. The total number of Medicaid eligible clients peaked in 2015; however, the eligibility percentage reduced significantly at the end of 2016. Significant efforts were undertaken by CCDDR staff beginning in 2017 and bolstered again in 2024, 2025, and 2026 to assist individuals in Medicaid revalidations. Efforts to assist individuals in maintaining Medicaid eligibility, becoming Medicaid eligible, and becoming DMH/DDD eligible will be ongoing in 2027.

At the beginning of 2025, there were 21 full-time employees working for CCDDR; however, staffing reductions were necessary in 2025 to accommodate the rising costs of operations and stagnate Medicaid revenues. There were 16 full-time employees working for CCDDR at the time the initial 2026 budget was approved by the Board; however, substantial caseload growth in 2026 required CCDDR to revise its budget and add more employees to accommodate the work needed to support the increased caseloads. The 2027 Budget will add two part-time employees and one full-time employee, bringing the total number of CCDDR employees up to 19.

In 2017, salaries were adjusted and equalized with agencies of similar size so employee retention and employment attraction could be increased. An analysis in 2016 indicated salaries for 61% of the staff positions at CCDDR were comparatively less than the averages of agencies with similarly sized budgets and statewide averages. A subsequent analysis was completed in 2019, which showed current agency wages at the time were comparable and competitive. Since the beginning of the COVID-19 pandemic (in 2020), CCDDR has struggled to maintain a full complement of Support Coordinators. The job market has become increasingly competitive since the beginning of the COVID-19 pandemic, and the Consumer Price Index has also increased significantly. In the first quarter of 2022, a new analysis indicated CCDDR needed to increase its starting wages for Support Coordinators to remain comparable and competitive with other similar employers; therefore, CCDDR increased its overall Support Coordination wage pool total by 13% in the second quarter of 2022 to stay ahead of forecasted increases in the Consumer Price Index. The total increase included a significant increase in the starting wage for a new Support Coordinator and significant increases in existing Support Coordinators' wages so wage compression could be avoided. The 2025 analysis revealed CCDDR is now more comparable and competitive to other similar agencies with similarly sized budgets and is paying all its employees comparably to the statewide averages for all TCM agencies; however, CCDDR will continue to seek opportunities to enhance employee retention and stability. CCDDR utilizes existing public State and Federal data and salary surveys from providers contracted by the Missouri Association of County Developmental Disabilities Services (MACDDS) in determining CCDDR's current salary structures and wage adjustments.

According to the Bureau of Labor Statistics, the Consumer Price Index showed a 3.7% increase for the 12 months ending September 2026. CCDDR did implement a 3.7% cost-of-living increase in January 2024; however, performance-based increases up to 3% were not initially implemented due to revenue shortfall concerns. In June 2024, a cash flow projection analysis revealed that CCDDR could implement performance-based increases without causing budget shortfalls by year-end; therefore, performance-based increases retroactive to January 2024 were implemented in July 2024. These increases in wages have helped to stabilize employee turnover. There has not been a performance-based increase for employees since 2024. It is recommended that a 3.7% cost of living increase and a (maximum) 3% performance-based increase for eligible employees be implemented in January 2027 so that employee turnover remains stabilized.

A TCM rate increase is likely not going to occur in 2027 due to state revenue concerns, which will likely continue for at least the next couple of State FYs (2028 and 2029); however, DMH/DDD has contracted again with Mercer to begin its TCM rate study in 2027. If prior TCM rate studies are an

indication of the potential timeline for completion, the 2027 TCM rate study may not be completed and published until the end of 2027 or beginning of 2028. State department budget proposals for the upcoming State FY must be submitted to the Governor by October, and the legislative budgeting process begins in January; therefore, it is quite likely that any TCM rate increase may not be included in the State FY 2029 budget (effective 7/1/2028). If the TCM rate study is not completed and published by October 2027, any increase in the TCM rate would likely not be considered and/or approved until State FY 2030 (effective 7/1/2029).

Current Programs, Facilities, and Community Partnerships

The Housing Voucher Program (HVP) was launched in January 2014. The program was architected based on the Section 8 Choice Voucher Program as administered by the United States Department of Housing and Urban Development (HUD). Eligibility and guidelines for participation were similar to the HUD Section 8 Choice Voucher Program; however, there were also certain distinct differences relative to the characteristics of CCDDR clients and their families. Funding for the HVP came from the SB 40 tax funds, and only Camden County residents who are eligible for and participate in CCDDR services were eligible for participation in the HVP. HVP guidelines were changed in 2019, which reduced the number of eligible participants by 2023. The reduction in active vouchers over the past several years resulted from increasingly difficult CCDDR budget constraints and a lack of affordable housing available in Camden County. Tax Levy Revenue has particularly been strained because the percentage increases in annual revenues have been significantly lower than the percentage increases in CCDDR program operational and/or other service-related costs as well as the need to continually fund critical legacy program support services in Camden County. All active vouchers were terminated upon the expiration of participants' leases in 2023. Unfortunately, it is recommended funding for the HVP continues to be suspended in 2027 due to budgetary constraints and the lack of affordable housing. It is also recommended the program continue to remain inactive indefinitely until funding can be restored and sustained.

In 2019, CCDDR collaborated with the Missouri Inclusive Housing Corporation, local developers, local builders, investors, municipal leaders, and other community stakeholders to develop a housing initiative to promote affordable housing development and adopt Universal Housing Design construction concepts. As a result of these efforts, a new nonprofit entity, Lake Area Community Development Corporation (LACDC), was created. LACDC's efforts and resources will be committed to developing affordable Universal Design concept housing. Accessible and affordable housing continues to be an issue in Lake Area communities. CCDDR will remain actively involved in the organization's activities and programs. CCDDR will continue to work with the LACDC, Missouri Ozarks Community Action Agency (MOCA), and other stakeholders to identify affordable housing opportunities for its clients.

CCDDR had previously provided funding for an extended weekday and weekend transportation program in 2017, which operated seven days per week, and a deviated route program between Camdenton and Osage Beach in 2019, which operated five days per week. These programs provided CCDDR's clients with transportation services to get to work, to seek competitive employment opportunities, to access health care opportunities, for essential shopping needs, and to access other community inclusive activities. Tax Levy Revenue has particularly been strained because the percentage increases in annual revenues have been significantly lower than the percentage increases in CCDDR program operational and/or other service-related costs as well as the need to continually fund critical legacy program support services in Camden County. Funding for the extended weekday and weekend transportation and deviated route services were suspended in 2023. Unfortunately, it is recommended that CCDDR's funding for additional transportation services continue to be suspended in 2027 due to budgetary constraints. It is also recommended that funding these programs continue to remain suspended indefinitely until new funding sources can be identified. Lack of transportation

continues to be a significant barrier to competitive integrated employment and community inclusion. CCDDR will continue to work with OATS, the Missouri Complete Streets Mobility Management Workgroup, MOCA, and other stakeholders to identify new transportation funding sources and programs.

CCDDR formally adopted guidelines for the Medicaid Spenddown, Ticket-to-Work, and Other Medicaid Premium Assistance Program in 2019, although CCDDR had been paying spenddowns, ticket-to-work, and other Medicaid premiums on behalf of some clients since the agency's creation. The guidelines were originally developed to ensure critical support services would not be interrupted due to financial hardships for those required to pay spenddowns and other Medicaid premiums. In 2020, the State suspended requirements for paying spenddowns and other Medicaid premiums during the COVID-19 pandemic so that the State could be eligible to receive the enhanced Federal Medical Assistance Percentage (FMAP) payments (6.2% increase). CCDDR had not paid spenddowns or other premiums on behalf of its clients since enhanced FMAP payments were implemented in 2020. At the time of the State's suspension of spenddown and other Medicaid premium payments, there were seven program participants. In 2023, spenddowns and other premiums were reimplemented after the COVID-19 Emergency Declaration ended. CCDDR suspended the program in 2024 due to budgetary constraints. Tax Levy Revenue has particularly been strained because the percentage increases in annual revenues have been significantly lower than the percentage increases in CCDDR program operational and/or other service-related costs as well as the need to continually fund critical legacy program support services in Camden County. Unfortunately, it is recommended CCDDR's funding for the Medicaid Spenddown, Ticket-to-Work, and Other Medicaid Premium Assistance Program continue to be suspended in 2027 due to budgetary constraints. It is also recommended the program continue to remain inactive indefinitely until funding can be restored and sustained.

The Camdenton office was purchased in 2005, and renovations were completed in 2010. There are currently several improvements needed, which include parking lot expansion, new landscaping, HVAC replacements, interior painting, and interior floor covering replacements. Rapid agency growth from 2012 to 2014 created office space constraints. The agency needed more space to accommodate the need for more employees; however, Children's Learning Center (CLC) already occupied (and still occupies) half of the available Camdenton office space. CLC was (and continues to be) unable to relocate, and CLC provides critical support services for many CCDDR clients; therefore, another office was needed to house administrative support personnel. Consequently, CCDDR secured a lease for an office in Osage Beach in 2014. The building and property leased in Osage Beach were sold to Lake Regional Health System (LRHS) in 2021. At that time, CCDDR began planning the future utilization of its Keystone property. LRHS notified CCDDR in 2023 that it will not be renewing or securing new leases with tenants; therefore, relocation was deemed necessary. In August 2023, LRHS and CCDDR signed an agreement that allowed CCDDR to vacate the Osage Beach office with no additional requirement to pay for the leased premises throughout the remainder of the lease term, and LRHS agreed to reimburse CCDDR for its expenses associated with vacating the Osage Beach office until June 2024. CCDDR subsequently vacated the Osage Beach office in September 2023.

The Keystone property was purchased in July 2014. Over the past few years, the Board restricted funds for improvements to the existing facilities on the property. These improvements began in 2017. In 2022, CCDDR published a Request for Proposals (RFP) for Architectural and Construction Management Services to determine if renovating the Keystone facility was feasible. The RFP process was completed, and Columbia Associates was procured. In 2023, it was determined that renovations to the Keystone commercial facility were feasible. In 2024, the RFP for the Keystone commercial facility renovations was published. The RFP process was completed, and Professional Contractors and Engineers, Inc. (PCE) was procured. PCE completed the renovations in 2025. The renovations to the Keystone facility and preparations for the new administrative office at the Keystone facility will accommodate all CCDDR employees. In 2027, CCDDR and CLC will begin conversations and

develop options for CLC to begin occupying the CCDDR administration office portion of the Camdenton office space, which will double CLC's space available to provide services for CCDDR clients. The goal is to have all CCDDR staff currently located at the Camdenton office relocated to the Keystone facility by June 30, 2027.

In 2022, CCDDR partnered with the University Missouri – Kansas City (UMKC) on a program to improve the health of people with mobility limitations and intellectual/developmental disabilities through a Centers for Disease Control and Prevention (CDC) grant awarded to UMKC. CCDDR was one of five sub awardees and assigned specific employees to be the community linkage coordinators for the five-year grant period. This grant funded the following activities:

- Establish, expand, and enhance partnerships with organizations serving adults with disabilities
- Conduct community needs assessments to identify gaps in resources and tools
- Identify action steps to fill those gaps
- Administer and evaluate training for providers on accessible preventive health care
- Administer and evaluate a demonstration project to link adults with intellectual/developmental disabilities to preventive health care and health promotion programs in the community
- Implement and evaluate evidence-based health promotion interventions, as well as policy, system, and environmental changes
- Develop resources and tools to address health disparities among adults with intellectual/developmental disabilities and mobility limitations
- Disseminate key findings and lessons learned

Year one of the grant began on February 1, 2022, and ended on July 31, 2022. Year two began on August 1, 2022, and ended on July 31, 2023, Year three began on August 1, 2023, and ended on July 31, 2024. The desired outcomes of the grant are:

- Improvements in the number of providers offering accessible preventive health care
- Reducing unmet preventive health care needs, including mental health
- Improvements in health behaviors and wellness
- Reducing chronic conditions and risk factors

In 2023, UMKC awarded an additional mini grant in the amount of $9,000 to CCDDR in hopes of eventually establishing and sustaining a Mobility Management program and mobility coordination services for its clients. The mini grant funded activities, such as Mobility Management training for CCDDR employees, community education activities, community awareness activities, and community outreach activities. Another CCDDR goal was (and continues to be) to foster and develop new collaborations and partnerships with community health providers, which would create new opportunities to improve the overall health and wellness for all CCDDR clients. Although CCDDR had to suspend its participation in the community linkage coordination grant activities in 2024, CCDDR has been successful in bringing awareness to the public about transportation barriers and is currently leading the efforts to create statewide and local Mobility Management programs and mobility coordination services. In 2026, the Lake of the Ozarks Council of Local Governments (LOCLG) and CCDDR signed an agreement for CCDDR to develop the LOCLG Public Transit Human Services Transportation Coordination Plan (HSTP). The LOCLG HSTP expired in 2023; therefore, no transportation provider in Camden, Laclede, Miller, and Morgan Counties could receive Federal Transit Administration (FTA) Section 5310 funding. FTA Section 5310 funding is restricted for transportation costs related to transporting seniors and individuals with disabilities. Developmental disability support providers in Camden County often rely on the FTA Section 5310 funding to acquire vehicles and offset transportation service costs for transporting CCDDR clients; therefore, updating the HSTP and meeting FTA compliance standards was critical for ongoing funding. During the HSTP

update process, establishing a Mobility Management program and mobility coordination services in the region was identified as a priority. Costs to implement and sustain Mobility Management programs are eligible for FTA Section 5310 funding as well (80% paid by FTA funds, 20% paid by local match funds).

It is CCDDR's intent to maintain the agency's presence in the community during 2027. An emphasis will be placed on increasing children's services, youth transition services, competitive integrated employment opportunities, affordable/accessible housing opportunities, transportation services, preventive health/wellness opportunities, and other multi-agency collaborations designed to achieve common goals.

Challenges

The continuation of current programs, expansion of services, development of new programs, and investment in new programs will have its challenges. Success will depend on clients', client families', provider network, political, business, and public support. Combined with ongoing legislators' efforts to reduce and/or eliminate real property and personal property taxes, competitive State funding needs, ongoing increases in costs to provide services, workforce shortages, and ongoing overall workforce issues, this will add anxiety to an already stressed service support network. In 2024, DMH/DDD implemented a "wait list" for all new Waiver slots. It had been several years since there was a "wait list" for services in Missouri; however, funding was approved through the State's fiscal budget process to end the wait list and fund Waiver utilization increases. Missouri General Revenue collection trends continue to show signs of slowed and/or stagnated growth, and many organizations are projecting there will be significant State budget concerns during the next couple of State FYs. The likelihood of future DMH/DDD "wait lists" for Waiver services will also place added pressure on CCDDR to continue to seek services funded by alternative sources and/or fund crisis-mitigating services when "wait lists" for Waiver services are re-established. CCDDR is taking aggressive steps to improve services for its individuals; however, uncontrollable and/or unpredictable factors may delay or hinder new programs and endeavors from evolving.

TCM program funding will be contingent upon CCDDR maintaining full Support Coordination staffing levels, retention of experienced Support Coordinators, total CCDDR caseloads, increases in the TCM rate, and State General Revenue allocations. The MACDDS TCM Contract Committee will continue to work with DMH/DDD on revising the TCM Agreement to eliminate the allocation "cap", which could reduce the risk of additional expenses in the event DMH/DDD does invoice CCDDR for TCM services paid that exceed the allocation "cap" during any State FY. DMH/DDD also continues to research and develop possible performance-based payment systems for TCM and other developmental disability support services. According to DMH/DDD, full implementation of the State's new TCM software system (ConneXion) is anticipated to begin in 2027. Once implemented, all TCM agencies must utilize ConneXion, which could remove TCM agencies' ability to control their own billing cycles. The full impact of ConneXion on TCM services and payment for TCM services rendered is still unknown, which is causing a great deal of anxiety with TCM agencies.

Funding agreements with Lake Area Industries (LAI), CLC, Our Saviors Lighthouse Child and Family Development Center (OSL), and I Wonder Y Preschool (IWYP) will remain focused on the purchase of services and/or supports (POS) model instead of financial performance projections. All POS agreements identify the service and/or support rates payable after the services and/or supports are rendered. All POS Agreements will continue to include maximum annual funding limits so that CCDDR does not spend more that it has available in SB 40 tax funds. If SB 40 tax funding cannot meet potential increases in demand, POS agencies may need to adjust their operations and services accordingly. There is also the potential that the Board may need to eventually identify and reduce or discontinue services and/or supports provided by specific POS agencies.

Rates in the LAI, CLC, OSL, and IWYP POS Agreements were last increased by 13% in 2023 to accommodate increases in the costs of day-to-day operations and provisions of services and/or supports. The 2027 Budget reflects a 12% increase in the rates due to ongoing increases in the costs of day-to-day operations and provisions of services and/or supports; however, the 2027 Budget does not reflect a utilization increase. In June 2026, OATS also increased its transportation service rate by 20%. Should OATS continue to increase its transportation service rate in 2027 and beyond, CCDDR may need to seek alternative transportation options for its non-Medicaid clients employed at LAI due to budgetary constraints.

The total number of CCDDR clients has increased approximately 20% since January 2022. Annual Tax Levy Revenue has only increased an average of approximately 3% per year since 2022. It is very likely CCDDR will continue to struggle to meet the increasing funding demands for services and supports, especially if threats to reducing SB 40 real property and personal property tax revenues are not mitigated. CCDDR continues to provide and fund a substantial amount for services and programs for its clients; however, funding capacities will remain stressed. Actual expenses in 2027 could easily be affected by a multitude of uncontrollable and unpredictable circumstances.

Link to Strategic Plan

The FY 2027 Budget is a representation of CCDDR's Strategic Plan. CCDDR is aggressively pursuing new community partnerships, improving existing partnerships, and promoting successful community inclusion outcomes for its clients. CCDDR intends to set the precedence for "grassroots" support system development, improving local support service availability, and addressing service and support needs of CCDDR's clients and their families.

Respectfully Submitted,

Ed Thomas – Executive Director

SB 40 Tax Cash Flow Analysis

		Offsets	$0
Partnership for Hope Waiver Supports	$46,260	3.60%	$1,285,967
Other G&A/CCDDR Programs & Services	$425,303	33.07%	$1,285,967
Housing Programs	$0	0.00%	$1,285,967
Children's Programs	$488,304	37.97%	$1,285,967
Sheltered Workshop	$318,900	24.80%	$1,285,967
Community Employment Programs	$0	0.00%	$1,285,967
Community Resources	$0	0.00%	$1,285,967
Special/Additional Needs	$7,200	0.56%	$1,285,967
Total	$1,285,967	100.00%	$1,285,967
Balances?	**Yes**		

Services Cash Flow Analysis

		Offsets	($183,593)
Payroll & Benefits	$1,466,377	85.70%	$1,711,117
Repairs & Maintenance to Property & Building	$7,380	0.43%	$1,711,117
Contracted Business Services	$126,670	7.40%	$1,711,117
Presentations/Public Meetings	$3,120	0.18%	$1,711,117
Office Expenses	$17,160	1.00%	$1,711,117
Other General & Administrative	$46,450	2.71%	$1,711,117
Utilities	$14,160	0.83%	$1,711,117
Insurance	$29,800	1.74%	$1,711,117
Community Resources	$0	0.00%	$1,711,117
Total	$1,711,117	100.00%	$1,527,524
Balances?	***Yes***	***(Manually)***	

Medicaid & Non-Medicaid Service Revenue Proportion Calculation

	Total	% of Total
Total Services	$1,371,872	100.00%
Medicaid Services	$1,182,759	86.21%
CRC Services	$0	0.00%
Ancillary Services	$189,113	13.79%
Contracted Services	$0	0.00%
Other Contracted Services	$0	0.00%
Total	$1,371,872	100.00%
Balances?	**Yes**	

Payroll Expense Calculation

	Total	% of Total			
Total Payroll Expenses	$1,466,377	100.00%	TCM Portion	CRC Portion	Ancly Portion
TCM Payroll Expenses	$1,142,250	77.90%	$1,142,250	$0	$0
CRC Payroll Expenses	$0	0.00%	$0	$0	$0
Admin Payroll Expenses	$324,127	22.10%	$162,064	$0	$162,064
Total	$1,466,377	100.00%	$1,304,313	$0	$162,064
	Verification	$1,466,377	**Balances?**	**Yes**	

Payroll Expense Class Proportion Calculation

	Total			
Payroll Expenses: Less Ancillary Income to Offset	$1,142,250	% TCM/CRC	TCM	CRC
TCM Payroll Expenses	$1,142,250	100.00%	$1,142,250	
CRC Payroll Expenses	$0	0.00%		$0
Admin Payroll Expenses: Less Ancillary Portion	$162,064		$162,064	$0
Total	$1,304,313	100.00%	$1,304,313	$0
	Verification	$1,304,313	**Balances?**	**Yes**

Non-Payroll Cash Expense Class Proportion Calculation

	Total	% of Total			
Total Non-Payroll Expenses	$244,740	100.00%	TCM Portion	CRC Portion	Ancly Portion
TCM Portion	$190,643	77.90%	$190,643		
CRC Portion	$0	0.00%		$0	
Admin Portion	$54,097	22.10%	$27,049	$0	$27,049
Total	$244,740	100.00%	$217,691	$0	$27,049
	Verification	$244,740	**Balances?**	**Yes**	

Proposed Increase from Last TCM Rate Study in 2022 18.80%
CPI Calculated Increase Since January 2015 44.00%

TCM Program Cash Flow Analysis

Revenue			Revenue	
	Total	% of Total	Needed Rate Increase	Total
Medicaid Services	$1,182,759	98.76%	44.00%	$1,703,174
Rent	$10,176	0.85%	0.00%	$10,176
Grants	$0	0.00%	0.00%	$0
Interest Income	$4,650	0.39%	0.00%	$4,650
Contracted Services	$0	0.00%	0.00%	$0
Miscellaneous Income	$0	0.00%	0.00%	$0
Total Revenue	$1,197,585	100.00%	Total Revenue	$1,718,000
Expenses	Total	% of Total	Expenses	Total
TCM Payroll	$1,142,250	75.05%	0.00%	$1,142,250
Admin Payroll	$162,064	10.65%	0.00%	$162,064
TCM Operational Costs	$217,691	14.30%	0.00%	$217,691
Total Cash Expenses	$1,522,005	100.00%	Total Expenses	$1,522,005
Overage/(Shortfall)	($324,419)		Overage/(Shortfall)	$195,995
Offset from Restricted Funds	$183,593		Offset from Restricted Funds	$0
TCM Overage/(Shortfall)	($140,826)		Overage/(Shortfall)	$195,995

CRC Program Cash Flow Analysis

Revenue			
	Total	% of Total	
Non-Medicaid Services	$0	#DIV/0!	
Rent	$0	#DIV/0!	
Grants	$0	#DIV/0!	
Interest Income	$0	#DIV/0!	
Contracted Services	$0	#DIV/0!	
Miscellaneous Income	$0	#DIV/0!	
Total Revenue	$0	#DIV/0!	
Expenses	Total	% of Total	
CRC Payroll	$0	#DIV/0!	
Admin Payroll	$0	#DIV/0!	
CRC Operational Costs	$0	#DIV/0!	
Total Cash Expense	$0	#DIV/0!	
Overage/(Shortfall)	$0		
Offset from Restricted Funds	$0		
CRC Overage/(Shortfall)	$0		

Ancillary Program Cash Flow Analysis

Revenue		
	Total	% of Total
Ancillary Services	$189,113	100.00%
Rent	$0	0.00%
Grants	$0	0.00%
Interest Income	$0	0.00%
Contracted Services	$0	0.00%
Miscellaneous Income	$0	0.00%
Total Revenue	$189,113	100.00%
Expenses	Total	% of Total
Ancillary Payroll	$162,064	85.70%
Ancillary Operational Costs	$27,049	14.30%
Total Cash Expense	$189,112	100.00%
Overage/(Shortfall)	$0	
Offset from Restricted Funds	$0	
Ancillary Overage/(Shortfall)	$0	

Net Income Less Depreciation (All Programs)	***($140,826)***

Net Income Less Depreciation (All Programs)	***$195,995***

Total Income w/TCM Shortfall (All Programs)	***$1,527,524***
Balances with Budget?	***Yes***

(Manually Verify)

Total Expenses w/out Offsets	***$1,711,117***
Balances with Budget?	***Yes***

(Manually Verify)

Grants Applied to CRC

CRC Payroll	***$0***
CRC Non-Payroll	***$0***
Grants Received (Deduct from CRC)	***$0***

Grants/Other Contracts Applied to Ancillary

Ancillary Payroll	***$0***
Ancillary Non-Payroll	***$0***
Grants Received (Deduct from CRC)	***$0***

Enter Into Budget

Total CRC Payroll	***$0***	
Total CRC Admin Portion	***$0***	
Total CRC Non-Payroll	***$0***	***(Manually)***
Total Annually	***$0***	

$0

Enter Into Budget

Total Ancillary Payroll	***$162,064***	
Total Ancillary Non-Payroll	***$27,049***	***(Manually)***
Total Annually	***$189,113***	

$27,049

SB 40 Tax 2027				
	Acct	Title		
Income				
4000	SB 40 Tax Income			
	4105	County Tax Receipts		$1,245,218
	4140	Interest Income - County Tax Funds		$37,098
	4150	MEHTAP Grant		$3,651
			Total Income	$1,285,967
Expenses				
5800	Other General & Administrative			
	5805	Audit Service/Fees		$0
	5810	Consulting Fees		$0
	5815	CPA Fees		$0
	5820	Legal/Attorney Fees		$0
	5825	License/Certification/Permit Fees		$0
	5830	Membership/Association Dues		$0
	5855	Seminars/Training		$0
	5860	Survey Expenses		$0
	5865	Travel/Lodging/Meals Expense		$0
	5898	Offset from Restricted Funds		$0
	5899	Miscellaneous		$300
			Total Other G&A	$300
6700	Partnership for Hope			
	6705	Transportation		$14,400
	6706	Career Planning		$600
	6707	Pre-Vocational Services - Individual		$0
	6708	Job Development		$0
	6709	Community Employment - Individual		$0
	6710	Behavior Services/Senior B. Consultant		$0
	6711	Pre-Vocational Services - Group		$0
	6712	Supported Employment - Group		$0
	6715	Behavior Services/Positive B. Support		$0
	6716	Senior Behavior Consultant		$0
	6720	Behavior Analysis		$0
	6725	Community Specialist		$120
	6730	Environmental Accessibility Adaptations		$0
	6735	Dental		$0
	6740	PA - Indiv., Self-Directed		$12,000
	6745	PA - Agency/Contractor (General)		$0
	6750	PA - Medical/Behv		$0
	6755	Assistive Technology		$360
	6760	Home Skills Development - Individual		$1,500
	6765	Support Broker, Agency		$0
	6775	Special Medical Equipment & Supplies		$1,200
	6780	Offsite Day Hab - Individual		$8,400
	6785	Offsite Day Hab - Group		$480
	6790	Onsite Day Hab - Individual		$0
	6791	Individual Skill Development - Group		$0
	6795	Career Prep Services - Off Site Grp		$0
	6796	Temporary Residential		$0
	6797	Onsite Day Hab - Group		$3,600
	6798	Offset from Restricted Funds		$0
	6799	Miscellaneous		$3,600
			Total Partnership for Hope	$46,260

6900	CCDDR Programs & Services		
	6920	DMH Billing	$95,064
	6930	TCM Support	$140,826
	6940	Non-Medicaid Services	$0
	6950	Ancillary Services	$189,113
	6998	Offset from Restricted Funds	$0
		Total TCM	$425,003
7100	Housing Programs		
	7105	Housing Voucher Program	$0
	7110	Reasonable Accommodations Requests	$0
	7115	Universal Housing Design Assistance	$0
	7120	Transitional Housing	$0
	7125	Inspections	$0
	7130	Re-Inspections	$0
	7198	Offset from Restricted Funds	$0
		Total Housing Programs	$0
7200	Children's Programs		
	7205	CLC Operations	$0
	7210	New Programs	$0
	7215	EDGE Program	$0
	7220	First Steps Program	$21,504
	7225	Step Ahead Program	$350,400
	7230	OSLCFDC	$43,000
	7235	IWYP	$73,400
	7295	Assets/Capital Improvements/Major Purchases	$0
	7298	Offset from Restricted Funds	$0
		Total CLC	$488,304
7300	Sheltered Employment Programs		
	7305	LAI - Employment	$234,900
	7310	LAI - Transportation	$84,000
	7311	Transportation - No Medicaid Rate	$0
	7312	Transportation - Medicaid Rate Differential	$0
	7315	DESE Shortfall	$0
	7320	New Programs	$0
	7325	Thrift Store	$0
	7330	Contract Packaging	$0
	7335	Foam Recycling	$0
	7340	Gifted Gardens	$0
	7345	Miscellaneous/Unclassified Services	$0
	7350	Shredding	$0
	7355	Wood Products	$0
	7390	LAI - Operations Shortfall	$0
	7391	LAI - Transportation - Operations Shortfall - Offset	$0
	7395	Assets/Capital Improvements/Major Purchases	$0
	7398	Offset from Restricted Funds	$0
		Total Sheltered Employment	$318,900

7500	Community Employment		
	7505	Pre-Vocational Services - Individual	$0
	7510	Supported Employment - Individual	$0
	7515	Career Planning	$0
	7520	Job Development	$0
	7525	Pre-Vocational Services - Group	$0
	7530	Supported Employment - Group	$0
	7550	Transportation	$0
	7598	Offset from Restricted Funds	$0
	7599	Miscellaneous	$0
		Total Community Employment	$0
7600	Community Resources		
	7605	Community Inclusion Development	$0
	7610	Public Transit Services	$0
	7615	Housing Programs	$0
	7698	Offset from Restricted Funds	$0
		Total Community Resources	$0
7900	Special/Additional Needs		
	7905	Medicaid Spend Down	$0
	7910	Brownell's PT - Other	$0
	7915	Personal Assistant	$0
	7920	Other Miscellaneous Service Costs	$6,000
	7925	Transportation	$0
	7998	Offset from Restricted Funds	$0
	7999	Misc (Services, Supplies, Materials, Equipment, etc)	$1,200
		Total Special/Add. Needs	$7,200
		Total Expenses	$1,285,967
		Net Income	$0

SB 40 Tax (Monthly)

	Acct	Title	January	February	March	April	May	June	July	August	September	October	November	December	Totals
4000	SB 40 Tax Income		68.56%	22.66%	3.44%	1.10%	1.18%	0.60%	0.65%	0.64%	0.48%	0.23%	0.44%	0.01%	100.00%
	4105	County Tax Receipts	$853,769	$282,214	$42,807	$13,717	$14,646	$7,465	$8,105	$7,998	$6,010	$2,854	$5,524	$109	$1,245,218
	4140	Interest Income - County Tax Funds	$2,334	$4,641	$4,369	$4,096	$3,819	$3,545	$3,091	$2,744	$2,440	$2,155	$1,871	$1,993	$37,098
	4150	MEHTAP Grant	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$3,651	$3,651
		Total Income	$856,103	$286,855	$47,176	$17,813	$18,465	$11,010	$11,196	$10,742	$8,450	$5,009	$7,395	$5,752	$1,285,967
5800	Other General & Administrative														
	5805	Audit Service/Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5810	Consulting Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5815	CPA Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5820	Legal/Attorney Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5825	License/Certification/Permit Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5830	Membership/Association Dues	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5855	Seminars/Training	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5860	Survey Expenses	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5865	Travel/Lodging/Meals Expense	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5898	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5899	Miscellaneous	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$300
		Total Other G&A	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$300
6700	Partnership for Hope														
	6705	Transportation	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$14,400
	6706	Career Planning	$50	$50	$50	$50	$50	$50	$50	$50	$50	$50	$50	$50	$600
	6707	Pre-Vocational Services - Individual	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6708	Job Development	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6709	Community Employment - Individual	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6710	Behavior Services/Senior B. Consultant	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6711	Pre-Vocational Services - Group	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6712	Supported Employment - Group	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6715	Behavior Services/Positive B. Support	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6716	Senior Behavior Consultant	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6720	Behavior Analysis	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6725	Community Specialist	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$120
	6730	Environmental Accessibility Adaptations	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6735	Dental	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6740	PA - Indiv., Self-Directed	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$12,000
	6745	PA - Agency/Contractor (General)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6750	PA - Medical/Behv	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6755	Assistive Technology	$30	$30	$30	$30	$30	$30	$30	$30	$30	$30	$30	$30	$360
	6760	Home Skills Development - Individual	$125	$125	$125	$125	$125	$125	$125	$125	$125	$125	$125	$125	$1,500
	6765	Support Broker, Agency	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6775	Special Medical Equipment & Supplies	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$1,200
	6780	Offsite Day Hab - Individual	$700	$700	$700	$700	$700	$700	$700	$700	$700	$700	$700	$700	$8,400
	6785	Offsite Day Hab - Group	$40	$40	$40	$40	$40	$40	$40	$40	$40	$40	$40	$40	$480
	6790	Onsite Day Hab - Individual	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6791	Individual Skill Development - Group	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6795	Career Prep Services - Off Site Grp	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6796	Temporary Residential	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6797	Onsite Day Hab - Group	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$3,600
	6798	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6799	Miscellaneous	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$3,600
		Total Partnership for Hope	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$3,855	$46,260
6900	CCDDR Programs & Services														
	6920	DMH Billing	$0	$0	$0	$0	$0	$0	$95,064	$0	$0	$0	$0	$0	$95,064
	6930	TCM Support	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$140,826
	6940	Non-Medicaid Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6950	Ancillary Services	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$189,113
	6998	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total TCM	$27,495	$27,495	$27,495	$27,495	$27,495	$27,495	$122,559	$27,495	$27,495	$27,495	$27,495	$27,495	$425,003

7100	Housing Programs														
	7105	Housing Voucher Program	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7110	Reasonable Accommodations Requests	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7115	Universal Housing Design Assistance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7120	Transitional Housing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7125	Inspections	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7130	Re-Inspections	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7198	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Housing Programs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
7200	Children's Programs														
	7205	CLC Operations	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7210	New Programs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7215	EDGE Program	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7220	First Steps Program	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$1,792	$21,504
	7225	Step Ahead Program	$19,400	$22,700	$31,000	$29,600	$30,500	$26,800	$42,900	$40,300	$28,600	$23,100	$30,000	$25,500	$350,400
	7230	OSLCFDC	$2,200	$2,400	$3,000	$3,700	$3,200	$3,300	$5,600	$5,800	$3,700	$3,800	$3,600	$2,700	$43,000
	7235	IWYP	$2,600	$2,900	$3,400	$3,000	$3,700	$5,300	$16,000	$16,200	$9,200	$4,100	$4,200	$2,800	$73,400
	7295	Assets/Capital Improvements/Major Purchases	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7298	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total CLC	$25,992	$29,792	$39,192	$38,092	$39,192	$37,192	$66,292	$64,092	$43,292	$32,792	$39,592	$32,792	$488,304
7300	Sheltered Employment Programs														
	7305	LAI - Employment	$17,900	$17,300	$18,700	$21,700	$21,700	$19,800	$19,700	$20,000	$20,500	$19,600	$20,700	$17,300	$234,900
	7310	LAI - Transportation	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$7,000	$84,000
	7311	Transportation - No Medicaid Rate	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7312	Transportation - Medicaid Rate Differential	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7315	DESE Shortfall	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7320	New Programs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7325	Thrift Store	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7330	Contract Packaging	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7335	Foam Recycling	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7340	Gifted Gardens	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7345	Miscellaneous/Unclassified Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7350	Shredding	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7355	Wood Products	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7390	LAI - Operations Shortfall	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7391	LAI - Transportation - Operations Shortfall Offset from Rest	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7395	Assets/Capital Improvements/Major Purchases	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7398	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Sheltered Employment	$24,900	$24,300	$25,700	$28,700	$28,700	$26,800	$26,700	$27,000	$27,500	$26,600	$27,700	$24,300	$318,900
7500	Community Employment														
	7505	Pre-Vocational Services - Individual	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7510	Supported Employment - Individual	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7515	Career Planning	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7520	Job Development	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7525	Pre-Vocational Services - Group	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7530	Supported Employment - Group	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7550	Transportation	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7598	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7599	Miscellaneous	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Community Employment	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
7600	Community Resources														
	7605	Community Inclusion Development	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7610	Public Transit Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7615	Housing Programs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7698	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Community Resources	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0

7900	Special/Additional Needs														
	7905	Medicaid Spend Down	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7910	Brownell's PT - Other	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7915	Personal Assistant	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7920	Other Miscellaneous Service Costs	$0	$0	$1,500	$0	$0	$1,500	$0	$0	$1,500	$0	$0	$1,500	$6,000
	7925	Transportation	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7998	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7999	Misc (Services, Supplies, Materials, Equipment, etc)	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$1,200
		Total Special/Add. Needs	$100	$100	$1,600	$100	$100	$1,600	$100	$100	$1,600	$100	$100	$1,600	$7,200
		Total Expenses	$82,367	$85,567	$97,867	$98,267	$99,367	$96,967	$219,531	$122,567	$103,767	$90,867	$98,767	$90,067	$1,285,967
		Net Income	$773,736	$201,288	($50,690)	($80,454)	($80,901)	($85,957)	($208,335)	($111,825)	($95,317)	($85,858)	($91,372)	($84,315)	$0

Services 2027			
	Acct	Title	
Income			
4500	Services Income		
	4505	Medicaid Services	$1,182,759
	4506	Non-Medicaid Services	$0
	4507	Ancillary Services	$189,113
	4508	Non-Billable	$0
	4515	TCM Support	$140,826
	4516	Contracted Services	$0
	4530	Rent	$10,176
	4535	Grants	$0
	4540	Interest Income - Services Funds	$4,650
	4545	Other Contracted Services	$0
	4999	Miscellaneous	$0
		Total Income	$1,527,524
Expenses			
5000	Payroll & Benefits		
	5004	CRC Employee Salaries	$0
	5005	TCM Employee Salaries	$783,455
	5006	Administrative Employee Salaries	$236,240
	5014	CRC Employee Taxes	$0
	5015	TCM Employee Taxes	$61,734
	5016	Administrative Employee Taxes	$18,432
	5017	TCM Payroll Bank/Electronic Transaction Fees	$0
	5018	Administrative Payroll Bank/Electronic Fees	$0
	5019	CRC Payroll Bank/Electronic Fees	$0
	5020	TCM Employee Retirement	$59,890
	5021	Administrative Employee Retirement	$19,135
	5022	CRC Employee Retirement	$0
	5025	TCM Employee Health Insurance	$196,560
	5026	Administrative Employee Health Insurance	$42,120
	5027	CRC Employee Health Insurance	$0
	5030	TCM Employee Vision/Optical Insurance	$0
	5031	Administrative Employee Vision/Optical Insurance	$0
	5032	CRC Employee Vision/Optical Insurance	$0
	5035	TCM Employee Dental Insurance	$0
	5036	Administrative Employee Dental Insurance	$0
	5037	CRC Employee Dental Insurance	$0
	5040	TCM Employee Life Insurance	$3,360
	5041	Administrative Employee Life Insurance	$720
	5042	CRC Employee Life Insurance	$0
	5045	TCM Employee Supplemental Insurance	$0
	5046	Administrative Employee Supplemental Insurance	$0
	5047	CRC Employee Supplemental Insurance	$0
	5050	TCM Employee Workmans Comp Insurance	$13,010
	5051	Administrative Employee Workmans Comp Insurance	$2,439
	5052	CRC Employee Workmans Comp Insurance	$0
	5055	TCM Employee Mileage	$24,000
	5056	Administrative Employee Mileage	$4,800
	5057	CRC Employee Mileage	$0
	5060	TCM Employee Background Checks	$120
	5061	Administrative Employee Background Checks	$120
	5062	CRC Employee Background Checks	$0
	5065	TCM Employee Drug Testing	$120
	5066	Administrative Employee Drug Testing	$120
	5067	CRC Employee Drug Testing	$0
	5070	TCM Employee Cell Phone Reimbursement	$0
	5071	Administrative Cell Phone Reimbursement	$0
	5072	CRC Employee Cell Phone Reimbursement	$0
	5098	Offset from Restricted Funds	($183,593)
		Total Payroll & Benefits	$1,282,784

5100	Repairs & Maintenance to Property & Building		
	5105	Appliance Repairs	$0
	5110	Building-Exterior	$0
	5115	Building-Interior	$0
	5120	Cleaning Supplies	$180
	5125	Common Area Repairs	$0
	5130	Door Repairs	$0
	5135	Electrical Supplies/Repairs	$0
	5140	Floor Covering Repairs	$0
	5145	HVAC Supplies/Repairs	$4,800
	5150	Intrusion Alarm Repairs	$0
	5155	Lighting supplies/Bulbs	$300
	5160	Locks & Keys	$0
	5165	Maintenance Supplies/Equipment	$0
	5170	Parking Lot Maint./Repairs	$0
	5175	Plumbing Supplies/Repairs	$1,800
	5180	Roof Supplies/Repairs	$0
	5185	Safety Equipment/System Repairs	$300
	5190	Vehicle Servicing/Repairs/Licensing	$0
	5195	Window/Glass Repairs	$0
	5198	Offset from Restricted Funds	$0
	5199	Miscellaneous	$0
		Total R&M to Property & Building	$7,380
5500	Contracted Business Services		
	5505	Bookkeeping/Accounting Contract	$8,900
	5510	Cell Phone/Mobile Internet Contract	$9,000
	5512	Copier/Scanner Contract	$1,560
	5515	Fire Alarm Contract	$360
	5520	Housekeeping/Cleaning Contract	$5,700
	5530	InfoTech Support Contract	$39,000
	5535	Internet Contract	$4,800
	5540	Intrusion Alarm Contract	$0
	5545	Landscape Maintenance	$10,200
	5550	Maintenance Contract	$0
	5560	Pest Control Contract	$1,200
	5565	Snow Removal Contract	$1,200
	5567	Software Usage/Support Contract	$41,000
	5569	Telephone System Support Contract	$0
	5570	Trash Removal Contract	$3,000
	5575	Web Site Design/Hosting Contract	$750
	5579	Rent	$0
	5580	Storage	$0
	5598	Offset from Restricted Funds	$0
	5599	Miscellaneous	$0
		Total Contracted Business Services	$126,670
5600	Presentations/Public Meetings		
	5605	PSA/Presentations/Publications Expense	$1,440
	5610	Public Meetings Expenses	$1,440
	5615	Signage	$240
		Total Presentations/Public Meetings	$3,120
5700	Office Expenses		
	5705	Computer Hardware/Software Expense	$1,200
	5710	Copy Machine Expense	$0
	5715	Office Furniture Expense	$840
	5720	Office Supplies	$4,200
	5725	Postage & Delivery	$2,400
	5730	Printing Expense	$120
	5735	Telephone Expense	$8,400
	5798	Offset from Restricted Funds	$0
	5799	Miscellaneous	$0
		Total Office Expenses	$17,160

5800	Other General & Administrative			
	5805	Audit Service/Fees		$12,000
	5810	Consulting Fees		$0
	5815	CPA Fees		$0
	5820	Legal/Attorney Fees		$18,000
	5825	License/Certification/Permit Fees		$0
	5830	Membership/Association Dues		$8,650
	5835	Translator Fees		$1,200
	5855	Seminars/Training		$2,400
	5860	Survey Expenses		$0
	5865	Travel/Lodging/Meals Expense		$1,800
	5870	Community Partnerships/Programs		$0
	5898	Offset from Restricted Funds		$0
	5899	Miscellaneous		$2,400
			Total Other G&A	$46,450
5900	Utilities			
	5905	Electric		$9,000
	5910	Gas		$3,600
	5915	Water/Sewer		$1,560
			Total Utilities	$14,160
6100	Insurance			
	6110	Liability Insurance		$14,400
	6115	Vehicle Insurance		$0
	6120	Building Insurance		$14,400
	6150	Broker/Other Fees		$1,000
	6199	Other Insurance		$0
			Total Insurance	$29,800
7600	Community Resources			
	7605	Community Inclusion Development		$0
	7610	Public Transit Services		$0
	7615	Housing Programs		$0
	7698	Offset from Restricted Funds		$0
	7699	Other Services		$0
			Total Community Resources	$0
			Subtotal Expenses	$1,527,524
Other Expenses				
8500	Depreciation			
	8505	Building Depreciation		$15,300
	8510	Remodeling Depreciation		$38,400
	8515	Equipment Depreciation		$15,000
	8520	Vehicles Depreciation		$0
	8525	I.T. Right of Use Subscription		$14,400
			Total Depreciation	$83,100
			Total Other Expenses	$83,100
			Total Expenses	$1,610,624
			Net Income	($83,100)
			Net Income Less Depreciation	$0

Services (Monthly)

	Acct	Title	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Totals
4500	Services Income														
	4505	Medicaid Services	$101,150	$91,162	$98,478	$98,478	$123,097	$83,846	$89,685	$121,102	$89,685	$113,905	$89,685	$82,488	$1,182,759
	4506	Non-Medicaid Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	4507	Ancillary Services	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$15,759	$189,113
	4508	Non-Billable	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	4515	TCM Support	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$11,736	$140,826
	4516	Contracted Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	4530	Rent	$848	$848	$848	$848	$848	$848	$848	$848	$848	$848	$848	$848	$10,176
	4535	Grants	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	4540	Interest Income - Services Funds	$388	$388	$388	$388	$388	$388	$388	$388	$388	$388	$388	$388	$4,650
	4545	Other Contracted Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	4999	Miscellaneous	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Income	$129,880	$119,892	$127,208	$127,208	$151,827	$112,577	$118,415	$149,833	$118,415	$142,636	$118,415	$111,218	$1,527,524
5000	Payroll & Benefits														
	5004	CRC Employee Salaries	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5005	TCM Employee Salaries	$62,676	$62,676	$62,676	$62,676	$62,676	$62,676	$94,015	$62,676	$62,676	$62,676	$62,676	$62,676	$783,455
	5006	Administrative Employee Salaries	$18,899	$18,899	$18,899	$18,899	$18,899	$18,899	$28,349	$18,899	$18,899	$18,899	$18,899	$18,899	$236,240
	5014	CRC Employee Taxes	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5015	TCM Employee Taxes	$4,945	$4,945	$4,945	$4,945	$4,945	$4,945	$7,342	$4,945	$4,945	$4,945	$4,945	$4,945	$61,734
	5016	Administrative Employee Taxes	$1,476	$1,476	$1,476	$1,476	$1,476	$1,476	$2,199	$1,476	$1,476	$1,476	$1,476	$1,476	$18,432
	5017	TCM Payroll Bank/Electronic Transaction Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5018	Administrative Payroll Bank/Electronic Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5019	CRC Payroll Bank/Electronic Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5020	TCM Employee Retirement	$4,791	$4,791	$4,791	$4,791	$4,791	$4,791	$7,187	$4,791	$4,791	$4,791	$4,791	$4,791	$59,890
	5021	Administrative Employee Retirement	$1,531	$1,531	$1,531	$1,531	$1,531	$1,531	$2,296	$1,531	$1,531	$1,531	$1,531	$1,531	$19,135
	5022	CRC Employee Retirement	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5025	TCM Employee Health Insurance	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$16,380	$196,560
	5026	Administrative Employee Health Insurance	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$3,510	$42,120
	5027	CRC Employee Health Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5030	TCM Employee Vision/Optical Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5031	Administrative Employee Vision/Optical Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5032	CRC Employee Vision/Optical Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5035	TCM Employee Dental Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5036	Administrative Employee Dental Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5037	CRC Employee Dental Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5040	TCM Employee Life Insurance	$280	$280	$280	$280	$280	$280	$280	$280	$280	$280	$280	$280	$3,360
	5041	Administrative Employee Life Insurance	$60	$60	$60	$60	$60	$60	$60	$60	$60	$60	$60	$60	$720
	5042	CRC Employee Life Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5045	TCM Employee Supplemental Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5046	Administrative Employee Supplemental Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5047	CRC Employee Supplemental Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5050	TCM Employee Workmans Comp Insurance	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$1,084	$13,010
	5051	Administrative Employee Workmans Comp Insurance	$203	$203	$203	$203	$203	$203	$203	$203	$203	$203	$203	$203	$2,439
	5052	CRC Employee Workmans Comp Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5055	TCM Employee Mileage	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	$24,000
	5056	Administrative Employee Mileage	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$4,800
	5057	CRC Employee Mileage	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5060	TCM Employee Background Checks	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$120
	5061	Administrative Employee Background Checks	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$120
	5062	CRC Employee Background Checks	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5065	TCM Employee Drug Testing	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$120
	5066	Administrative Employee Drug Testing	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$120
	5067	CRC Employee Drug Testing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5070	TCM Employee Cell Phone Reimbursement	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5071	Administrative Cell Phone Reimbursement	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5072	CRC Employee Cell Phone Reimbursement	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5098	Offset from Restricted Funds	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($15,299)	($183,593)
		Total Payroll & Benefits	$102,976	$102,976	$102,976	$102,976	$102,976	$102,976	$150,045	$102,976	$102,976	$102,976	$102,976	$102,976	$1,282,784

5100	Repairs & Maintenance to Property & Building														
	5105	Appliance Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5110	Building-Exterior	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5115	Building-Interior	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5120	Cleaning Supplies	$15	$15	$15	$15	$15	$15	$15	$15	$15	$15	$15	$15	$180
	5125	Common Area Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5130	Door Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5135	Electrical Supplies/Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5140	Floor Covering Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5145	HVAC Supplies/Repairs	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$4,800
	5150	Intrusion Alarm Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5155	Lighting Supplies/Bulbs	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$300
	5160	Locks & Keys	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5165	Maintenance Supplies/Equipment	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5170	Parking Lot Maint./Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5175	Plumbing Supplies/Repairs	$150	$150	$150	$150	$150	$150	$150	$150	$150	$150	$150	$150	$1,800
	5180	Roof Supplies/Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5185	Safety Equipment/System Repairs	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25	$300
	5190	Vehicle Servicing/Repairs/Licensing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5195	Window/Glass Repairs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5198	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5199	Miscellaneous	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total R&M to Property & Building	$615	$615	$615	$615	$615	$615	$615	$615	$615	$615	$615	$615	$7,380
5500	Contracted Business Services														
	5505	Bookkeeping/Accounting Contract	$2,500	$0	$0	$1,500	$0	$0	$1,700	$0	$0	$3,200	$0	$0	$8,900
	5510	Cell Phone/Mobile Internet Contract	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$9,000
	5512	Copier/Scanner Contract	$130	$130	$130	$130	$130	$130	$130	$130	$130	$130	$130	$130	$1,560
	5515	Fire Alarm Contract	$0	$0	$360	$0	$0	$0	$0	$0	$0	$0	$0	$0	$360
	5520	Housekeeping/Cleaning Contract	$475	$475	$475	$475	$475	$475	$475	$475	$475	$475	$475	$475	$5,700
	5530	InfoTech Support Contract	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$3,250	$39,000
	5535	Internet Contract	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$400	$4,800
	5540	Intrusion Alarm Contract	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5545	Landscape Maintenance	$0	$0	$0	$1,200	$1,400	$1,300	$1,200	$2,100	$1,200	$850	$950	$0	$10,200
	5550	Maintenance Contract	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5560	Pest Control Contract	$0	$0	$300	$0	$0	$300	$0	$0	$300	$0	$0	$300	$1,200
	5565	Snow Removal Contract	$300	$300	$300	$0	$0	$0	$0	$0	$0	$0	$0	$300	$1,200
	5567	Software Usage/Support Contract	$2,600	$7,500	$2,600	$2,600	$2,600	$2,600	$2,600	$2,600	$2,600	$7,500	$2,600	$2,600	$41,000
	5569	Telephone System Support Contract	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5570	Trash Removal Contract	$250	$250	$250	$250	$250	$250	$250	$250	$250	$250	$250	$250	$3,000
	5575	Web Site Design/Hosting Contract	$50	$50	$50	$50	$50	$50	$50	$50	$50	$200	$50	$50	$750
	5579	Rent	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5580	Storage	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5598	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5599	Miscellaneous	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Contracted Business Services	$10,705	$13,105	$8,865	$10,605	$9,305	$9,505	$10,805	$10,005	$9,405	$17,005	$8,855	$8,505	$126,670
5600	Presentations/Public Meetings														
	5605	PSA/Presentations/Publications Expense	$120	$120	$120	$120	$120	$120	$120	$120	$120	$120	$120	$120	$1,440
	5610	Public Meetings Expenses	$120	$120	$120	$120	$120	$120	$120	$120	$120	$120	$120	$120	$1,440
	5615	Signage	$20	$20	$20	$20	$20	$20	$20	$20	$20	$20	$20	$20	$240
		Total Presentations/Public Meetings	$260	$260	$260	$260	$260	$260	$260	$260	$260	$260	$260	$260	$3,120
5700	Office Expenses														
	5705	Computer Hardware/Software Expense	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$1,200
	5710	Copy Machine Expense	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5715	Office Furniture Expense	$70	$70	$70	$70	$70	$70	$70	$70	$70	$70	$70	$70	$840
	5720	Office Supplies	$350	$350	$350	$350	$350	$350	$350	$350	$350	$350	$350	$350	$4,200
	5725	Postage & Delivery	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$2,400
	5730	Printing Expense	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$10	$120
	5735	Telephone Expense	$700	$700	$700	$700	$700	$700	$700	$700	$700	$700	$700	$700	$8,400
	5798	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5799	Miscellaneous	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Office Expenses	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$1,430	$17,160

5800	Other General & Administrative														
	5805	Audit Service/Fees	$0	$0	$0	$0	$0	$0	$6,000	$0	$0	$0	$0	$6,000	$12,000
	5810	Consulting Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5815	CPA Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5820	Legal/Attorney Fees	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$18,000
	5825	License/Certification/Permit Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5830	Membership/Association Dues	$7,000	$150	$0	$400	$0	$400	$0	$200	$0	$0	$0	$500	$8,650
	5835	Translator Fees	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$100	$1,200
	5855	Seminars/Training	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$2,400
	5860	Survey Expenses	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5865	Travel/Lodging/Meals Expense	$150	$150	$150	$150	$150	$150	$150	$150	$150	$150	$150	$150	$1,800
	5870	Community Partnerships/Programs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5898	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	5899	Miscellaneous	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$2,400
		Total Other G&A	$9,150	$2,300	$2,150	$2,550	$2,150	$2,550	$8,150	$2,350	$2,150	$2,150	$2,150	$8,650	$46,450
5900	Utilities														
	5905	Electric	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$9,000
	5910	Gas	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$300	$3,600
	5915	Water/Sewer	$130	$130	$130	$130	$130	$130	$130	$130	$130	$130	$130	$130	$1,560
		Total Utilities	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$1,180	$14,160
6100	Insurance														
	6110	Liability Insurance	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$14,400
	6115	Vehicle Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	6120	Building Insurance	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$14,400
	6150	Broker/Other Fees	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$1,000	$1,000
	6199	Other Insurance	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Insurance	$2,400	$2,400	$2,400	$2,400	$2,400	$2,400	$2,400	$2,400	$2,400	$2,400	$2,400	$3,400	$29,800
7600	Community Resources														
	7605	Community Inclusion Development	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7610	Public Transit Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7615	Housing Programs	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7698	Offset from Restricted Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	7699	Other Services	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
		Total Community Resources	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
8500	Depreciation														
	8505	Building Depreciation	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$1,275	$15,300
	8510	Remodeling Depreciation	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$38,400
	8515	Equipment Depreciation	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$1,250	$15,000
	8520	Vehicles Depreciation	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	8525	I.T. Right of Use Subscription	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$1,200	$14,400
		Total Depreciation	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$6,925	$83,100
		Total Expenses	$135,641	$131,191	$126,801	$128,941	$127,241	$127,841	$181,810	$128,141	$127,341	$134,941	$126,791	$133,941	$1,610,624
		Net Income	($5,761)	($11,299)	$407	($1,733)	$24,586	($15,265)	($63,395)	$21,691	($8,926)	$7,694	($8,376)	($22,723)	($83,100)
		Net Income Less Depreciation	$1,164	($4,374)	$7,332	$5,192	$31,511	($8,340)	($56,470)	$28,616	($2,001)	$14,619	($1,451)	($15,798)	$0

	SB 40 Tax		
	Y/E Actuals (Unaudited)	Y/E Estimated (Unaudited)	Budgeted
	2025	2026	2027
Income			
4000 SB 40 Tax Income	$1,156,015	$1,214,347	$1,285,967
4500 Services Income	$0	$0	$0
Total Income	**$1,156,015**	**$1,214,347**	**$1,285,967**
Gross Profit	**$1,156,015**	**$1,214,347**	**$1,285,967**
Expenses			
5000 Payroll & Benefits	$0	$0	$0
5100 Repairs & Maintenance	$0	$0	$0
5500 Contracted Business Services	$0	$0	$0
5600 Presentations/Public Meetings	$0	$0	$0
5700 Office Expenses	$0	$0	$0
5800 Other General & Administrative	$4,698	$75	$300
5900 Utilities	$0	$0	$0
6100 Insurance	$0	$0	$0
6700 Partnership for Hope	$42,626	$38,208	$46,260
6900 CCDDR Services	$452,900	$396,980	$425,003
7100 Housing Programs	$0	$0	$0
7200 Childrens Programs	$292,438	$429,744	$488,304
7300 Sheltered Employment Programs	$241,969	$280,047	$318,900
7500 Community Employment Programs	$0	$0	$0
7600 Community Resources	$0	$0	$0
7900 Special/Additional Needs	$3,993	$3,661	$7,200
Total Expenses	**$1,038,624**	**$1,148,715**	**$1,285,967**
Net Operating Income	**$117,392**	**$65,632**	**$0**
Other Expenses			
8500 Depreciation	$0	$0	$0
Total Other Expenses	**$0**	**$0**	**$0**
Net Other Income	**$0**	**$0**	**$0**
Net Income	**$117,392**	**$65,632**	**$0**
Net Income Less Depreciation	**$117,392**	**$65,632**	**$0**

	Services		
	Y/E Actuals (Unaudited)	Y/E Estimated (Unaudited)	Budgeted
	2025	2026	2027
Income			
4000 SB 40 Tax Income	$0	$0	$0
4500 Services Income	$1,800,068	$1,613,571	$1,527,524
Total Income	**$1,800,068**	**$1,613,571**	**$1,527,524**
Gross Profit	**$1,800,068**	**$1,613,571**	**$1,527,524**
Expenses			
5000 Payroll & Benefits	$1,342,922	$1,276,148	$1,282,784
5100 Repairs & Maintenance	$4,204	$6,386	$7,380
5500 Contracted Business Services	$118,417	$129,818	$126,670
5600 Presentations/Public Meetings	$1,451	$2,548	$3,120
5700 Office Expenses	$12,515	$15,260	$17,160
5800 Other General & Administrative	$27,727	$59,548	$46,450
5900 Utilities	$11,573	$13,889	$14,160
6100 Insurance	$25,016	$29,510	$29,800
6700 Partnership for Hope	$0	$0	$0
6900 CCDDR Services	$0	$0	$0
7100 Housing Programs	$0	$0	$0
7200 Childrens Programs	$0	$0	$0
7300 Sheltered Employment Programs	$0	$0	$0
7500 Community Employment Programs	$0	$0	$0
7600 Community Resources	$0	$0	$0
7900 Special/Additional Needs	$0	$0	$0
Total Expenses	**$1,543,824**	**$1,533,107**	**$1,527,524**
Net Operating Income	**$256,243**	**$80,464**	**$0**
Other Expenses			
8500 Depreciation	$49,659	$76,293	$83,100
Total Other Expenses	**$49,659**	**$76,293**	**$83,100**
Net Other Income	**($49,659)**	**($76,293)**	**($83,100)**
Net Income	**$206,584**	**$4,171**	**($83,100)**
Net Income Less Depreciation	**$256,243**	**$80,464**	**$0**

Camden County Developmental Disability Resources

CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-51

IMPLEMENTATION OF TRANSPORTATION SERVICES WAIT LIST

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden County voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, Policy Number 48 – Wait List for CCDDR-Funded Services and/or Supports has been approved and adopted by the Board in the event budgetary constraints limit funding of services and/or supports.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", acknowledges that the Executive Director has recommended that the Board implement a Wait List for transportation services effective immediately due to budgetary constraints as well as current and ongoing funding concerns.

2. That the Board shall implement the Wait List effective immediately, and the Wait List shall be administered in the following manner:

1. The Wait List shall only apply to transportation services paid fully by CCDDR.
2. The Wait List shall not apply to its clients receiving Waiver-paid transportation services, including those services paid through the Partnership for Hope Waiver.
3. Transportation services previously approved by the Executive Director for clients prior to the implementation of the Wait List shall continue to receive CCDDR-funded transportation services until or unless the Board terminates transportation services through passage of a separate Resolution.
4. If any client receiving transportation services previously approved by the Executive Director does not utilize those transportation services for a continuous 90-day period or notifies CCDDR in writing that the previously approved transportation services are no longer needed, the next available individual on the Wait List may be considered and may be approved by the Executive Director to receive CCDDR-paid transportation services should funding be available at that time; however, all other transportation options available to the client shall be considered first.
5. The Executive Director and all other Board employees shall execute the Wait List in accordance with Policy 48 – Wait List for CCDDR-Funded Services and/or Supports
6. The Wait List shall remain in effect until a Resolution by the Board to terminate the Wait List is adopted and executed.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

_____ _____

Chairperson/Officer/Board Member Date

_____ _____

Secretary/Vice Chairperson/Treasurer/Board Member Date

2026 3rd Quarter Performance Summary

2026 Agency Performance Measures

	Description	1st Qtr 2026	2nd Qtr 2026	3rd Qtr 2026	YTD	Agency YTD Goal	Goal Met?	Y/E 2025
Agency Performance	1. Monthly Reports Completed on Time	97.1%	100.0%	100.0%	**99.0%**	**95%**	**Yes**	**99.0%**
	2. Quarterly Reports Completed on Time	99.6%	98.5%	100.0%	**99.4%**	**95%**	**Yes**	**99.1%**
	3. New Clients Contacted by Their SC within 5 Business Days of Eligibility Determination	100.0%	88.9%	91.7%	**92.9%**	**100%**	**No**	**100.0%**
	4. New Clients' PCSP Meeting is Held within 30 Days of Eligibility Determination	100.0%	100.0%	91.7%	**96.4%**	**100%**	**No**	**100.0%**
	5. Annual PCSPs Sent to RSRO 21 Days Prior to Implementation	79.2%	87.5%	95.9%	**87.6%**	**95%**	**No**	**86.3%**
	6. Annual PCSP Completed by Effective Date	100.0%	96.9%	100.0%	**99.0%**	**95%**	**Yes**	**97.4%**
	7. PCSPs Submitted Through QA Process Passed	92.0%	93.7%	88.8%	**91.8%**	**70%**	**Yes**	**62.4%**
	8. Agency Average SC Billable Time vs. Time Worked	80.3%	84.5%	86.2%	**83.8%**	**80%**	**Yes**	**82.9%**
Client Surveys	9. Response Rates for Client/Guardian Satisfaction Surveys	43.1%	51.6%	39.2%	**44.3%**	**30%**	**Yes**	**33.0%**
	10. My SC Made a Difference in My Life	87.1%	93.9%	93.1%	**91.4%**	**80%**	**Yes**	**88.8%**
	11. I Received Information About Exploitation, Personal Protection, and Risk Reduction	90.3%	90.9%	100.0%	**93.5%**	**100%**	**No**	**95.5%**
	12. My SC was Available When Needed	93.5%	90.9%	100.0%	**94.6%**	**90%**	**Yes**	**94.4%**
	13. My SC Saw Me Frequently Enough	90.3%	90.9%	96.6%	**92.5%**	**90%**	**Yes**	**92.1%**
	14. I am Satisfied with Services Provided by My SC & CCDDR Staff	93.5%	90.9%	100.0%	**94.6%**	**90%**	**Yes**	**94.4%**
	15. I Contributed to the Development of My PCSP	93.5%	90.9%	100.0%	**94.6%**	**100%**	**No**	**95.5%**
Review	CCDDR will Review Policies, Plans, Manuals, etc. Annually	3.3%	56.1%	80.7%	**80.7%**	**75%**	**Yes**	

Support Coordination Report

Camden County Developmental Disability Resources

CAMDEN COUNTY SB40 BOARD OF DIRECTORS
SUPPORT COORDINATION REPORT

September 2026

Client Caseloads

- Number of Caseloads as of September 30, 2026: 376
- Budgeted Number of Caseloads: 365
- Clients Currently with Medicaid: 85.41%
- Clients Medicaid Billable: 78.78%
- Pending Intakes: 6
- Approved Intakes: 5
- Transfers In: 2
- Transfers Out: 2
- Discharges: 2

Caseload Counts

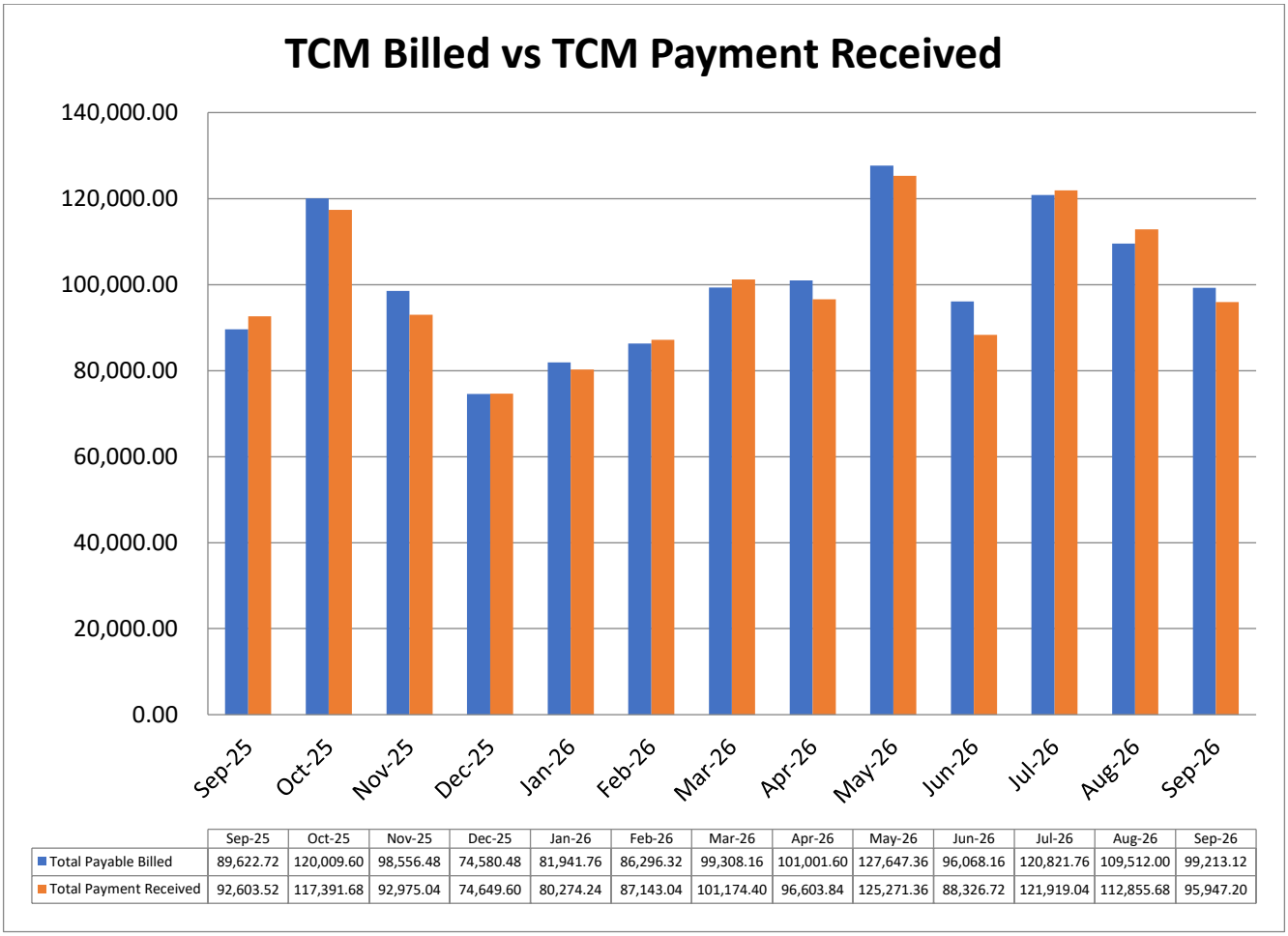
Daniel Burrows – 36
Elizabeth Chambers – 38
Angela Fairchild – 31
Angela Graves – 32
Paige Jackson – 33
Ryan Johnson – 44
Heather Jones – 9
Jamie Merryman – 34
Christina Mitchell – 39
Patricia Strouse – 80*

*Caseload Not Medicaid Billable and/or Not DMH/DDD Eligible as of the End of the Month

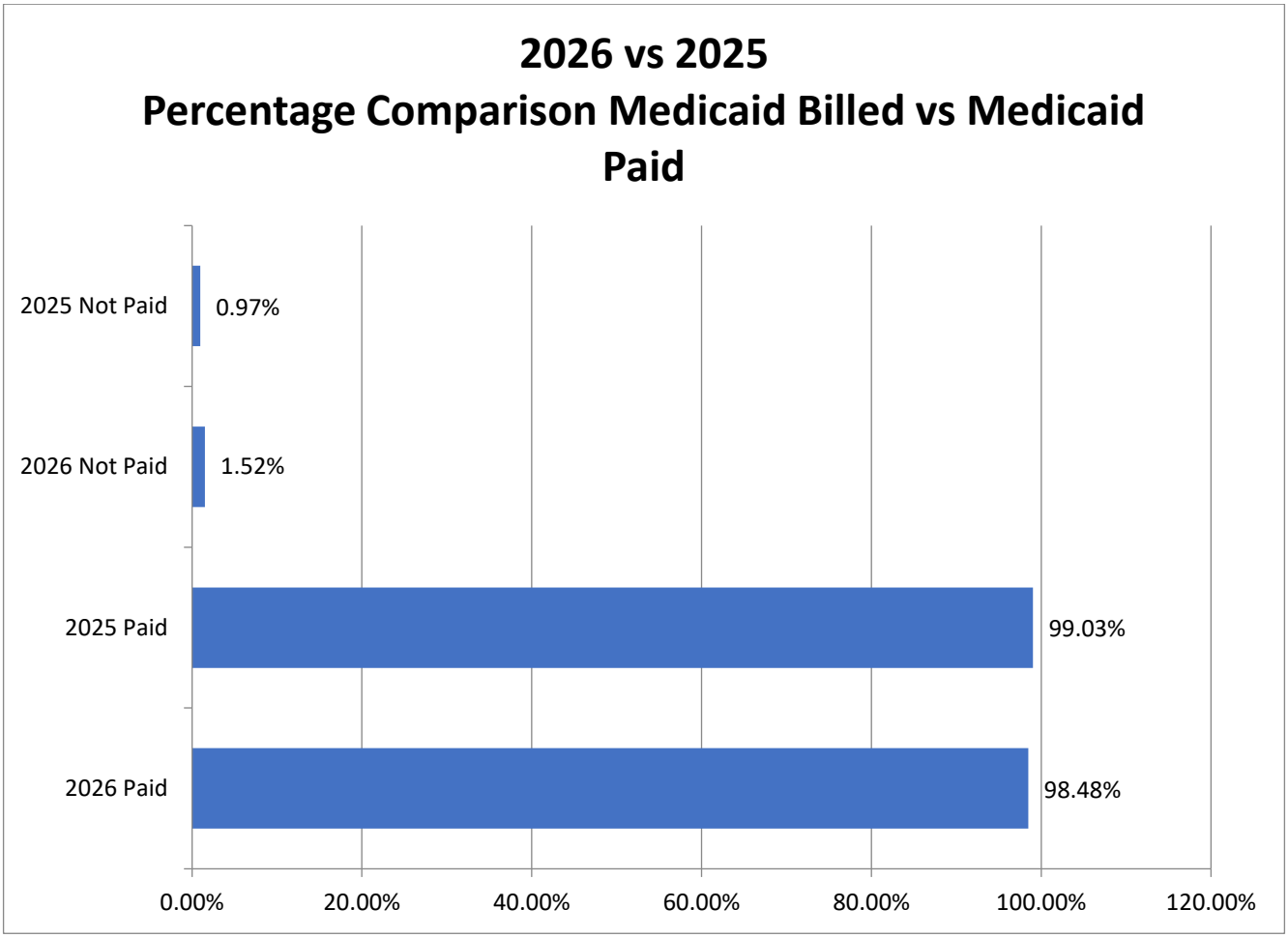
Agency Economic Report (Unaudited)

September 2026

Medicaid Targeted Case Management Income



	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26
Total Payable Billed	89,622.72	120,009.60	98,556.48	74,580.48	81,941.76	86,296.32	99,308.16	101,001.60	127,647.36	96,068.16	120,821.76	109,512.00	99,213.12
Total Payment Received	92,603.52	117,391.68	92,975.04	74,649.60	80,274.24	87,143.04	101,174.40	96,603.84	125,271.36	88,326.72	121,919.04	112,855.68	95,947.20


2026 vs 2025
Percentage Comparison Medicaid Billed vs Medicaid Paid
2025 Not Paid
0.97%
2026 Not Paid
1.52%
2025 Paid
99.03%
2026 Paid
98.48%
0.00%
20.00%
40.00%
60.00%
80.00%
100.00%
120.00%

Budget vs. Actuals: September 2026

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	$8,761	$8,342	$419			$0
4500 Services Income			$0	$134,285	$122,008	$12,277
Total Income	**$8,761**	**$8,342**	**$419**	**$134,285**	**$122,008**	**$12,277**
Gross Profit	**$8,761**	**$8,342**	**$419**	**$134,285**	**$122,008**	**$12,277**
Expenses						
5000 Payroll & Benefits			$0	$93,056	$96,512	($3,456)
5100 Repairs & Maintenance			$0	$255	$865	($610)
5500 Contracted Business Services			$0	$12,051	$10,455	$1,596
5600 Presentations/Public Meetings			$0	$37	$260	($223)
5700 Office Expenses	$0		$0	$947	$1,570	($623)
5800 Other General & Administrative	$20	$25	($5)	$9,777	$3,000	$6,777
5900 Utilities			$0	$841	$1,550	($709)
6100 Insurance			$0	$2,368	$2,400	($32)
6700 Partnership for Hope	$1,954	$3,905	($1,951)			$0
6900 CCDDR Programs & Services	$33,395	$33,395	$0			$0
7200 Children's Programs	$38,474	$39,880	($1,406)			$0
7300 Sheltered Employment Programs	$25,249	$25,680	($431)			$0
7900 Special/Additional Needs		$100	($100)			$0
Total Expenses	**$99,093**	**$102,985**	**($3,892)**	**$119,332**	**$116,612**	**$2,720**
Net Operating Income	**($90,332)**	**($94,643)**	**$4,311**	**$14,952**	**$5,396**	**$9,556**
Other Expenses						
8500 Depreciation			$0	$6,409	$6,778	($369)
Total Other Expenses	**$0**	**$0**	**$0**	**$6,409**	**$6,778**	**($369)**
Net Other Income	**$0**	**$0**	**$0**	**($6,409)**	**($6,778)**	**$369**
Net Income	**($90,332)**	**($94,643)**	**$4,311**	**$8,543**	**($1,382)**	**$9,925**

Budget Variance Report

Total Income: In September, SB 40 Tax program income was slightly higher than projected, and Services program income was higher than projected.

Total Expenses: In September, SB 40 Tax program expenses were lower than budgeted in all categories. Overall Services program expenses were slightly higher than budgeted. Other General & Administrative expenses were higher than budgeted because the CARF Survey expenses were budgeted for July but were billed and paid in September. Contracted Business Services were higher than budgeted because annual software licensing and quarterly cyber security risk assessment purchased through our I.T. management company were billed and paid in September; however, these expenses were spread out over 12 months in the budget.

Budget vs. Actuals: January to September 2026

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	$1,202,571	$1,173,027	$29,544			$0
4500 Services Income			$0	$1,224,916	$1,193,180	$31,736
Total Income	**$1,202,571**	**$1,173,027**	**$29,544**	**$1,224,916**	**$1,193,180**	**$31,736**
Gross Profit	**$1,202,571**	**$1,173,027**	**$29,544**	**$1,224,916**	**$1,193,180**	**$31,736**
Expenses						
5000 Payroll & Benefits			$0	$921,933	$930,882	($8,949)
5100 Repairs & Maintenance	$0		$0	$3,791	$7,785	($3,994)
5500 Contracted Business Services			$0	$91,853	$108,160	($16,307)
5600 Presentations/Public Meetings			$0	$1,768	$1,980	($212)
5700 Office Expenses	$0		$0	$10,550	$14,130	($3,580)
5800 Other General & Administrative	$20	$225	($205)	$44,050	$55,400	($11,350)
5900 Utilities			$0	$9,239	$13,950	($4,711)
6100 Insurance			$0	$21,310	$21,600	($290)
6700 Partnership for Hope	$26,493	$35,145	($8,652)			$0
6900 CCDDR Programs & Services	$296,793	$300,555	($3,762)			$0
7200 Children's Programs	$325,104	$334,430	($9,326)			$0
7300 Sheltered Employment Programs	$205,507	$219,470	($13,964)			$0
7900 Special/Additional Needs	$2,261	$3,737	($1,476)			$0
Total Expenses	**$856,177**	**$893,562**	**($37,385)**	**$1,104,496**	**$1,153,887**	**($49,391)**
Net Operating Income	**$346,394**	**$279,465**	**$66,929**	**$120,421**	**$39,293**	**$81,128**
Other Expenses						
8500 Depreciation			$0	$55,957	$61,010	($5,053)
Total Other Expenses	**$0**	**$0**	**$0**	**$55,957**	**$61,010**	**($5,053)**
Net Other Income	**$0**	**$0**	**$0**	**($55,957)**	**($61,010)**	**$5,053**
Net Income	**$346,394**	**$279,465**	**$66,929**	**$64,464**	**($21,717)**	**$86,181**

Budget Variance Report

Total Income: As of September, SB 40 Tax and Services program income were higher than projected.

Total Expenses: As of September, SB 40 Tax and Services program expenses were lower than projected in all categories.

Balance Sheet as of September 2026

	SB 40 Tax	Services
ASSETS		
Current Assets		
Bank Accounts		
1000 Bank Accounts		
1005 SB 40 Tax Bank Accounts		
1010 SB 40 Tax Account (County Tax Funds) - First Nat'l Bank	$0	$0
1015 SB 40 Tax Reserve Account (County Tax Funds) - Central Bank	$0	
1020 SB 40 Tax Certificate of Deposit	$0	
1025 SB 40 Tax - Bank of Sullivan	$0	$0
1030 SB 40 Tax Reserve - Bank of Sullivan	$0	
1035 Heritage SB 40 Tax Account	$447,809	
1040 Heritage Money Market Account	$584,401	
Total 1005 SB 40 Tax Bank Accounts	**$1,032,210**	**$0**
1050 Services Bank Accounts		
1055 Services Account - Oak Star Bank (Formerly 1st Nat'l Bank)	$0	$0
1060 Services Certificate of Deposit		$0
1075 Services Account - Bank of Sullivan	$0	$0
1080 Heritage Services Account		$250,875
Total 1050 Services Bank Accounts	**$0**	**$250,875**
Total 1000 Bank Accounts	**$1,032,210**	**$250,875**
Total Bank Accounts	**$1,032,210**	**$250,875**
Accounts Receivable		
1200 Services		
1210 Medicaid Services		$45,127
1215 Non-Medicaid Services		$0
1220 Ancillary Services		$11,528
1225 TCM Support		$21,867
1230 Rent		$0
1235 Other Contracted Services		$9,844
Total 1200 Services	**$0**	**$88,366**
1300 Property Taxes		
1310 Property Tax Receivable	$1,237,308	
1315 Allowance for Doubtful Accounts	($21,689)	
Total 1300 Property Taxes	**$1,215,619**	**$0**
Total Accounts Receivable	**$1,215,619**	**$88,366**
Other Current Assets		
1389 BANK ERROR Claim Confirmations (A/R)	$0	$0
1399 TCM Remittance Advices (In-Transit Payments)	$0	$0
1400 Other Current Assets		
1405 Security Deposits		$300
1410 Other Deposits	$0	
1430 Deferred Outflows Related to Pensions		$162,900
1435 Net Pension Asset (Liability)		($59,288)
Total 1400 Other Current Assets	**$0**	**$103,912**
1450 Prepaid Expenses		$0
1455 Prepaid-Insurance	$0	$16,087
1470 Prepaid Transit Services	$0	
Total 1450 Prepaid Expenses	**$0**	**$16,087**
Total Other Current Assets	**$0**	**$119,999**
Total Current Assets	**$2,247,829**	**$459,240**
Fixed Assets		
1500 Fixed Assets		

1510 100 Third Street Land		$47,400
1511 Keystone Land		$14,000
1520 100 Third Street Building		$431,091
1521 Keystone		$163,498
1525 Accumulated Depreciation - 100 Third Street		($229,774)
1526 Accumulated Depreciation - Keystone		($53,441)
1530 100 Third Street Remodeling		$165,351
1531 Keystone Remodeling	$0	$958,836
1532 Osage Beach Office Remodeling (Leased Space)		$4,225
1535 Acc Dep - Remodeling - 100 Third Street		($118,310)
1536 Acc Dep - Remodeling - Keystone		($63,934)
1537 Acc Dep - Remodeling - Osage Beach Office		($4,225)
1540 Equipment	$0	$103,788
1545 Accumulated Depreciation - Equipment		($55,583)
1550 Vehicles		$0
1555 Accumulated Depreciation - Vehicles		$0
1560 Construction in Progress		$0
Total 1500 Fixed Assets	**$0**	**$1,362,922**
Total Fixed Assets	**$0**	**$1,362,922**
Other Assets		
1600 Right of Use Subscription		
1601 Information Technology (I.T.)		$29,345
Total 1600 Right of Use Subscription	**$0**	**$29,345**
Total Other Assets	**$0**	**$29,345**
TOTAL ASSETS	**$2,247,829**	**$1,851,507**
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
1900 Accounts Payable	$9,608	$3,137
Total Accounts Payable	**$9,608**	**$3,137**
Other Current Liabilities		
2000 Current Liabilities		
2004 Medicaid Payable		$0
2005 Accrued Accounts Payable	$0	$0
2006 DMH Payable	$0	
2007 Non-Medicaid Payable	$0	
2008 Ancillary Services Payable	$11,528	
2009 TCM Support	$21,867	
2010 Accrued Payroll Expense	$0	$0
2015 Accrued Compensated Absences	$0	$0
2025 Prepaid Services	$0	
2030 Deposits	$0	$0
2050 Prepaid Tax Revenue	$0	
2055 Deferred Inflows - Property Taxes	$1,128,016	
2060 Payroll Tax Payable		$0
2061 Federal W / H Tax Payable	$0	($144)
2062 Social Security Tax Payable	$0	$354
2063 Medicare Tax Payable	$0	$55
2064 MO State W / H Tax Payable	$0	($386)
2065 FFCRA Federal W/H Tax Credit		($3)
2066 FFCRA Health Insurance Credit		$0
Total 2060 Payroll Tax Payable	**$0**	**($124)**
2070 Payroll Clearing		
2071 Pre-tax W / H	$0	$94
2072 Post-tax W / H	$0	$449
2073 Vision Insurance W / H	$0	$506
2074 Health Insurance W / H	$0	$106

2075 Dental Insurance W / H	$0	($44)
2076 Savings W / H		$0
2078 Misc W / H		$0
2079 Other W / H		$0
Total 2070 Payroll Clearing	**$0**	**$1,111**
2090 Deferred Inflows		$36,749
2091 Computer Lease Liability		$0
2092 Current Portion of Lease Payable		$0
2093 Less Current Portion of Lease Payable		$0
2095 Subscriptions (Current)		$12,480
Total 2000 Current Liabilities	**$1,161,411**	**$50,216**
Total Other Current Liabilities	**$1,161,411**	**$50,216**
Total Current Liabilities	**$1,171,020**	**$53,353**
Long-Term Liabilities		
2500 Long Term Liabilities		
2520 Subscription (Long-Term)		$40,518
Total 2500 Long Term Liabilities	**$0**	**$40,518**
Total Long-Term Liabilities	**$0**	**$40,518**
Total Liabilities	**$1,171,020**	**$93,871**
Equity		
3000 Restricted SB 40 Tax Fund Balances		
3001 Operational	$0	
3005 Operational Reserves	$584,401	
3010 Transportation	$0	
3015 New Programs	$0	
3025 Housing	$0	
3030 Special Needs	$0	
3035 Childrens Programs	$0	
3040 Sheltered Workshop	$50,000	
3045 Traditional Medicaid Match	$0	
3050 Partnership for Hope Match	$0	
3055 Building/Remodeling/Expansion	$3,878	
3065 Legal	$0	
3070 TCM	$0	
3075 Community Resource	$0	
3080 Office Machines & Equipment	$12,567	
Total 3000 Restricted SB 40 Tax Fund Balances	**$650,846**	**$0**
3500 Restricted Services Fund Balances		
3501 Operational		$153,402
3505 Operational Reserves		$0
3510 Transportation		$0
3515 New Programs		$0
3530 Special Needs		$0
3550 Partnership for Hope Match		$0
3555 Building/Remodeling/Expansion		$0
3560 Sponsorships		$0
3565 Legal		$0
3575 Community Resources		$0
3599 Other		$1,362,922
Total 3500 Restricted Services Fund Balances	**$0**	**$1,516,324**
3900 Unrestricted Fund Balances	$0	$43,876
3950 Prior Period Adjustment	$0	$0
3999 Clearing Account	$93,866	$118,675
Net Income	$346,394	$64,464
Total Equity	**$1,091,107**	**$1,743,338**
TOTAL LIABILITIES AND EQUITY	**$2,262,126**	**$1,837,209**

Statement of Cash Flows: September 2026

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	($90,332)	$8,543
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Services		$34,664
1215 Services:Non-Medicaid Services		$0
1220 Services:Ancillary Services		($4,137)
1225 Services:TCM Support		$28,392
1235 Services:Other Contracted Services		($3,388)
1455 Prepaid Expenses:Prepaid-Insurance		$3,643
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		$898
1526 Fixed Assets:Accumulated Depreciation - Keystone		$366
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		$723
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		$2,354
1545 Fixed Assets:Accumulated Depreciation - Equipment		$981
1601 Right of Use Subscription:Information Technology (I.T.)		$1,087
1900 Accounts Payable	$2,778	$837
2007 Current Liabilities:Non-Medicaid Payable	$0	
2008 Current Liabilities:Ancillary Services Payable	$4,137	
2009 Current Liabilities:TCM Support	($28,392)	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		$0
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		$0
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		$0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		$0
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		($90)
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		($15)
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		($7)
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		($106)
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**($21,477)**	**$66,202**
Net cash provided by operating activities	**($111,808)**	**$74,746**
INVESTING ACTIVITIES		
1540 Fixed Assets:Equipment	$0	($7,879)
Net cash provided by investing activities	**$0**	**($7,879)**
FINANCING ACTIVITIES		
3005 Restricted SB 40 Tax Fund Balances:Operational Reserves	$1,651	
3080 Restricted SB 40 Tax Fund Balances:Office Machines & Equipment	($8,405)	
3501 Restricted Services Fund Balances:Operational		($7,211)
3599 Restricted Services Fund Balances:Other		$2,557
3999 Clearing Account	($1,651)	$5,322
Net cash provided by financing activities	**($8,405)**	**$668**
Net cash increase for period	**($120,213)**	**$67,535**
Cash at beginning of period	$1,152,423	$183,341
Cash at end of period	**$1,032,210**	**$250,875**

Statement of Cash Flows: January to September 2026

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	$346,394	$64,464
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Services		($8,243)
1215 Services:Non-Medicaid Services		$0
1220 Services:Ancillary Services		$214
1225 Services:TCM Support		($13,573)
1235 Services:Other Contracted Services		($9,844)
1455 Prepaid Expenses:Prepaid-Insurance		$16,159
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		$8,083
1526 Fixed Assets:Accumulated Depreciation - Keystone		$3,294
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		$6,506
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		$20,527
1537 Fixed Assets:Acc Dep - Remodeling - Osage Beach Office		$6
1545 Fixed Assets:Accumulated Depreciation - Equipment		($76,061)
1601 Right of Use Subscription:Information Technology (I.T.)		$9,782
1900 Accounts Payable	$1,965	($16,879)
2007 Current Liabilities:Non-Medicaid Payable	$0	
2008 Current Liabilities:Ancillary Services Payable	($214)	
2009 Current Liabilities:TCM Support	$13,573	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		$0
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		$0
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		$0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		$0
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		$77
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		$171
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		$33
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		($325)
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**$15,324**	**($60,072)**
Net cash provided by operating activities	**$361,718**	**$4,391**
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	$0	($22,651)
1540 Fixed Assets:Equipment	$0	$59,712
Net cash provided by investing activities	**$0**	**$37,061**
FINANCING ACTIVITIES		
3005 Restricted SB 40 Tax Fund Balances:Operational Reserves	$384,401	
3040 Restricted SB 40 Tax Fund Balances:Sheltered Workshop	$50,000	
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	($29,653)	
3070 Restricted SB 40 Tax Fund Balances:TCM	($348,975)	
3080 Restricted SB 40 Tax Fund Balances:Office Machines & Equipment	$12,567	
3501 Restricted Services Fund Balances:Operational		$136,129
3599 Restricted Services Fund Balances:Other		$584
3900 Unrestricted Fund Balances	($136,007)	$52,926
3999 Clearing Account	$9,582	($207,779)
Net cash provided by financing activities	**($58,086)**	**($18,140)**
Net cash increase for period	**$303,632**	**$23,312**
Cash at beginning of period	$728,578	$227,563
Cash at end of period	**$1,032,210**	**$250,875**

Check Detail SB 40 Tax Account: September 2026

Date	Transaction Type	Num	Name	Amount
09/04/2026	Bill Payment (Check)	1464	DMH Local Tax Matching Fund	(1,954.33)
09/04/2026	Bill Payment (Check)	1465	Camden County Senate Bill 40 Board	(57,650.00)
09/04/2026	Bill Payment (Check)	1466	Lake Area Industries	(18,258.63)
09/12/2026	Bill Payment (Check)	1467	Our Saviors Lighthouse Child & Family Development Center	(3,261.70)
09/12/2026	Bill Payment (Check)	1468	OATS, Inc.	(6,830.28)
09/18/2026	Bill Payment (Check)	1469	I Wonder Y Preschool	(8,209.77)
09/22/2026	Expense	09/22/2026	Heritage Bank	(20.00)
09/22/2026	Expense	N301236499	Lenovo (United States) Inc.	(525.46)
09/22/2026	Expense	N301264689	Lenovo (United States) Inc.	(5,261.42)
09/25/2026	Bill Payment (Check)	1470	Childrens Learning Center	(27,002.84)

Check Detail Services Account: September 2026

Date	Transaction Type	Num	Name	Amount
09/01/2026	Expense	9022026	AT&T	(653.89)
09/01/2026	Expense	8022026	AT&T	(629.68)
09/03/2026	Expense	8/31/2026	Bankcard Center	(1,463.85)
09/03/2026	Expense	IN7105662478	GoTo Communications, Inc.	(651.04)
09/04/2026	Bill Payment (Check)	3424	Direct Service Works	(1,195.00)
09/04/2026	Bill Payment (Check)	3425	Paige Jackson	(130.26)
09/04/2026	Bill Payment (Check)	3426	SUMNERONE	(5,292.26)
09/04/2026	Bill Payment (Check)	3427	Ryan Johnson	(306.06)
09/04/2026	Bill Payment (Check)	3428	Daniel Burrows	(316.60)
09/04/2026	Bill Payment (Check)	3429	Happy Maids Cleaning Services LLC	(245.00)
09/04/2026	Bill Payment (Check)	3430	Eddie L Thomas	(108.11)
09/04/2026	Bill Payment (Check)	3431	Patricia L. Strouse	(193.79)
09/04/2026	Bill Payment (Check)	3432	Lake Area Chamber of Commerce	(150.00)
09/04/2026	Bill Payment (Check)	3433	Connie L Baker	(33.77)
09/04/2026	Bill Payment (Check)	3434	Christina R. Mitchell	(119.96)
09/04/2026	Bill Payment (Check)	3435	Angela Fairchild	(265.11)
09/04/2026	Bill Payment (Check)	3436	Myrna Blaine	(44.10)
09/08/2026	Expense	09/08/2026	AT&T	(194.40)
09/11/2026	Expense	9/11/26	Connie L Baker	(1,556.22)
09/11/2026	Expense	9/11/26	Myrna Blaine	(1,603.04)
09/11/2026	Expense	9/11/26	Jeanna K Booth	(2,151.05)
09/11/2026	Expense	9/11/26	Daniel Burrows	(1,637.19)
09/11/2026	Expense	9/11/26	Elizabeth L Chambers	(1,333.50)
09/11/2026	Expense	9/11/26	Angela Fairchild	(1,380.47)
09/11/2026	Expense	9/11/26	Mary Ann Gibson	(592.26)
09/11/2026	Expense	9/11/26	Angela D Graves	(1,604.92)
09/11/2026	Expense	9/11/26	Paige Jackson	(1,452.35)
09/11/2026	Expense	9/11/26	Ryan Johnson	(2,030.04)
09/11/2026	Expense	9/11/26	Jennifer Lyon	(2,106.61)
09/11/2026	Expense	9/11/26	Jamie Merryman	(1,395.41)
09/11/2026	Expense	9/11/26	Christina R. Mitchell	(1,566.26)
09/11/2026	Expense	9/11/26	Patricia L. Strouse	(1,283.94)
09/11/2026	Expense	9/11/26	Eddie L Thomas	(3,245.28)
09/11/2026	Expense	9/11/26	Nicole M Whittle	(2,353.33)
09/11/2026	Bill Payment (Check)	3437	MSW Interactive Designs LLC	(49.00)
09/11/2026	Bill Payment (Check)	3438	Elizabeth L Chambers	(172.34)

09/11/2026	Bill Payment (Check)	3439	Lake Regional Occupational Medicine Clinic	(79.00)
09/11/2026	Bill Payment (Check)	3440	Jamie Merryman	(191.17)
09/11/2026	Bill Payment (Check)	3441	Angela D Graves	(127.09)
09/11/2026	Expense	09/11/2026	ADP TAX	(8,471.11)
09/12/2026	Bill Payment (Check)	3442	CARF International	(8,680.00)
09/12/2026	Bill Payment (Check)	3443	Happy Maids Cleaning Services LLC	(180.00)
09/18/2026	Bill Payment (Check)	3444	All Seasons Services	(695.00)
09/18/2026	Bill Payment (Check)	3445	City Of Camdenton	(83.41)
09/18/2026	Bill Payment (Check)	3446	Lake Area Industries	(50.00)
09/21/2026	Expense	09/21/2026	Charter Communications	(130.00)
09/24/2026	Expense	10022026	AT&T	(638.89)
09/25/2026	Expense	9/25/2026	Connie L Baker	(1,556.21)
09/25/2026	Expense	9/25/2026	Myrna Blaine	(1,629.76)
09/25/2026	Expense	9/25/2026	Jeanna K Booth	(2,151.03)
09/25/2026	Expense	9/25/2026	Daniel Burrows	(1,584.80)
09/25/2026	Expense	9/25/2026	Elizabeth L Chambers	(1,412.25)
09/25/2026	Expense	9/25/2026	Angela Fairchild	(1,380.46)
09/25/2026	Expense	9/25/2026	Angela D Graves	(1,570.77)
09/25/2026	Expense	9/25/2026	Paige Jackson	(1,452.35)
09/25/2026	Expense	9/25/2026	Ryan Johnson	(2,030.05)
09/25/2026	Expense	9/25/2026	Heather Jones	(737.46)
09/25/2026	Expense	9/25/2026	Jennifer Lyon	(2,106.60)
09/25/2026	Expense	9/25/2026	Jamie Merryman	(1,395.39)
09/25/2026	Expense	9/25/2026	Christina R. Mitchell	(1,584.74)
09/25/2026	Expense	9/25/2026	Patricia L. Strouse	(1,283.93)
09/25/2026	Expense	9/25/2026	Eddie L Thomas	(3,245.28)
09/25/2026	Expense	9/25/2026	Nicole M Whittle	(2,353.33)
09/25/2026	Expense	09/25/2026	ADP TAX	(8,541.27)
09/25/2026	Expense	10/1-10/31/26	Principal Life Insurance Company	(235.46)
09/25/2026	Expense	1037334	Republic Services #435	(187.68)
09/25/2026	Expense	8/19-9/17/2026	Summit Natural Gas of Missouri, Inc.	(15.00)
09/25/2026	Bill Payment (Check)	3447	MSW Interactive Designs LLC	(49.00)
09/25/2026	Bill Payment (Check)	3448	SUMNERONE	(560.00)
09/25/2026	Bill Payment (Check)	3449	Connie L Baker	(47.67)
09/25/2026	Bill Payment (Check)	3450	MO Consolidated Health Care	(17,555.59)
09/25/2026	Bill Payment (Check)	3451	HRdirect	(23.95)
09/25/2026	Bill Payment (Check)	3452	Catalyst Electric	(255.00)
09/25/2026	Bill Payment (Check)	3453	Happy Maids Cleaning Services LLC	(300.00)
09/26/2026	Expense	253115	Aflac	(1,106.03)
09/30/2026	Expense	10/1-10/31/2026	Delta Dental of Missouri	(484.97)
09/30/2026	Expense	09/30/2026-255	LaClede Electric Cooperative	(415.90)
09/30/2026	Expense	09/30/2026-100	LaClede Electric Cooperative	(327.11)
09/30/2026	Expense	September 2026	Lagers	(5,619.22)
09/30/2026	Expense	09/30/2026	Heritage Bank of the Ozarks	(2.30)
09/30/2026	Expense	September 2026	Globe Life Liberty National Division	(248.48)

September 2026
Credit Card Statement

Central Bank | Commercial Payments

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0722

**********9588

Statement Summary

Total Amount Due	$37.64	**Due Date:**	10/26/2026
Current Payment Due:	$37.64	**Billing Date:**	09/30/2026
Past Due Amount:	$0.00	**Credit Limit:**	$10,000.00
Minimum Amount Due:	$37.64		

Account Summary

Previous Balance:	$1,463.85	**Annual Percentage Rate:**	0.00 %	
Purchases:	$1,254.80	**Days In This Billing Cycle:**	30	
Cash Advances:	$0.00	**New Cash Advances:**	$0.00	
Credits:	$0.00	**Cash Advance Fee:**	$0.00	
Payments:	($1,463.85)			
Other Charges:	$0.00		**Purchases**	**Cash**
Finance Charges:	$0.00	**Average Daily Balance:**	$0.00	$0.00
New Balance:	$1,254.80	**Monthly Periodic Rate:**	1.3042 %	1.7208 %
		Nominal Annual Percentage Rate:	15.65 %	20.65 %

Post Date	Tran Date	Reference Number	Merchant Description	Amount
			PURCHASES	**$1,254.80**
			PAYMENTS	**($1,463.85)**
09/04/2026	09/04/2026	75397356247022222222222	AUTOMATIC PAYMENT	($1,463.85)

* * * * *

BEGINNING IMMEDIATELY, CERTAIN ONLINE TRANSACTIONS WILL REQUIRE A ONE-TIME PASSCODE SENT TO THE CARDHOLDER'S EMAIL OR MOBILE PHONE. PLEASE CONFIRM YOUR CONTACT INFORMATION IS UP TO DATE TO AVOID DECLINED TRANSACTIONS. UPDATE NOW: WWW.MYCENTRALUPDATE.COM

* * * * *

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.

CONNIE BAKER - *3515	**$525.90**
PURCHASES	**$525.90**

Post Date	Tran Date	Reference Number	Merchant Description	Amount
09/04/2026	09/03/2026	02305376247000547238951	USPS PO 2812420020 CAMDENTON MO	5725 $11.02
09/09/2026	09/08/2026	5116094625203014320597 4	WAL-MART #0089 CAMDENTON MO	5610-5720 $40.57
09/15/2026	09/14/2026	0543684625800039093620 9	DOLLAR GENERAL #21405 CAMDENTON MO	5720 $25.49
09/16/2026	09/15/2026	0543684625940045456973 1	WM SUPERCENTER #89 CAMDENTON MO	5720 $31.08
09/18/2026	09/17/2026	5543286626020295509546 1	AMAZON MKTPL*5R7W15L92 SEATTLE WA	5720 $97.46
09/23/2026	09/22/2026	5543286626520473412212 4	Amazon.com*5R6YT7902 SEATTLE WA	5720 $227.27
09/25/2026	09/24/2026	5116094626803106150860 7	WAL-MART #0089 CAMDENTON MO	5720 $68.94
09/29/2026	09/28/2026	5543286627120688071387 1	AMAZON MKTPL*5X0ML32O2 SEATTLE WA	5720 $24.07
			JEANNA BOOTH - *1306	**$728.90**
			PURCHASES	**$728.90**
09/01/2026	08/31/2026	5174295624418151806975 5	IDENTOGO - MO FINGERPR BEDFORD MA	5060 $45.00
09/01/2026	08/31/2026	7271305624390001750036 1	JACK S SPORTING GOODS CAMDENTON MO	5165 — $25.98
09/03/2026	09/02/2026	1230202624500041261109 7	Indeed USI26-07358086 Austin TX	5605 — $478.90
09/08/2026	09/04/2026	7514054624790001000707 7	MOTOR VEHICLE DEPT OF CEDAR CITY MO	5060 — $3.13
09/08/2026	09/04/2026	7514054624790001450266 9	DEPT OF HEALTH AND SEN JEFFERSON CIT MO	5060 $15.55
09/14/2026	09/12/2026	0230537625600066565979 6	USPS PO 2844400860 LAKE OZARK MO	5725 $12.90
09/14/2026	09/12/2026	5543286625520112711780 4	BUSINESS.APPLE.COM CUPERTINO CA	5567 — $15.89
09/14/2026	09/13/2026	8271116625650001538290 3	OPENAI *CHATGPT SUBSCR SAN FRANCISCO CA	5567 — $20.00
09/16/2026	09/15/2026	7514054625890001990014 6	DEPT OF HEALTH AND SEN JEFFERSON CIT MO	5060 $15.55
09/17/2026	09/16/2026	5174295626018477906969 5	IDENTOGO - MO FINGERPR BEDFORD MA	5060 $45.00
09/17/2026	09/16/2026	5174295626018477907127 9	IDENTOGO - MO FINGERPR BEDFORD MA	5260 $45.00
09/24/2026	09/23/2026	7514054626690001950735 4	MOTOR VEHICLE DEPT OF CEDAR CITY MO	5060/5060 $6.00

Central Bank | Commercial Payments

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

**********1306

JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0000

Statement Summary

Total Amount Due	$0.00	**Due Date:**	10/26/2026
Current Payment Due:	$0.00	**Billing Date:**	09/30/2026
Past Due Amount:	$0.00	**Credit Limit:**	$2,000.00
Minimum Amount Due:	$0.00		

Account Summary

Previous Balance:	$0.00	**Annual Percentage Rate:**	0.00 %	
Purchases:	$0.00	**Days In This Billing Cycle:**	30	
Cash Advances:	$0.00	**New Cash Advances:**	$0.00	
Credits:	$0.00	**Cash Advance Fee:**	$0.00	
Payments:	$0.00			
Other Charges:	$0.00		**Purchases**	**Cash**
Finance Charges:	$0.00	**Average Daily Balance:**	$0.00	$0.00
New Balance:	$0.00	**Monthly Periodic Rate:**	1.3042 %	1.7208 %
		Nominal Annual Percentage Rate:	15.65 %	20.65 %

Post Date	Tran Date	Reference Number	Merchant Description		Amount
09/01/2026	08/31/2026	72713056243900017500361	JACK S SPORTING GOODS CAMDENTON MO	5165	$25.98
09/01/2026	08/31/2026	51742956244181518069755	IDENTOGO - MO FINGERPR BEDFORD MA	5060	$45.00
09/03/2026	09/02/2026	12302026245000412611097	Indeed USI26-07358086 Austin TX	5605	$478.90
09/08/2026	09/04/2026	75140546247900014502669	DEPT OF HEALTH AND SEN JEFFERSON CIT MO	5061	$15.55
09/08/2026	09/04/2026	75140546247900010007077	MOTOR VEHICLE DEPT OF CEDAR CITY MO	5060	$3.13
09/14/2026	09/13/2026	82711166256500015382903	OPENAI *CHATGPT SUBSCR SAN FRANCISCO CA	5567	$20.00
09/14/2026	09/12/2026	55432866255201127117804	BUSINESS.APPLE.COM CUPERTINO CA	5567	$15.89
09/14/2026	09/12/2026	02305376256000665659796	USPS PO 2844400860 LAKE OZARK MO	5725	$12.90
09/16/2026	09/15/2026	75140546258900019900146	DEPT OF HEALTH AND SEN JEFFERSON CIT MO	5060	$15.55
09/17/2026	09/16/2026	51742956260184779069695	IDENTOGO - MO FINGERPR BEDFORD MA	5061	$45.00
09/17/2026	09/16/2026	51742956260184779071279	IDENTOGO - MO FINGERPR BEDFORD MA	5060	$45.00
09/24/2026	09/23/2026	75140546266900019507354	MOTOR VEHICLE DEPT OF CEDAR CITY MO	5060/5061	$6.00

Post Date	Tran Date	Reference Number	Merchant Description	Amount
		* * * * *		
		THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS		728.90
		* * * * *		
		BEGINNING IMMEDIATELY, CERTAIN ONLINE TRANSACTIONS WILL REQUIRE A ONE-TIME PASSCODE SENT TO THE CARDHOLDER'S EMAIL OR MOBILE PHONE. PLEASE CONFIRM YOUR CONTACT INFORMATION IS UP TO DATE TO AVOID DECLINED TRANSACTIONS. UPDATE NOW: WWW.MYCENTRALUPDATE.COM		
		* * * * *		
		FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.		

IdentoGO

Missouri

Registration Completed

REGISTRATION DETAILS

location

Osage Beach, MO-4427 Osage Beach Pkwy
IdentoGO
4427 N Osage Beach Pkwy Old School Commons CMFCAA
Osage Beach, MO 65065
United States
Get directions from Google Maps

appointment

Date: 08/31/2026
Time: 03:40 PM

[redacted]

agency id

Camden County Developmental Disability Resources

[redacted]

In the event your appointment must be changed or cancelled by IDEMIA , you will be notified by phone, email or both. You may receive an automated call from Nashville, TN (629) 206-xxxx and/or an email from No-reply@uenroll.identogo.com.

PAYMENT DETAILS

Your total is $44.00. Remember to bring a check, money order, credit card, or coupon code when you are fingerprinted. You will not be fingerprinted without payment.

REMINDERS

Health and wellness are critical to our ability to provide essential services to the public. If you are feeling ill on the day of your scheduled appointment, we ask that you do not visit our Enrollment Center and instead reschedule your appointment for a later date by visiting us online

Maint. #5165 JEANNA's CAR

Ace

SPORTING GOODS
& HARDWARE

Thanks for shopping
our friendly store.

Jack's Sporting Goods & Hardware

1289 E Hwy 54
Camdenton, MO 65020
(573) 346-2279

CAMDEN COUNTY SENATE BILL 40 B
100 THIRD STREET
CAMDENTON, MO 65020
ACCOUNT # : 340340

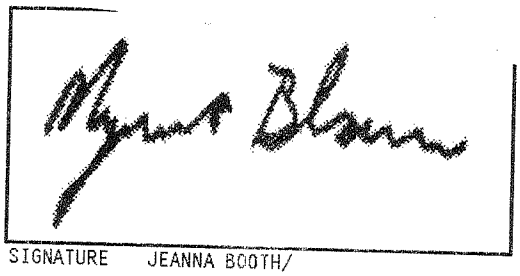
ITEM	QTY	SALE/REG	EXT
038561006438	1.00	15.99	15.99
6916571	EA		
30154 PIPE CAP SLP JNT WHT 4			
038561702422	1.00	9.99	9.99
6261408	EA		
BUSHING REDUCE DWV 4X2 IN			

You are responsible for proving your tax exemption with the state of MO.

SUBTOTAL $	25.98
TAX $	0.00
TOTAL $	**25.98**

CREDIT CARD 25.98

CARD **********1306
AUTH 01593C



SIGNATURE JEANNA BOOTH/

EMPLOYEE	TERM	INV#	TIME	DATE
76	13	637141	10:36	31-Aug-26

Remember, try Jack's First!!!!!
30-day Return Policy with receipt.

Return exceptions on guns, ammo and power equipment.

INVOICE

indeed

Invoice USI26-07358086

From:
Indeed, Inc.
Mail Code 5160
P.O. Box 660367
Dallas, TX 75266-0367

#5605

Bill to:
Camden County Developmental Disability Resources
PO Box 722
Camdenton, Missouri 65020

Invoice date:	08/31/2026
Due date:	08/31/2026
Terms:	Due Upon Receipt
Payment method:	Auto-Pay
Total amount:	**$ 478.90 USD**

Invoice Summary

Description	Amount (USD)
August 2026 Sponsored Jobs on Indeed.com	478.90 USD
Net Amount	478.90 USD
Tax Total	0.00 USD
Total amount due	**478.90 USD**

Understanding your invoice

- Learn more about how billing works at our Help Center.
- To find your billing history at any time go to the Billing Summary page. Billing Summary Page.

indeed

Itemized Report

Invoice #	**USI26-07358086**
Invoice Date	**Aug 31, 2026**
Invoice Terms	**Due Upon Receipt**
Product	**Sponsored Jobs**

#5605

Company	Job Key	Reference Number	Job Title	Location	Quantity	Unit	Average Cost	Total	Currency
Camden County Developmental Disability Resources	d22235836d100d86	da2d9998-049c-48b8-9051-925510583a4e	Targeted Case Management Administrative Assistant	Camdenton, MO	230	click	1.31	301.22	USD
Camden County Developmental Disability Resources	73bb61778e33c840	6ce70802-d837-49ac-b25b-c61fa6671ddc	Community Resource Specialist	Camdenton, MO	214	click	0.83	177.68	USD
							Total cost	478.90	USD
							Tax	0.00	USD
							Total amount	478.90	USD

"This itemized report reflects the cost of each item purchased on the associated invoice."

Payment Confirmation

#5060

Transaction Successful.

Transaction Successful for [redacted]

Your registration information and payment have been submitted to the Family Care Safety Registry.

Information Summary (September 15, 2026):		
Tracking Number:	**117022217297**	
Purchase Receipt Confirmation:	**21861160**	
Amount Paid:	**$**	**15.00**
Processing Fee:	**$**	**.55**
Total Amount Charged:	**$**	**15.55**
Address:	[redacted]	
Email:		
Social Security Number:		
Date of Birth:		
Gender:		

Print this screen for your records. Click the Continue button to generate a printer-friendly notification. You must have Adobe Acrobat Reader version 9 (or later) and allow pop-up blockers from this website to receive the printer-friendly version. ***This is an information summary and does not indicate your registration is complete. A letter will be delivered to the email address provided once your registration has been processed.*** Your employer may request background screenings at no charge after your registration has been processed. Call the FCSR toll-free at 866-422-6872 if you have any questions.

Visit the Missouri Department of Revenue

MISSOURI DEPARTMENT OF

MyDMV

Jeanna's Card
5060

Home

Confirmation

Your request to receive online driving records has been submitted as of 9/4/2026 10:54:21 AM.

The records you requested will be emailed to you within 24 hours. If you are using your cell phone to retrieve your record, you must adjust your browser settings to allow pop-ups.

If you have any questions, please contact the Driver License Bureau at (573) 526-2407 or chat live with an agent at dor.mo.gov and provide your confirmation number: **0-000-367-366**.

Payment Amount: $2.82

+ processingfee

New SC driving history check

Printable View

OK

Governor
Mike Kehoe

Director
Trish Vincent

Receipt

Jeanna's Ward

#5567

Invoice number BVLXJL17-0005
Receipt number 2865-4810-4465
Date paid September 13, 2026

OpenAI OpCo, LLC
1455 3rd Street
San Francisco, California 94158
United States
ar@openai.com

Bill to
Jeanna Booth
PO BOX 722
Camdenton, Missouri 65020
United States
director@ccddr.org

$20.00 paid on September 13, 2026

Description	Qty	Unit price	Amount
ChatGPT Plus Subscription (per seat) Sep 13–Oct 13, 2026	1	$20.00	$20.00

Subtotal	$20.00
Total	$20.00
Amount paid	**$20.00**

Payment history

Payment method	Date	Amount paid	Receipt number
Mastercard - 1306	September 13, 2026	$20.00	2865-4810-4465

Outlook

Jeanna's Card.

Payment Receipt

From noreply@collectorsolutions.com <noreply@collectorsolutions.com>
Date Tue 10/13/2026 12:04 PM
To Jeanna Booth <jeanna@ccddr.org>

Missouri: Motor Vehicle Department

Payment Receipt

Thank You for Your Payment

Please save this Confirmation Number for your personal records.

Driving history check - TCM Admin Asst

Customer Name

Jeanna Booth

Effective Date

10/13/2026 12:03 PM Central Standard Time

Confirmation Number

24783166

Payment Method	Amount
MasterCard ***** 1306	$3.13

Item	Payment
DL Records	$2.82
Transaction Fee:	$0.31
Total Amount Paid:	$3.13

Payment Details

DL Records
Jeanna Booth - $2.82

A Transaction Fee has been included in the total amount paid for this transaction.

Receipt

#5567

BILLING PERIOD
Aug 12, 2026 - Sep 12, 2026

DATE
Sep 12, 2026

ORGANIZATION ID FOR DEVICE MANAGEMENT
78710098

ORDER ID
MZA833B5

DOCUMENT NO.
820189308894

BILLED TO
Mastercard 1306
Jeanna Booth
100 3RD St
Camdenton MO 65020-7336 USA

	PRICE
iCloud with 50 GB of storage User Plan	**$15.89**

Subtotal	**$15.89**
Tax	**$0.00**
TOTAL	**$15.89**

Jeanna's card

5725

UNITED STATES POSTAL SERVICE.

LAKE OZARK
2111 BAGNELL DAM BLVD
LAKE OZARK, MO 65049-9998
www.usps.com

09/12/2026 11:02 AM

TRACKING NUMBERS
9505 5119 3413 6255 6077 31

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)

TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit https://www.usps.com/tracking
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
Priority Mail® Window FR Env Dallas, TX 75267 Flat Rate Expected Delivery Date Wed 09/16/2026 Tracking #: 9505 5119 3413 6255 6077 31	1		$12.90
Insurance Up to $100.00 included			$0.00
Total			$12.90

Grand Total: $12.90

Credit Card Remit $12.90
Card Name: Master rd
Account . XXXXXX XXXX1306
Approval #: 01834C
Transaction #: 163
Chip

Priority mail CARF Survey fee

Payment Confirmation

Jeanna's credit Card #5060

Transaction Successful.

Transaction Successful for: [redacted]

Your registration information and payment have been submitted to the Family Care Safety Registry.

Register SC applicant for FCSR.

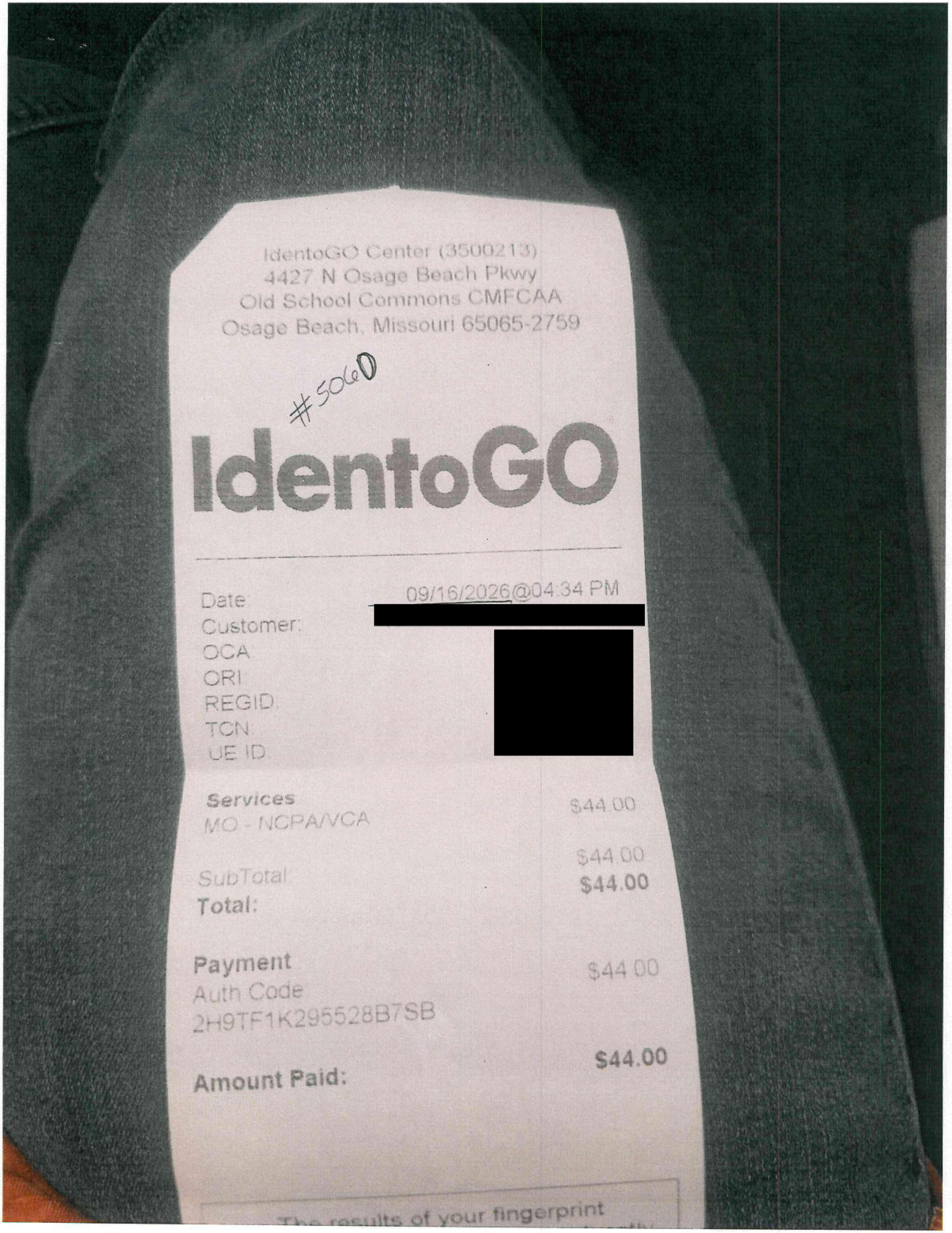
Information Summary (September 4, 2026):		
Tracking Number:	**117022077282**	
Purchase Receipt Confirmation:	**21855248**	
Amount Paid:	**$**	**15.00**
Processing Fee:	**$**	**.55**
Total Amount Charged:	**$**	**15.55**
Address:	[redacted]	
Email:		
Social Security Number:		
Date of Birth:		
Gender:		

Print this screen for your records. Click the Continue button to generate a printer-friendly notification. You must have Adobe Acrobat Reader version 9 (or later) and allow pop-up blockers from this website to receive the printer-friendly version. ***This is an information summary and does not indicate your registration is complete. A letter will be delivered to the email address provided once your registration has been processed.*** Your employer may request background screenings at no charge after your registration has been processed. Call the FCSR toll-free at 866-422-6872 if you have any questions.

Payment Verification

Total Amount:	$15.55
Cardholder's Name:	Jeanna Booth
Billing Address:	PO Box 722 Camdenton, MISSOURI 65020 (573) 317-9233
Card Type:	MASTERCARD
Credit Card Number:	XXXXXXXXXXXX1306
CVV Code:	389
Expiration Date:	06/29

If you would like to change the Credit Card information, click the EDIT button.
To continue your registration, click the CONTINUE button.



IdentoGO Center (3500213)
4427 N Osage Beach Pkwy
Old School Commons CMFCAA
Osage Beach, Missouri 65065-2759

#5060

IdentoGO

Date: 09/16/2026@04:34 PM
Customer: [redacted]
OCA: [redacted]
ORI
REGID:
TCN
UE ID:

Services	$44.00
MO - NCPA/VCA	
SubTotal:	$44.00
Total:	**$44.00**
Payment	$44.00
Auth Code	
2H9TF1K295528B7SB	
Amount Paid:	**$44.00**

The results of your fingerprint

IdentoGO

Missouri

#5060

Registration Completed

REGISTRATION DETAILS

location

Osage Beach, MO-4427 Osage Beach Pkwy
IdentoGO
4427 N Osage Beach Pkwy Old School Commons CMFCAA
Osage Beach, MO 65065
United States
Get directions from Google Maps

appointment

Date: 09/16/2026
Time: 08:30 AM

name

[redacted]

ueid

[redacted]

agency id

Camden County Developmental Disability Resources

tcn

[redacted]

In the event your appointment must be changed or cancelled by IDEMIA , you will be notified by phone, email or both. You may receive an automated call from Nashville, TN (629) 206-xxxx and/or an email from No-reply@uenroll.identogo.com.

PAYMENT DETAILS

Your total is $44.00. Remember to bring a check, money order, credit card, or coupon code when you are fingerprinted. You will not be fingerprinted without payment.

REMINDERS

Health and wellness are critical to our ability to provide essential services to the public. If you are feeling ill on the day of your scheduled appointment, we ask that you do not visit our Enrollment Center and instead reschedule your appointment for a later date by visiting us online

Jeanna's Card

Make A Payment - Review Payment - Missouri: Motor Vehicle Department

Review Payment

Item	Amount
DL Records **Amount Due:** $5.64	$5.64
Transaction Fee:	$0.36
Total Amount: 539735 ***** 1306 expires 06/2029	($6.00)

Driving history check for TCM employ

2

A Transaction Fee has been included in the total amount paid for this transaction.

#5060

~~#5061~~

Billing Contact Information

jeanna@ccddr.org

☐ I agree to the Payment Terms of Service and authorize this payment.

Make Payment

Back to Payment Method

Shopping Cart

DL Records	$5.64
Subtotal	$5.64

Cancel Transaction

Outlook

Request for driver records submitted

From DlRecords <dlrecords@dor.mo.gov>
Date Wed 9/23/2026 12:30 PM
To Jeanna Booth <jeanna@ccddr.org>

Your request to receive online driving records has been submitted as of 9/23/2026 12:30:19 PM.

The records you requested will be emailed to you within 24 hours. If you are using your cell phone to retrieve your record, you must adjust your browser settings to allow pop-ups.

If you have any questions, please contact us at (573) 526-2407 or chat live with an agent at dor.mo.gov and provide your confirmation number: **0-000-338-181.**

Payment Amount: $5.64

Missouri Department of Revenue

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Central Bank | Commercial Payments

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

**********3515

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020

Statement Summary

Total Amount Due	$0.00	**Due Date:**	10/26/2026
Current Payment Due:	$0.00	**Billing Date:**	09/30/2026
Past Due Amount:	$0.00	**Credit Limit:**	$2,000.00
Minimum Amount Due:	$0.00		

Account Summary

Previous Balance:	$0.00	**Annual Percentage Rate:**	0.00 %	
Purchases:	$0.00	**Days In This Billing Cycle:**	30	
Cash Advances:	$0.00	**New Cash Advances:**	$0.00	
Credits:	$0.00	**Cash Advance Fee:**	$0.00	
Payments:	$0.00			
Other Charges:	$0.00		**Purchases**	**Cash**
Finance Charges:	$0.00	**Average Daily Balance:**	$0.00	$0.00
New Balance:	$0.00	**Monthly Periodic Rate:**	1.3042 %	1.7208 %
		Nominal Annual Percentage Rate:	15.65 %	20.65 %

Post Date	Tran Date	Reference Number	Merchant Description	Amount
09/04/2026	09/03/2026	02305376247000547238951	USPS PO 2812420020 CAMDENTON MO	$11.02
09/09/2026	09/08/2026	5116094625203014320597 4	WAL-MART #0089 CAMDENTON MO	$40.57
09/15/2026	09/14/2026	0543684625800039093620 9	DOLLAR GENERAL #21405 CAMDENTON MO	$25.49
09/16/2026	09/15/2026	0543684625940045456973 1	WM SUPERCENTER #89 CAMDENTON MO	$31.08
09/18/2026	09/17/2026	5543286626020295509546 1	AMAZON MKTPL*5R7W15L92 SEATTLE WA	$97.46
09/23/2026	09/22/2026	5543286626520473412212 4	Amazon.com*5R6YT7902 SEATTLE WA	$227.27
09/25/2026	09/24/2026	5116094626803106150860 7	WAL-MART #0089 CAMDENTON MO	$68.94
09/29/2026	09/28/2026	5543286627120688071387 1	AMAZON MKTPL*5X0ML32O2 SEATTLE WA	$24.07

* * * * *

THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 525.90

* * * * *

5725 ✓ 5610-5720 ✓ 5720 ✓ 5720 ✓ 5720 ✓ 5720 ✓ 5720 ✓

33.87

used #9980 points

Post Date	Tran Date	Reference Number	Merchant Description	Amount
			BEGINNING IMMEDIATELY, CERTAIN ONLINE TRANSACTIONS WILL REQUIRE A ONE-TIME PASSCODE SENT TO THE CARDHOLDER'S EMAIL OR MOBILE PHONE. PLEASE CONFIRM YOUR CONTACT INFORMATION IS UP TO DATE TO AVOID DECLINED TRANSACTIONS. UPDATE NOW: WWW.MYCENTRALUPDATE.COM	
			* * * * *	
			FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.	

Connie's Card

#5725

UNITED STATES POSTAL SERVICE.

CAMDENTON
625 W US HIGHWAY 54
CAMDENTON, MO 65020-9998
www.usps.com

09/03/2026 11:13 AM

TRACKING NUMBERS
9589 0710 5270 0009 5679 38

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)

TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit https://www.usps.com/tracking
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
First-Class Mail® Letter	1		$0.82
Linn Creek, MO 65052			
Weight: 0 lb 0.60 oz			
Estimated Delivery Date			
Tue 09/08/2026			
Certified Mail®			$5.55
Tracking #:			
9589 0710 5270 0009 5679 38			
Return Receipt			$4.65
Tracking #:			
9590 9402 8896 4064 4330 36			
Total			$11.02
Grand Total:			$11.02
Credit Card Remit			$11.02

Card Name: MasterCard
Account #: XXXXXXXXXXXX3515
Approval #: 03629C
Transaction #: 740
AID: A0000000041010 Chip
AL: Mastercard
PIN: Not Required

TO REPORT AN ISSUE
Visit https://emailus.usps.com

All hazardous labels/markings on reused boxes MUST be completely removed/obliterated if they no longer match the contents.

PREVIEW YOUR MAIL AND PACKAGES
Sign up for FREE at
https://informeddelivery.usps.com

Looking for a new opportunity? Join a team

45+ Day

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com

Linn Creek MO 6505?

OFFICIAL USE

Certified Mail Fee $5.55
$ $4.65
Extra Services & Fees (check box, add fee as appropriate)
☐ Return Receipt (hardcopy) $ $0.00
☐ Return Receipt (electronic) $ $0.00
☐ Certified Mail Restricted Delivery $ $0.00
☐ Adult Signature Required $ $0.00
☐ Adult Signature Restricted Delivery $
Postage $0.82
$
Total Postage and Fees

7010 5270 0009 5679 38

Postmark Here
SEP 03 2026
09/03/2026

Connie's Card

Give us feedback @ survey.walmart.com
Thank you! ID #:7WT76MZ166

Walmart

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009031 TE# 31 TR# 04883

ITEMS SOLD 7
TC# 6748 8323 8465 0132 7999

RITZ TC RG	044000079700 F	4.17 N
WT HINT SALT	044000069220 F	3.97 N
MKS COOKIE	681131411710 F	5.87 N
SITE MERCH	194346570710 F	
1.000 oz @ 1 oz /4.84		4.84 N
MKSHTHONHUM	194346252130 F	3.12 N
PARTY TRAY	732313002430 F	12.62 N
GORILLA GLUE	052427008900	5.98 N

Board Food #5610

#5720

SUBTOTAL	40.57
TOTAL	40.57
MCARD TEND	40.57
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#03037C
40.57 TOTAL PURCHASE
REF # 625159129747
AID A0000000041010
TERMINAL # 29179709
*No Signature Required
09/08/26 16:46:47

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate

I certify that
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722
CAMDENTON MO 65020
is engaged as a registered
GOVERNMENT
and is registered with the below
listed states and cities within which
your firm would deliver purchases to
us and that any such purchases are for
wholesale, resale, ingredients or
components of a new product or service
to be resold, leased, or rented in the
normal course of business. The sale

Connie's Card

DOLLAR GENERAL STORE #21405
1083 OLD SOUTH 5,
CAMDENTON, MO 65020
(573) 525-0725
SALE TRANSACTION

#5720

S H/SHOT ARS FLORAL 71121967817	$5.00
S ENERGIZER MAX AAA 39800108050	$9.50
S ENERGIZER MAX AA- 39800107978	$9.50
Tax: $24.00 @ 6.225%	$1.49
Balance to pay	$25.49
MasterCard	$25.49

Ant Spray
3rd St.

Mastercard **********3515
Type: Chip Read Auth Code: 04380C
AID: A0000000041010 PAN Seq:
TVR: 0000008000 TSI: E800
IAD: 1010A04001220000000000000000000000FF
MID: *******27013 TID: ****6000
TOTAL PURCHASE $25.49

Save Time. Save Money.
Every Day! At Dollar General

STORE	TILL	TRANS.	DATE
21405	1	197830	09-14-26 9:13 AM

Your cashier was: CATIE

99902214050011978301

DOLLAR GENERAL STORE #21405
1083 OLD SOUTH 5,
CAMDENTON, MO 65020
(573) 525-0725

YOU ARE NOT ELIGIBLE FOR TAX-EXEMPT
PURCHASES AT DOLLAR GENERAL.
IF YOU HAVE ANY QUESTIONS, PLEASE
CONTACT DG AT 800-678-9258
ALL FORMS MUST BE FILLED OUT IN
THEIR ENTIRETY AND MAILED TO
DOLLAR GENERAL
C/O: TAX DEPARTMENT
100 MISSION RIDGE
GOODLETTSVILLE TN 37072
ANY INCOMPLETE FORMS WILL BE

Connie's Card

#5720

Give us feedback @ survey.walmart.com
Thank you! ID #:7WT7X9YZV0

Walmart

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009003 TE# 03 TR# 03575

ITEMS SOLD 4
TC# 7454 3677 3502 8440 5010



GV 24PK DR	078742114330 F	3.68	N
GV PREM 30M	194346053700	18.93	N
SS RF 50F	074182463230	5.97	N
PLANNER	744120905050	2.50	0

3rd St water

TP

soap refill

[redacted]

SUBTOTAL	31.08
TOTAL	31.08
MCARD TEND	31.08
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#00918C
31.08 TOTAL PURCHASE
REF # UMQ1WZ017806
AID A0000000041010
TERMINAL # 26925382
*No Signature Required
09/15/26 13:55:39

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate

I certify that
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722
CAMDENTON MO 65020
is engaged as a registered
GOVERNMENT
and is registered with the below
listed states and cities within which
your firm would deliver purchases to
us and that any such purchases are for
wholesale, resale, ingredients or
components of a new product or service
to be resold, leased, or rented in the
normal course of business. We are in
the business of wholesaling,
retailing, manufacturing, leasing
(renting) the following:
Description of Business: GOVERNMENT
LOCAL

amazon.com

Connie's Card
5720

Details for Order #113-2256515-7017814

Order Placed: September 16, 2026
Amazon.com order number: 113-2256515-7017814
Order Total: **USD 97.46**

Not Yet Shipped

Items Ordered

	Price
3 of: *2027 Appointment Book/Planner - Appointment Book 2027, Jan.2027 - Dec.2027* Sold by and invoiced on behalf of: Pinchoco (seller profile) Business Price Condition: New	$9.98
4 of: *2027 Appointment Book Planner - 2027 Daily Planner, JAN. 2027 - DEC. 2027* Sold by and invoiced on behalf of: Pinchoco (seller profile) Condition: New	$9.99
4 of: *2027 Appointment Book/Planner - 2027 Daily Hourly Planner, Jan 2027 - Dec 2027, Weekly Appointment Book, 8.5" x 11", 30-Minute Interval, Lay-Flat, Ample Space with Notes To-Do Lists* Sold by and invoiced on behalf of: Youthamazing (seller profile) Condition: New	$6.99
1 of: *2026-2027 Planner - 17 Months Weekly & Monthly Planner from August 2026 - December 2027, Academic Planners 2026-2027 with Elastic Closure, Inner Pocket, 5.8" x 8.3", Purple* Sold by and invoiced on behalf of: Heveboik (seller profile) Business Price Condition: New	$9.95

Shipping Address:
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Shipping Speed:
FREE Prime Delivery

Payment information

Payment Method:
MasterCard | Last digits: 3515

Billing address
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Item(s) Subtotal:	USD 107.81
Shipping & Handling:	USD 0.00
Promotion applied::	-USD 3.36
Promotion applied::	-USD 6.99
Total before tax:	USD 97.46
Estimated tax to be collected:	USD 0.00
Grand Total:	**USD 97.46**

Connie's Card #5720

amazon.com

Details for Order #113-1284967-8447424

Order Placed: September 18, 2026
Amazon.com order number: 113-1284967-8447424
Order Total: **USD 227.27**

Not Yet Shipped

Items Ordered

	Price
1 of: *Tork Multifold Hand Towel, Natural, 16 packs x 250 sheets, MK520A* Sold by and invoiced on behalf of: Amazon (seller profile) Business Price Condition: New	$31.85
4 of: *Amazon Basics Multipurpose Copy Printer Paper, 20 lb, 8.5 x 11 Inches, 8 Reams (4,000 Sheets), 92 Bright White, Great fo r Crisp Ink Printing* Sold by and invoiced on behalf of: Amazon (seller profile) Business Price Condition: New	$39.03
2 of: *Amazon Basics Trash Bags, Tall Kitchen Drawstring, Unscented, 13 Gallon, 200 Count, Pack of 1, Packaging May Vary* Sold by and invoiced on behalf of: Amazon (seller profile) Business Price Condition: New	$19.65

Shipping Address:
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Shipping Speed:
Consolidated Shipping in fewest deliveries

Payment information

Payment Method:
MasterCard | Last digits: 3515

Billing address
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Item(s) Subtotal:	USD 227.27
Shipping & Handling:	USD 0.00
Total before tax:	USD 227.27
Estimated tax to be collected:	USD 0.00
Grand Total:	**USD 227.27**

To view the status of your order, return to Order Summary .

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Connie's Card

Give us feedback @ survey.walmart.com
Thank you! ID #:7WT8W3YXTK

Walmart

WM Supercenter
573-346-3588 Mgr: PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009027 TE# 27 TR# 01639

#5720

ITEMS SOLD 8
TC# 3027 7822 7973 2613 0515

GV 40PK	078742279090 F	5.47 N	water
GV 40PK	078742279090 F	5.47 N	coffee
GV COLB 100	194346203560 F	33.54 N	
SPKL 6D PAS	030400222530	8.48 N	paper towels
SPKL 6D PAS	030400222530	8.48 N	
GV 10IN PLT	194346603110	2.50 O	
GV 10IN PLT	194346603110	2.50 O	paper plates
GV 10IN PLT	194346603110	2.50 O	

SUBTOTAL	68.94
TOTAL	68.94
MCARD TEND	68.94
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#08179C
68.94 TOTAL PURCHASE
REF # 626723081643
AID A0000000041010
TERMINAL # 22850356
*No Signature Required
09/24/26 10:32:47

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate

I certify that
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722
CAMDENTON MO 65020
is engaged as a registered
GOVERNMENT
and is registered with the below
listed states and cities within which
your firm would deliver purchases to
us and that any such purchases are for
wholesale, resale, ingredients or
components of a new product or service
to be resold, leased, or rented in the
normal course of business. "
the business of
retail

Connie's Card #5720

amazon.com

Final Details for Order #113-9165894-5341026

Order Placed: September 24, 2026
Amazon.com order number: 113-9165894-5341026
Order Total: USD 33.87

Shipped on September 28, 2026

Items Ordered	Price
2 of: *2027 Appointment Book - Appointment Planner, Jan 2027 - Dec 2027* Sold by and invoiced on behalf of: Yopeach (seller profile) Condition: New	$9.99
1 of: *xydstay Acrylic 4-Tier Business Card Holder for Desk with 8 Pockets, 2 Pack* Sold by and invoiced on behalf of: HKLEXIANG (seller profile) Business Price Condition: New	$15.89

Shipping Address:
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Shipping Speed:
Amazon Day Delivery

Item(s) Subtotal:	$35.87
Shipping & Handling:	$0.00
Your Coupon Savings:	-$2.00
Total before tax:	$33.87
Sales Tax:	$0.00
Total for This Shipment:	**$33.87**

Payment information

Payment Method:
MasterCard | Last digits: 3515

Billing address
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Item(s) Subtotal:	USD 35.87
Shipping & Handling:	USD 0.00
Your Coupon Savings:	-USD 2.00
Total before tax:	USD 33.87
Estimated tax to be collected:	USD 0.00
Grand Total:	**USD 33.87**

Credit Card transactions
MasterCard ending in 3515: September 28, 2026: $24.07

used $9.80 in points

To view the status of your order, return to Order Summary .

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Connie's Card #5720

amazon.com

Details for Order #113-9165894-5341026

Order Placed: September 24, 2026
Amazon.com order number: 113-9165894-5341026
Order Total: USD 33.87

Not Yet Shipped

Items Ordered — **Price**

2 of: *2027 Appointment Book - Appointment Planner, Jan 2027 - Dec 2027* — $9.99
Sold by and invoiced on behalf of: Yopeach (seller profile)
Condition: New

1 of: *xydstay Acrylic 4-Tier Business Card Holder for Desk with 8 Pockets, 2 Pack* — $15.89
Sold by and invoiced on behalf of: HKLEXIANG (seller profile)
Business Price
Condition: New

Shipping Address:
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Shipping Speed:
Amazon Day Delivery

Payment information

Payment Method:
MasterCard | Last digits: 3515

Billing address
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

Item(s) Subtotal:	USD 35.87
Shipping & Handling:	USD 0.00
Your Coupon Savings:	-USD 2.00
Total before tax:	USD 33.87
Estimated tax to be collected:	USD 0.00
Grand Total:	**USD 33.87**

To view the status of your order, return to Order Summary .

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Central Bank | Commercial Payments

Customer Service Profile Logoff

Card Management System

Payment / Make Payment

Friday, October 16, 2026 4:26:30 PM ET

The following payment has been made and will post to your account.
Please note the tracking number for your records and reference should you need assistance with this payment.

Payment Date	**10/16/2026 3:26 PM CT**
Account Type	**Business Checking**
Bank Name	**HERITAGE BANK OF THE OZARKS**
Bank Routing Number	******9031**
Bank Account Number	*****4931**
Payment Amount	**$1,254.80**
Payment Tracking Number	**687671**

BACK TO ACCOUNT MAINT. & STATEMENT

Download Adobe Acrobat Reader

Account Number: **********9588

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722
CAMDENTON , MO 65020 0722

*** Account Status:** Open

*** Available Balance:** $4,615.89

*** Credit Limit:** $10,000.00
* As Of 10/16/2026 4:18 PM EST

Statement Summary
Cardholder Summary
Transactions & Messages
Payment
Payment Bank Info

The following Bank information is on file for Payments:

Account Type	Bank Routing Number	Bank Name	Bank Account Number
Business Checking	*****9031	HERITAGE BANK OF THE OZARKS	***4931

Select one of the following payment options for the Payment Due Date of 10/26/2026:

○ Current Balance as of 10/16/2026	◉ Statement Balance as of 10/16/2026	○ Minimum Payment Due as of 10/16/2026	○ Other Amount
$ 5,384.11	**$ 1,254.80**	**$ 37.64**	$

- A payment entered by 6:30 PM CT will be reflected in your available balance in 1 business day.
- A payment entered after 6:30 PM CT will be reflected in your available balance in 2 business days.
- The dollar amount displayed in the payment field at 6:30 PM CT is the payment amount that will be processed.
- You can only make one payment per day. If multiple payments are made prior to 6:30 PM CT the system will only proce last payment.

Last payment amount was entered on 10/16/2026 3:26 PM CT for $1,254.80
Checking ***4931 Bank Routing *****9031
Your tracking number is 687671